

*The  
Corporation of the  
Township  
of  
Melancthon*



**DRAFT**  
**2022 BUDGET**



# TOWNSHIP OF MELANCTHON 2022 BUDGET SUMMARY



Draft as at December 9, 2021

| BUDGET PAGE                                  | DEPARTMENT EXPENDITURES          | 2020 ACTUAL YEAR END   | 2021 FINAL BUDGET      | 2021 PROJECTED YEAR END | 2022 DRAFT BUDGET      |
|----------------------------------------------|----------------------------------|------------------------|------------------------|-------------------------|------------------------|
| <b>GENERAL GOVERNMENT SERVICES</b>           |                                  |                        |                        |                         |                        |
| 4                                            | COUNCIL                          | \$ 80,219.50           | \$ 86,600.00           | \$ 90,194.00            | \$ 93,550.00           |
| 5                                            | ADMINISTRATION                   | \$ 586,687.58          | \$ 593,432.00          | \$ 654,061.00           | \$ 622,054.00          |
| 5                                            | TAXATION WRITE OFFS              | \$ 80,763.91           | \$ 75,000.00           | \$ 51,127.00            | \$ 51,126.32           |
|                                              |                                  | <b>\$ 747,670.99</b>   | <b>\$ 755,032.00</b>   | <b>\$ 795,382.00</b>    | <b>\$ 766,730.32</b>   |
| <b>PROTECTION TO PERSONAL &amp; PROPERTY</b> |                                  |                        |                        |                         |                        |
| 6                                            | FIRE SERVICES                    | \$ 246,764.78          | \$ 280,255.00          | \$ 280,255.00           | \$ 288,000.00          |
| 6                                            | POLICING                         | \$ 402,661.42          | \$ 413,227.00          | \$ 413,227.00           | \$ 417,150.00          |
| 6                                            | BYLAW ENFORCEMENT                | \$ 4,034.23            | \$ 12,000.00           | \$ 12,000.00            | \$ 12,000.00           |
| 6                                            | CONSERVATION AUTHORITY           | \$ 31,740.78           | \$ 32,613.00           | \$ 32,613.00            | \$ 33,223.00           |
| 6                                            | ANIMAL CONTROL                   | \$ 7,041.24            | \$ 3,500.00            | \$ 2,100.00             | \$ 2,600.00            |
| 6                                            | STREET LIGHTS                    | \$ 5,324.52            | \$ 6,000.00            | \$ 5,000.00             | \$ 6,500.00            |
|                                              |                                  | <b>\$ 697,566.97</b>   | <b>\$ 747,595.00</b>   | <b>\$ 745,195.00</b>    | <b>\$ 759,473.00</b>   |
| <b>TRANSPORTATION SERVICES</b>               |                                  |                        |                        |                         |                        |
| 7                                            | SALARIES & ADMINISTRATION        | \$ 483,456.44          | \$ 550,945.00          | \$ 530,927.00           | \$ 548,900.00          |
| 7                                            | ROAD DEPARTMENT BUILDING & MISC. | \$ 94,993.45           | \$ 138,150.00          | \$ 124,821.00           | \$ 78,650.00           |
| 8                                            | ROAD EQUIPMENT                   | \$ 229,855.20          | \$ 272,433.00          | \$ 197,650.00           | \$ 264,780.00          |
| 8                                            | NEW EQUIPMENT                    | \$ 10,888.32           | \$ 312,000.00          | \$ -                    | \$ 15,000.00           |
| 9                                            | BRIDGES, CULVERTS, DRAINS        | \$ 400,734.41          | \$ 347,408.00          | \$ 254,100.00           | \$ 20,000.00           |
| 9                                            | ROADSIDE                         | \$ 46,677.42           | \$ 60,000.00           | \$ 15,600.00            | \$ 60,000.00           |
| 9                                            | HARDTOP                          | \$ 25,075.53           | \$ 79,228.00           | \$ 12,500.00            | \$ 8,500.00            |
| 9                                            | LOOSETOP                         | \$ 396,165.05          | \$ 471,000.00          | \$ 460,700.00           | \$ 517,000.00          |
| 10                                           | WINTER CONTROL                   | \$ 39,714.40           | \$ 39,714.40           | \$ 39,714.40            | \$ 41,225.00           |
| 10                                           | ROAD IMPROVEMENTS                | \$ 572,326.84          | \$ 538,669.00          | \$ -                    | \$ -                   |
| 10                                           | RESERVES                         | \$ 160,000.00          | \$ 110,000.00          | \$ -                    | \$ -                   |
| 10                                           | BUILDING IMPROVEMENTS            | \$ -                   | \$ 100,000.00          | \$ -                    | \$ -                   |
|                                              |                                  | <b>\$ 2,459,887.06</b> | <b>\$ 3,019,547.40</b> | <b>\$ 1,636,012.40</b>  | <b>\$ 1,554,055.00</b> |

| BUDGET<br>PAGE | DEPARTMENT<br>EXPENDITURES          | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------|-------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 14             | ENVIRONMENTAL SERVICES              | \$ 33,026.07               | \$ 40,293.00            | \$ 32,790.00                  | \$ 40,600.00            |
|                |                                     | \$ 33,026.07               | \$ 40,293.00            | \$ 32,790.00                  | \$ 40,600.00            |
| 14             | RECREATION                          | \$ 121,500.26              | \$ 134,302.00           | \$ 153,710.67                 | \$ 135,400.00           |
|                |                                     | \$ 121,500.26              | \$ 134,302.00           | \$ 153,710.67                 | \$ 135,400.00           |
| 14             | HEALTH & SOCIAL SERVICES (CEMETERY) | \$ -                       | \$ 5,000.00             | \$ 2,150.00                   | \$ 5,000.00             |
|                |                                     | \$ -                       | \$ 5,000.00             | \$ 2,150.00                   | \$ 5,000.00             |
| 14             | LIBRARY                             | \$ 65,091.00               | \$ 66,152.00            | \$ 66,152.00                  | \$ 67,100.00            |
|                |                                     | \$ 65,091.00               | \$ 66,152.00            | \$ 66,152.00                  | \$ 67,100.00            |
| 15             | PLANNING                            | \$ 111,335.64              | \$ 65,000.00            | \$ 50,000.00                  | \$ 65,000.00            |
|                |                                     | \$ 111,335.64              | \$ 65,000.00            | \$ 50,000.00                  | \$ 65,000.00            |
| 15             | DRAINAGE                            | \$ 35,213.91               | \$ 53,880.00            | \$ 53,000.00                  | \$ 53,000.00            |
|                |                                     | \$ 35,213.91               | \$ 53,880.00            | \$ 53,000.00                  | \$ 53,000.00            |
| 15             | RESERVES                            | \$ 11,452.00               | \$ 11,452.00            | \$ 11,452.00                  | \$ 11,452.00            |
|                |                                     | \$ 11,452.00               | \$ 5,000.00             | \$ 5,000.00                   | \$ 5,000.00             |
|                | SUBTOTAL EXPENSES                   | \$ 4,282,743.90            | \$ 4,891,801.40         | \$ 3,539,392.07               | \$ 3,451,358.32         |



| BUDGET<br>PAGE | DEPARTMENT<br>REVENUE SUMMARY     | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------|-----------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 16             | TAXATION                          |                            |                         |                               |                         |
|                | SUPPLEMENTALS                     | \$ 94,871.93               | \$ 85,000.00            | \$ 77,631.00                  | \$ 85,000.00            |
|                | GRANT IN LIEU                     | \$ 1,092.14                | \$ 1,100.00             | \$ 1,907.00                   | \$ 1,900.00             |
|                |                                   | \$ 95,964.07               | \$ 86,100.00            | \$ 79,538.00                  | \$ 86,900.00            |
| 16             | GRANTS                            | \$ 423,460.36              | \$ 480,828.00           |                               |                         |
|                |                                   | \$ 423,460.36              | \$ 480,828.00           | \$ -                          | \$ -                    |
| 16             | ADMINISTRATION                    | \$ 31,435.65               | \$ 35,390.00            |                               |                         |
|                |                                   | \$ 31,435.65               | \$ 35,390.00            | \$ -                          | \$ -                    |
| 17             | PROTECTIONS TO PERSONS & PROPERTY | \$ 16,567.50               | \$ 4,125.00             | \$ 17,020.00                  | \$ 4,100.00             |
|                |                                   | \$ 16,567.50               | \$ 4,125.00             | \$ 17,020.00                  | \$ 4,100.00             |
| 17             | ROADS                             | \$ 675,033.34              | \$ 736,169.00           | \$ 441,407.00                 | \$ 10,080.00            |
|                |                                   | \$ 675,033.34              | \$ 736,169.00           | \$ 441,407.00                 | \$ 10,080.00            |
| 17             | PLANNING                          | \$ 21,370.45               | \$ 19,200.00            | \$ 39,971.00                  | \$ 19,200.00            |
|                |                                   | \$ 21,370.45               | \$ 19,200.00            | \$ 39,971.00                  | \$ 19,200.00            |
| 18             | OTHER                             | \$ 865,433.45              | \$ 735,550.00           | \$ 723,696.00                 | \$ 719,050.00           |
|                |                                   | \$ 865,433.45              | \$ 735,550.00           | \$ 723,696.00                 | \$ 719,050.00           |
|                | RESERVES                          | \$ -                       | \$ -                    |                               |                         |
|                |                                   | \$ -                       |                         |                               |                         |
|                |                                   | \$ -                       |                         |                               |                         |
|                | SUBTOTAL REVENUE                  | \$ 2,129,264.82            | \$ 2,097,362.00         | \$ 1,301,632.00               | \$ 839,330.00           |

| GL<br>ACCT #<br>5001 | COUNCIL EXPENDITURES<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 1010                 | SALARIES, MEETINGS                   | \$ 74,636.11               | \$ 80,000.00            | \$ 83,000.00                  | \$ 85,000.00            |
| 1022                 | TRAINING                             |                            |                         | \$ 1,222.00                   | \$ 1,200.00             |
| 1025                 | RECEIVER GENERAL                     | \$ 3,014.85                | \$ 3,300.00             | \$ 3,600.00                   | \$ 3,800.00             |
| 1030                 | EHT                                  | \$ 1,455.46                | \$ 1,600.00             | \$ 1,600.00                   | \$ 1,600.00             |
| 1070                 | MILEAGE                              | \$ 691.90                  | \$ 1,000.00             | \$ 200.00                     | \$ 1,000.00             |
| 1080                 | CONFERENCES/CONVENTIONS/SEMINARS     | \$ 203.52                  | \$ 250.00               | \$ -                          | \$ 250.00               |
| 1090                 | MEALS                                | \$ 167.66                  | \$ 200.00               | \$ 200.00                     | \$ 200.00               |
| 2190                 | MISCELLANEOUS                        | \$ 50.00                   | \$ 250.00               | \$ 372.00                     | \$ 500.00               |
|                      | <b>TOTAL COUNCIL EXPENDITURES</b>    | <b>\$ 80,219.50</b>        | <b>\$ 86,600.00</b>     | <b>\$ 90,194.00</b>           | <b>\$ 93,550.00</b>     |

| GL<br>ACCT #<br>5002 | ADMINISTRATION EXPENDITURES<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|---------------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 1010                 | WAGES, VACATION PAY, UNUSED SICK PAY        | \$ 287,100.88              | \$ 300,000.00           | \$ 300,000.00                 | \$ 306,000.00           |
| 1020                 | BENEFITS                                    | \$ 25,768.87               | \$ 27,000.00            | \$ 34,000.00                  | \$ 32,000.00            |
| 1022                 | TRAINING                                    |                            | \$ 1,200.00             | \$ 3,190.00                   | \$ 4,000.00             |
| 1025                 | RECEIVER GENERAL                            | \$ 13,601.54               | \$ 15,000.00            | \$ 17,000.00                  | \$ 19,000.00            |
| 1026                 | MEETINGS                                    | \$ 416.59                  | \$ 1,000.00             | \$ -                          | \$ 1,000.00             |
| 1030                 | EHT                                         | \$ 5,611.56                | \$ 5,800.00             | \$ 5,800.00                   | \$ 6,000.00             |
| 1040                 | WSIB                                        | \$ 7,613.97                | \$ 7,800.00             | \$ 8,200.00                   | \$ 8,500.00             |
| 1064                 | OMERS TOWNSHIP                              | \$ 29,103.28               | \$ 31,000.00            | \$ 31,000.00                  | \$ 33,000.00            |
| 1070                 | MILEAGE                                     | \$ 1,158.50                | \$ 1,500.00             | \$ 1,200.00                   | \$ 1,500.00             |
| 1080                 | CONFERENCES                                 |                            |                         |                               | \$ 2,000.00             |
| 2025                 | OFFICE FURNITURE                            |                            | \$ 1,000.00             | \$ -                          | \$ 1,000.00             |
| 2010                 | OFFICE SUPPLIES                             | \$ 6,263.18                | \$ 6,500.00             | \$ 6,500.00                   | \$ 6,800.00             |
| 2020                 | POSTAGE                                     | \$ 5,350.56                | \$ 6,000.00             | \$ 6,000.00                   | \$ 6,000.00             |
| 2030                 | OFFICE EQUIPMENT                            | \$ 3,107.20                | \$ 3,800.00             | \$ 3,500.00                   | \$ 3,500.00             |
| 2030                 | OFFICE EQUIPMENT-NEW PHONES                 |                            | \$ 10,000.00            | \$ 11,690.00                  | \$ -                    |
| 2035                 | COMPUTER PROGRAM UPDATES & IT SERVICES      | \$ 8,463.53                | \$ 10,000.00            | \$ 9,000.00                   | \$ 16,000.00            |
| 2036                 | COMPUTERS & SERVER                          | \$ 210.15                  | \$ 250.00               | \$ 1,305.00                   | \$ 500.00               |
| 2037                 | ESRI LICENSE AGREEMENT                      | \$ 3,000.00                | \$ 3,000.00             | \$ 3,053.00                   | \$ 3,100.00             |
| 2040                 | ADVERTISING                                 | \$ 668.56                  | \$ 2,000.00             | \$ 1,466.00                   | \$ 1,500.00             |
| 2050                 | AUDIT                                       | \$ 19,764.81               | \$ 20,000.00            | \$ 20,000.00                  | \$ 21,000.00            |
| 2060                 | MEMBERSHIPS                                 | \$ 3,820.28                | \$ 3,900.00             | \$ 3,538.00                   | \$ 4,100.00             |
| 2070                 | HEATING                                     | \$ 1,872.67                | \$ 2,800.00             | \$ 2,000.00                   | \$ 2,500.00             |
| 2080                 | HYDRO                                       | \$ 3,075.80                | \$ 4,000.00             | \$ 3,600.00                   | \$ 4,000.00             |
| 2090                 | TELEPHONE                                   | \$ 2,367.33                | \$ 2,500.00             | \$ 2,700.00                   | \$ 2,800.00             |
| 2094                 | INTERNET                                    | \$ 1,288.03                | \$ 1,400.00             | \$ 1,500.00                   | \$ 1,750.00             |
| 2095                 | WEBSITE MAINTENANCE                         |                            | \$ 250.00               | \$ -                          | \$ -                    |

| GL<br>ACCT #<br>5002 | ADMINISTRATION EXPENDITURES<br>EXPENDITURES (CONTINUED) | 2020A<br>ACTUAL<br>YEAR END | 2021A<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|---------------------------------------------------------|-----------------------------|--------------------------|-------------------------------|-------------------------|
| 2099                 | TOW-TRUCK LICENSING BY-LAW                              |                             | \$ 1,000.00              | \$ 1,000.00                   |                         |
| 2100                 | PROFESSIONAL FEES - LEGAL                               | \$ 10,470.41                | \$ 15,000.00             | \$ 5,000.00                   | \$ 10,000.00            |
| 2102                 | INTEGRITY COMMISSIONER SERVICES                         | \$ 4,263.06                 | \$ 5,000.00              | \$ 1,008.00                   | \$ 1,500.00             |
| 2103                 | HEALTH AND SAFETY SERVICES                              | \$ 21.34                    | \$ 5,000.00              | \$ 5,000.00                   | \$ 5,000.00             |
| 2109                 | EMPLOYEE TOWNSHIP COMPENSATION PLAN                     |                             | \$ 6,800.00              | \$ 1,500.00                   | \$ 6,800.00             |
| 2110                 | INSURANCE                                               | \$ 37,000.00                | \$ 47,000.00             | \$ 53,258.00                  | \$ 55,000.00            |
| 2120                 | ELECTION                                                |                             | \$ 10,000.00             | \$ 1,000.00                   | \$ 15,000.00            |
| 2162                 | BLDG MAINTENANCE                                        | \$ 1,804.22                 | \$ 4,000.00              | \$ 2,400.00                   | \$ 4,000.00             |
| 2163                 | OFFICE CLEANING                                         | \$ 2,035.20                 | \$ 2,200.00              | \$ 2,200.00                   | \$ 2,400.00             |
| 2164                 | LANDSCAPING & GRASS CUTTING                             | \$ 51.87                    | \$ 300.00                | \$ 92.00                      | \$ 300.00               |
| 2165                 | WATER SAMPLING                                          | \$ 59.46                    | \$ 125.00                | \$ 87.00                      | \$ 125.00               |
| 2170                 | COVID-19 EXPENSES                                       | \$ 5,474.18                 | \$ 2,000.00              | \$ 27,500.00                  | \$ 5,000.00             |
| 2190                 | OTHER/MISCELLANEOUS                                     | \$ 1,350.35                 | \$ 5,000.00              | \$ 3,666.00                   | \$ 5,000.00             |
| 2193                 | MMAH-MODERN (Corbetton & HM Park, signage)              | \$ 39,556.29                |                          | \$ 47,280.00                  | \$ -                    |
| 2193                 | MMAH-MODERN (Horning's Mills Hall)                      |                             |                          | \$ -                          | \$ -                    |
| 2194                 | MAIN STREET REVITALIZATION                              | \$ 34,630.77                |                          | \$ -                          | \$ -                    |
| 2200                 | PETTY CASH                                              | \$ 136.40                   | \$ 500.00                | \$ 500.00                     | \$ 500.00               |
| 2300                 | BRETTON ESTATES                                         | \$ 949.15                   | \$ -                     | \$ -                          |                         |
| 4015                 | PENNY ROUNDING                                          | \$ (0.03)                   | \$ -                     | \$ -                          | \$ -                    |
| 4030                 | BANK CHARGES                                            | \$ 1,200.96                 | \$ 1,250.00              | \$ 1,250.00                   | \$ 1,300.00             |
| 6135                 | GRANT TO OTHERS                                         |                             | \$ 2,500.00              | \$ 5,000.00                   | \$ 2,500.00             |
| 6136                 | ERSKINE CLINIC                                          | \$ 5,000.00                 | \$ 5,000.00              | \$ 5,000.00                   | \$ 5,000.00             |
| 7011                 | LOAN FOR MUNICIPAL EXPANSION                            | \$ 13,056.66                | \$ 13,057.00             | \$ 13,057.00                  | \$ 13,057.00            |
|                      | <b>TOTAL</b>                                            | <b>\$ 586,687.58</b>        | <b>\$ 593,432.00</b>     | <b>\$ 654,061.00</b>          | <b>\$ 622,054.00</b>    |

|      |                                         |                     |                     |                     |                     |
|------|-----------------------------------------|---------------------|---------------------|---------------------|---------------------|
| 4010 | <b>TOTAL TAX WRITE OFF EXPENDITURES</b> | <b>\$ 80,763.91</b> | <b>\$ 75,000.00</b> | <b>\$ 51,127.00</b> | <b>\$ 51,126.32</b> |
|------|-----------------------------------------|---------------------|---------------------|---------------------|---------------------|

|                                          |                      |                      |                      |                      |
|------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>TOTAL ADMINISTRATION EXPENDITURES</b> | <b>\$ 747,670.99</b> | <b>\$ 755,032.00</b> | <b>\$ 795,382.00</b> | <b>\$ 766,730.32</b> |
|------------------------------------------|----------------------|----------------------|----------------------|----------------------|



| GL<br>ACCT # | PROTECTION TO PERSONS/PROPERTY<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|--------------|------------------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
|              | <b>FIRE SERVICES</b>                           |                            |                         |                               |                         |
| 3 6010       | MULMUR MELANCTHON FD                           | \$ 105,149.16              | \$ 107,250.00           | \$ 107,250.00                 | \$ 110,000.00           |
| 3 6020       | SHELBURNE AND DISTRICT FD                      | \$ 108,890.62              | \$ 113,005.00           | \$ 113,005.00                 | \$ 115,000.00           |
| 3 6030       | TOWNSHIP OF SOUTHGATE FD - OPER                | \$ 25,725.00               | \$ 52,000.00            | \$ 52,000.00                  | \$ 54,000.00            |
| 3 6031       | TOWNSHIP OF SOUTHGATE FD - CAP                 | \$ 7,000.00                | \$ 8,000.00             | \$ 8,000.00                   | \$ 9,000.00             |
|              | <b>SUB TOTAL</b>                               | <b>\$ 246,764.78</b>       | <b>\$ 280,255.00</b>    | <b>\$ 280,255.00</b>          | <b>\$ 288,000.00</b>    |
|              | <b>POLICING</b>                                |                            |                         |                               |                         |
| 4 3050       | POLICING                                       | \$ 396,161.82              | \$ 406,341.00           | \$ 406,341.00                 | \$ 410,000.00           |
| 4 3055       | POLICING - ESO                                 | \$ 343.60                  | \$ 350.00               | \$ 350.00                     | \$ 350.00               |
| 4 3052       | POLICING - RIDE                                | \$ (94.60)                 | \$ 6,536.00             | \$ 6,536.00                   | \$ 6,600.00             |
| 4 3053       | POLICE SERVICES BOARD                          |                            |                         |                               | \$ 200.00               |
| 4 2300       | SPEED VISION SIGN                              | \$ 6,250.60                |                         |                               |                         |
|              | <b>SUB TOTAL</b>                               | <b>\$ 402,661.42</b>       | <b>\$ 413,227.00</b>    | <b>\$ 413,227.00</b>          | <b>\$ 417,150.00</b>    |
|              | <b>BY LAW ENFORCEMENT</b>                      |                            |                         |                               |                         |
| 4 6155       | BY LAW ENFORCEMENT                             | \$ 4,034.23                | \$ 12,000.00            | \$ 12,000.00                  | \$ 12,000.00            |
|              | <b>CONSERVATION AREA</b>                       |                            |                         |                               |                         |
| 4 6040       | NOTTAWASAGA VALLEY CA                          | \$ 12,567.78               | \$ 12,794.00            | \$ 12,794.00                  | \$ 13,223.00            |
| 4 6050       | GRAND RIVER CA                                 | \$ 19,173.00               | \$ 19,819.00            | \$ 19,819.00                  | \$ 20,000.00            |
| 4 6055       | SOURCE WATER PROTECTION                        |                            |                         |                               |                         |
|              | <b>SUB TOTAL</b>                               | <b>\$ 31,740.78</b>        | <b>\$ 32,613.00</b>     | <b>\$ 32,613.00</b>           | <b>\$ 33,223.00</b>     |
|              | <b>ANIMAL CONTROL</b>                          |                            |                         |                               |                         |
| 13 6140      | LIVESTOCK CLAIMS                               | \$ 6,286.20                | \$ 1,000.00             | \$ 100.00                     | \$ 100.00               |
| 4 6150       | ANIMAL CONTROL                                 | \$ 755.04                  | \$ 2,500.00             | \$ 2,000.00                   | \$ 2,500.00             |
|              | <b>SUB TOTAL</b>                               | <b>\$ 7,041.24</b>         | <b>\$ 3,500.00</b>      | <b>\$ 2,100.00</b>            | <b>\$ 2,600.00</b>      |
|              | <b>STREET LIGHTS</b>                           |                            |                         |                               |                         |
| 6 3025       | STREET LIGHTS LED                              | \$ 4,565.13                | \$ 5,000.00             | \$ 5,000.00                   | \$ 5,500.00             |
| 6 3026       | STREET LIGHT REPAIR                            | \$ 759.39                  | \$ 1,000.00             | \$ -                          | \$ 1,000.00             |
|              | <b>SUB TOTAL</b>                               | <b>\$ 5,324.52</b>         | <b>\$ 6,000.00</b>      | <b>\$ 5,000.00</b>            | <b>\$ 6,500.00</b>      |
|              | <b>TOTAL PROTECTION TO PERSONS/PROPERTY</b>    | <b>\$ 697,566.97</b>       | <b>\$ 747,595.00</b>    | <b>\$ 745,195.00</b>          | <b>\$ 759,473.00</b>    |

| GL<br>ACCT #<br>5005 | ROADWAYS<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|

**SALARIES & ADMINISTRATION**

|              |                               |                      |                      |                      |                      |
|--------------|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| 1010         | SALARIES AND WAGES            | \$ 369,717.88        | \$ 395,000.00        | \$ 395,000.00        | \$ 405,000.00        |
| 1025         | RECEIVER GENERAL, EHT & WSIB  | \$ 39,885.35         | \$ 42,500.00         | \$ 42,500.00         | \$ 44,000.00         |
| 1020         | BENEFITS                      | \$ 27,688.57         | \$ 29,000.00         | \$ 29,000.00         | \$ 31,000.00         |
| 1060         | SHORT TERM DISABILITY         |                      |                      |                      |                      |
| 1064         | OMERS TOWNSHIP CONTRIBUTION   | \$ 33,474.23         | \$ 35,500.00         | \$ 35,500.00         | \$ 36,500.00         |
| 1070         | MILEAGE                       | \$ 30.00             | \$ 100.00            | \$ 100.00            | \$ 100.00            |
| 1022         | STAFF TRAINING AND SEMINARS   |                      | \$ 3,000.00          | \$ 900.00            | \$ 3,000.00          |
| 2010         | OFFICE SUPPLIES               | \$ 106.62            | \$ 300.00            | \$ 300.00            | \$ 300.00            |
| 2036         | GPS MONTHLY TRACKING EXPENSE  | \$ 4,331.58          | \$ 5,000.00          | \$ 5,000.00          | \$ 5,000.00          |
| 2112         | ASSET MANAGEMENT PLAN SUPPORT | \$ 8,222.21          | \$ 5,650.00          | \$ 9,957.00          | \$ 6,000.00          |
| 2112         | ASSET MANAGEMENT PLAN UPDATE  |                      | \$ 18,000.00         | \$ -                 | \$ 18,000.00         |
| 3105         | BRIDGE STUDY/INSPECTIONS      |                      | \$ 16,895.00         | \$ 12,670.00         | \$ -                 |
| <b>TOTAL</b> |                               | <b>\$ 483,456.44</b> | <b>\$ 550,945.00</b> | <b>\$ 530,927.00</b> | <b>\$ 548,900.00</b> |

**ROAD DEPARTMENT BUILDING MISC.**

|              |                                   |                     |                      |                      |                     |
|--------------|-----------------------------------|---------------------|----------------------|----------------------|---------------------|
| 2070         | UTILITIES - HEAT                  | \$ 7,509.99         | \$ 10,000.00         | \$ 10,000.00         | \$ 12,000.00        |
| 2080         | UTILITIES - HYDRO                 | \$ 4,445.07         | \$ 5,000.00          | \$ 5,500.00          | \$ 7,000.00         |
| 2090         | TELEPHONE                         | \$ 823.49           | \$ 1,000.00          | \$ 1,000.00          | \$ 1,000.00         |
| 2091         | MOBILE PHONE                      | \$ 761.21           | \$ 1,000.00          | \$ 1,200.00          | \$ 1,000.00         |
| 2040         | ADVERTISING                       | \$ (356.16)         | \$ 500.00            | \$ 755.00            | \$ 500.00           |
| 2041         | SIGNS                             | \$ 5,182.27         | \$ 5,000.00          | \$ 2,500.00          | \$ 5,000.00         |
| 2110         | INSURANCE                         | \$ 45,000.00        | \$ 52,000.00         | \$ 54,648.00         |                     |
| 2100         | LEGAL FEES                        |                     | \$ 5,000.00          | \$ 3,205.00          | \$ 5,000.00         |
| 2050         | AUDIT                             | \$ 10,000.00        | \$ 10,000.00         | \$ 10,000.00         |                     |
| 2060         | MEMBERSHIPS                       | \$ 113.00           | \$ 150.00            | \$ 113.00            | \$ 150.00           |
| 2165         | MATERIALS AND SUPPLIES/STOCK      | \$ 4,441.14         | \$ 7,000.00          | \$ 7,000.00          | \$ 7,000.00         |
| 2166         | COVERALLS                         | \$ 4,908.78         | \$ 6,000.00          | \$ 6,000.00          | \$ 6,000.00         |
| 3000         | SERVICES AND RENTS/MISC           | \$ 3,732.04         | \$ 7,500.00          |                      | \$ 7,500.00         |
| 2103         | HEALTH & SAFETY SERVICES          | \$ 21.34            | \$ 5,000.00          | \$ 5,000.00          | \$ 5,000.00         |
| 2104         | HEALTH & SAFETY SERVICES/SUPPLIES |                     | \$ 3,000.00          | \$ 300.00            | \$ 500.00           |
| 2162         | BUILDING MAINTENANCE              | \$ 4,576.48         | \$ 10,000.00         | \$ 10,000.00         | \$ 10,000.00        |
| 2163         | SAND DOME REPAIRS                 |                     |                      |                      |                     |
| 2170         | COVID EXPENSES                    |                     | \$ 1,000.00          | \$ 600.00            | \$ 1,000.00         |
| 2185         | OIL SEPARATER                     | \$ 1,590.00         | \$ 2,000.00          |                      | \$ 2,000.00         |
| 2192         | SHOP TOOLS                        | \$ 808.71           | \$ 5,000.00          | \$ 5,000.00          | \$ 5,000.00         |
| 2190         | MISCELLANEOUS                     | \$ 825.53           | \$ 1,000.00          | \$ 1,500.00          | \$ 2,000.00         |
| 3800         | CONTRACT WORK                     | \$ 610.56           | \$ 1,000.00          | \$ 500.00            | \$ 1,000.00         |
| <b>TOTAL</b> |                                   | <b>\$ 94,993.45</b> | <b>\$ 138,150.00</b> | <b>\$ 124,821.00</b> | <b>\$ 78,650.00</b> |



| GL<br>ACCT #<br>5005 | ROADWAYS<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|

**ROAD EQUIPMENT**

|      |                                  |                      |                      |                      |                      |
|------|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| 2150 | FUEL - CLEAR                     | \$ 36,910.73         | \$ 45,000.00         | \$ 45,000.00         | \$ 55,000.00         |
| 2155 | FUEL - DYED                      | \$ 22,790.38         | \$ 30,000.00         | \$ 30,000.00         | \$ 40,000.00         |
| 3060 | WATER TANK                       | \$ 126.80            |                      |                      | \$ -                 |
| 3070 | FUEL - PATROL TRUCKS             | \$ 9,422.56          | \$ 12,000.00         | \$ 12,000.00         | \$ 14,000.00         |
| 2180 | OIL - TRUCKS AND GRADER          |                      | \$ 4,000.00          |                      | \$ 4,000.00          |
| 3071 | TR # 1 - REPAIRS                 | \$ 5,623.18          | \$ 5,000.00          | \$ 3,500.00          | \$ 5,000.00          |
| 3073 | TR # 2 - REPAIRS                 | \$ 10,016.31         | \$ 15,000.00         | \$ 6,000.00          | \$ 15,000.00         |
| 3074 | TR # 3 - REPAIRS                 | \$ 8,081.67          | \$ 10,000.00         | \$ 8,500.00          | \$ 10,000.00         |
| 3075 | TR # 4 - REPAIRS                 | \$ 10,900.21         | \$ 15,000.00         | \$ 10,000.00         | \$ 15,000.00         |
| 3076 | TR # 5 - REPAIRS                 | \$ 24,270.90         | \$ 15,000.00         | \$ 8,500.00          | \$ 15,000.00         |
| 3077 | TR # 6 - REPAIRS                 | \$ 10,241.30         | \$ 15,000.00         | \$ 15,000.00         | \$ 15,000.00         |
| 3069 | TR # 7 - REPAIRS                 | \$ 118.04            | \$ 5,000.00          | \$ 5,000.00          | \$ 5,000.00          |
| 3079 | GR#1 - CAT - REPAIRS             | \$ 3,711.86          | \$ 10,000.00         | \$ 10,000.00         | \$ 10,000.00         |
| 3080 | GR#2 - REPAIRS                   | \$ 17,612.99         | \$ 15,000.00         | \$ 10,000.00         | \$ 15,000.00         |
| 3081 | BACKHOE REPAIRS                  | \$ 789.89            | \$ 3,000.00          | \$ 2,500.00          | \$ 3,000.00          |
| 3082 | LOADER                           | \$ 321.05            | \$ 2,500.00          | \$ 1,000.00          | \$ 2,500.00          |
| 3083 | JOHN DEERE MOWER                 | \$ 305.28            | \$ 1,000.00          | \$ -                 | \$ 1,000.00          |
| 3084 | POWER WASHER                     | \$ 4,635.11          | \$ 3,000.00          | \$ 200.00            | \$ 3,000.00          |
| 3085 | CHAIN SAW                        | \$ 99.09             | \$ 1,000.00          | \$ 250.00            | \$ 1,000.00          |
| 3086 | ROADSIDE MOWER                   |                      |                      | \$ 100.00            | \$ 1,000.00          |
| 3500 | WINTER CONTROL-PLOW & WING PARTS | \$ 18,520.30         | \$ 20,000.00         | \$ 20,000.00         | \$ 20,000.00         |
| 7015 | JOHN DEERE GRADER LOAN           | \$ 33,232.38         | \$ 33,233.00         |                      | \$ 2,780.00          |
| 2191 | RADIO AND TRUCK LICENSES         | \$ 9,935.30          | \$ 10,200.00         | \$ 10,000.00         | \$ 10,000.00         |
| 2195 | RADIO MAINTENANCE & REPAIR       | \$ 2,189.87          | \$ 2,500.00          | \$ 100.00            | \$ 2,500.00          |
|      | <b>TOTAL</b>                     | <b>\$ 229,855.20</b> | <b>\$ 272,433.00</b> | <b>\$ 197,650.00</b> | <b>\$ 264,780.00</b> |

**NEW EQUIPMENT**

|      |                         |                     |                      |          |                     |
|------|-------------------------|---------------------|----------------------|----------|---------------------|
| 7010 | VEHICLES - TRUCK        |                     | \$ 300,000.00        |          |                     |
| 7005 | EQUIPMENT (ACCUMULATOR) | \$ 10,888.32        | \$ 12,000.00         | 0        | \$ 15,000.00        |
|      | <b>TOTAL</b>            | <b>\$ 10,888.32</b> | <b>\$ 312,000.00</b> | <b>0</b> | <b>\$ 15,000.00</b> |

| GL<br>ACCT #<br>5005 | ROADWAYS<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|

**BRIDGES, CULVERTS, DRAINS**

|              |                                     |                      |                      |                      |                     |
|--------------|-------------------------------------|----------------------|----------------------|----------------------|---------------------|
| 3100         | BRIDGE & CULVERT MTCE               | \$ 10,422.97         | \$ 20,000.00         | \$ 20,000.00         | \$ 20,000.00        |
| 3111         | BRIDGE # 11                         | \$ 3,533.90          | \$ 30,000.00         | \$ 30,000.00         |                     |
| 3115         | BRIDGE # 13                         | \$ 27,088.47         | \$ 200,000.00        | \$ 200,000.00        |                     |
| 3116         | BRIDGE #004 - CLOSURE               | \$ 488.45            |                      |                      |                     |
| 3850         | DRAIN ASSESSMENTS NEW REPORTS       | \$ 2,073.36          | \$ 1,500.00          |                      |                     |
| 3851         | ROAD CROSSINGS DUE TO DRAIN MTCE    |                      | \$ 55,000.00         |                      |                     |
| 7021         | CULVERT 2027 LOAN PAYMENT           | \$ 40,907.52         | \$ 40,908.00         |                      |                     |
| 3178         | 30 SIDEROAD CULVERT - EMERG. REPAIR | \$ 53,515.57         |                      | \$ -                 | \$ -                |
| 3156         | CULVERT 2013                        | \$ 253,186.82        |                      | \$ 3,500.00          | \$ -                |
| 3165         | CULVERT2021                         | \$ 9,517.35          |                      | \$ 600.00            | \$ -                |
| <b>TOTAL</b> |                                     | <b>\$ 400,734.41</b> | <b>\$ 347,408.00</b> | <b>\$ 254,100.00</b> | <b>\$ 20,000.00</b> |

**ROADSIDE**

|              |                                  |                     |                     |                     |                     |
|--------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| 3215         | GRASS MOWING & WEED SPRAYING     | \$ 4,986.46         | \$ 5,500.00         | \$ 4,500.00         | \$ 5,500.00         |
| 3205         | BRUSHING - TREE TRIM AND REMOVAL | \$ 19,988.20        | \$ 20,000.00        | \$ 600.00           | \$ 20,000.00        |
| 3206         | DITCHING                         | \$ 16,230.72        | \$ 25,000.00        | \$ 9,000.00         | \$ 25,000.00        |
| 3322         | CATCH BASINS                     |                     | \$ 2,500.00         | \$ -                | \$ 2,500.00         |
| 3610         | GUIDE POSTS & HARDWARE           | \$ 1,652.30         | \$ 2,000.00         | \$ -                | \$ 2,000.00         |
| 3315         | SHOULDER MAINTENANCE             | \$ 3,819.74         | \$ 5,000.00         | \$ 1,500.00         | \$ 5,000.00         |
| <b>TOTAL</b> |                                  | <b>\$ 46,677.42</b> | <b>\$ 60,000.00</b> | <b>\$ 15,600.00</b> | <b>\$ 60,000.00</b> |

**HARDTOP**

|              |                                  |                     |                     |                     |                    |
|--------------|----------------------------------|---------------------|---------------------|---------------------|--------------------|
| 3304         | PREVENTATIVE MAINTENANCE         |                     | \$ 25,728.00        | \$ -                |                    |
| 3310         | COLD MIX, PATCHING, ROUTINE MTCE | \$ 18,144.65        | \$ 45,000.00        | \$ 5,000.00         |                    |
| 3320         | SWEEPING, FLUSHING, CLEANING     | \$ 4,508.99         | \$ 5,500.00         | \$ 5,000.00         | \$ 5,500.00        |
| 3321         | LINE PAINTING                    | \$ 2,421.89         | \$ 3,000.00         | \$ 2,500.00         | \$ 3,000.00        |
| <b>TOTAL</b> |                                  | <b>\$ 25,075.53</b> | <b>\$ 79,228.00</b> | <b>\$ 12,500.00</b> | <b>\$ 8,500.00</b> |

**LOOSETOP**

|              |                               |                      |                      |                      |                      |
|--------------|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| 3700         | CLEARVIEW TOWNLINE            |                      |                      | \$ -                 | \$ -                 |
| 3750         | TOWNLINES                     | \$ 179.10            | \$ 1,000.00          | \$ 300.00            | \$ 1,000.00          |
| 3200         | ROADSIDE MAINTENANCE          | \$ 955.89            |                      | \$ 400.00            | \$ 1,000.00          |
| 3210         | GRAVEL RESURFACING            | \$ 272,132.50        | \$ 300,000.00        | \$ 307,000.00        | \$ 325,000.00        |
| 3211         | GRAVEL MAINTENANCE            | \$ 16,652.34         | \$ 20,000.00         | \$ 17,000.00         | \$ 25,000.00         |
| 3410         | DUST LAYER (CALCIUM CHLORIDE) | \$ 106,245.22        | \$ 150,000.00        | \$ 136,000.00        | \$ 165,000.00        |
| <b>TOTAL</b> |                               | <b>\$ 396,165.05</b> | <b>\$ 471,000.00</b> | <b>\$ 460,700.00</b> | <b>\$ 517,000.00</b> |

| GL<br>ACCT #<br>5005 | ROADWAYS<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|

**WINTER CONTROL**

|      |                      |                     |                     |                     |                     |
|------|----------------------|---------------------|---------------------|---------------------|---------------------|
| 3510 | SAND & SALT          | \$ 38,490.74        | \$ 38,490.74        | \$ 38,490.74        | \$ 40,000.00        |
| 3505 | SNOW REMOVAL/BLOWING | \$ 1,223.66         | \$ 1,223.66         | \$ 1,223.66         | \$ 1,225.00         |
|      | <b>TOTAL</b>         | <b>\$ 39,714.40</b> | <b>\$ 39,714.40</b> | <b>\$ 39,714.40</b> | <b>\$ 41,225.00</b> |

**ROAD IMPROVEMENT**

|      |                                        |                      |                      |  |  |
|------|----------------------------------------|----------------------|----------------------|--|--|
| 3140 | 4TH LINE O.S. - PULVERIZING            | \$ 4,940.43          |                      |  |  |
| 3130 | 2ND LINE SW - REHABILITATION           | \$ 567,386.41        |                      |  |  |
| 3137 | 5TH LINE O.S.- CTY RD 17 - 15 SIDEROAD |                      | \$ 150,000.00        |  |  |
| 3134 | 260 SIDEROAD - HWY 10 TO 2ND LINE SW   |                      | \$ 300,000.00        |  |  |
| 3123 | CORBETTON - PAVED SHOULDERS            |                      | \$ 38,669.00         |  |  |
| 3122 | CHURCH STREET - HORNING'S MILLS        |                      | \$ 50,000.00         |  |  |
|      | <b>TOTAL</b>                           | <b>\$ 572,326.84</b> | <b>\$ 538,669.00</b> |  |  |

**RESERVE**

|      |                               |                      |                      |  |  |
|------|-------------------------------|----------------------|----------------------|--|--|
| 5030 | REPLACEMENT EQUIPMENT RESERVE | \$ 150,000.00        | \$ 100,000.00        |  |  |
| 5035 | BUILDING MAINTENANCE RESERVE  | \$ 10,000.00         | \$ 10,000.00         |  |  |
|      | <b>TOTAL</b>                  | <b>\$ 160,000.00</b> | <b>\$ 110,000.00</b> |  |  |

**BUILDING IMPROVEMENTS**

|      |                                 |  |                      |  |  |
|------|---------------------------------|--|----------------------|--|--|
| 7041 | WORKS BUILDING ROOF REPLACEMENT |  | \$ 100,000.00        |  |  |
|      | <b>TOTAL</b>                    |  | <b>\$ 100,000.00</b> |  |  |

|  |                                |                        |                        |                        |                        |
|--|--------------------------------|------------------------|------------------------|------------------------|------------------------|
|  | <b>TOTAL ROAD EXPENDITURES</b> | <b>\$ 2,459,887.06</b> | <b>\$ 3,019,547.40</b> | <b>\$ 1,636,012.40</b> | <b>\$ 1,554,055.00</b> |
|--|--------------------------------|------------------------|------------------------|------------------------|------------------------|



| GL<br>ACCT #<br>5007 | ENVIRONMENTAL SERVICES<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|----------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 2171                 | LEVELLING                              | \$ 237.37                  | \$ 7,500.00             | \$ -                          | \$ 7,500.00             |
| 2105                 | LANDFILL STUDY/MONITORING              | \$ 22,692.48               | \$ 22,693.00            | \$ 22,693.00                  | \$ 23,000.00            |
| 2190                 | MISCELLANEOUS                          | \$ 96.22                   | \$ 100.00               | \$ 97.00                      | \$ 100.00               |
| 7001                 | REHABILITATION RESERVE                 | \$ 10,000.00               | \$ 10,000.00            | \$ 10,000.00                  | \$ 10,000.00            |
|                      | ENVIRONMENTAL/SUSTAINABILITY           |                            |                         |                               | \$ 5,000.00             |
|                      | <b>TOTAL</b>                           | <b>\$ 33,026.07</b>        | <b>\$ 40,293.00</b>     | <b>\$ 32,790.00</b>           | <b>\$ 40,600.00</b>     |

| GL<br>ACCT #<br>5010 | RECREATION SERVICES<br>EXPENDITURES     | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|-----------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 5055                 | CORBETTON PARK                          |                            | \$ 2,500.00             | \$ 21,709.00                  | \$ 2,500.00             |
| 6060                 | HORNING'S MILLS PARK                    | \$ 2,716.18                | \$ 4,900.00             | \$ 169.67                     | \$ 2,500.00             |
| 6065                 | HORNING'S MILLS COMMUNITY HALL          | \$ 1,215.04                | \$ 1,230.00             | \$ 6,040.00                   | \$ 7,000.00             |
| 6064                 | HORNING'S MILLS HALL BLDNG NEEDS ASSESS |                            | \$ 5,900.00             | \$ 5,900.00                   | \$ -                    |
| 6066                 | HORNING'S MILLS HERITAGE PROJECT        | \$ 108.00                  | \$ 250.00               | \$ 370.00                     | \$ 500.00               |
| 6070                 | CENTRE DUFFERIN RECREATION COMPLEX      | \$ 49,050.60               | \$ 50,522.00            | \$ 50,522.00                  | \$ 53,500.00            |
| 6080                 | DUNDALK COMMUNITY CENTRE                | \$ 14,000.00               | \$ 14,000.00            | \$ 14,000.00                  | \$ 14,400.00            |
| 6100                 | NORTH DUFFERIN COMMUNITY CENTRE         | \$ 54,410.44               | \$ 55,000.00            | \$ 55,000.00                  | \$ 55,000.00            |
|                      | <b>TOTAL</b>                            | <b>\$ 121,500.26</b>       | <b>\$ 134,302.00</b>    | <b>\$ 153,710.67</b>          | <b>\$ 135,400.00</b>    |

| GL<br>ACCT #<br>5016 | CEMETARY<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 8902                 | HORNING'S MILLS CEMETERY |                            | \$ 5,000.00             | \$ 2,150.00                   | \$ 5,000.00             |
| 8904                 | ST. PAUL'S CEMETERY      |                            |                         |                               |                         |
|                      | <b>TOTAL</b>             |                            | <b>\$ 5,000.00</b>      | <b>\$ 2,150.00</b>            | <b>\$ 5,000.00</b>      |

| GL<br>ACCT #<br>5011 | LIBRARY<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|-------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 6110                 | SHELBURNE LIBRARY       | \$ 56,817.00               | \$ 57,802.00            | \$ 57,802.00                  | \$ 58,500.00            |
| 6120                 | DUNDALK LIBRARY         | \$ 8,274.00                | \$ 8,350.00             | \$ 8,350.00                   | \$ 8,600.00             |
|                      | <b>TOTAL</b>            | <b>\$ 65,091.00</b>        | <b>\$ 66,152.00</b>     | <b>\$ 66,152.00</b>           | <b>\$ 67,100.00</b>     |

| GL<br>ACCT #<br>5012 | PLANNING SERVICES<br>EXPENDITURES | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|-----------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 2100                 | PROFESSIONAL/LEGAL FEES           | \$ 55,421.18               | \$ 50,000.00            | \$ 40,000.00                  | \$ 50,000.00            |
| 2103                 | CANNABIS - NWN SCIENTIFIC         | \$ 30,110.58               |                         | \$ -                          | \$ -                    |
| 2105                 | MELANCTHON CANNABIS REGULATION    | \$ 254.40                  |                         | \$ -                          | \$ -                    |
| 2109                 | NEW ZONING BY-LAW                 |                            |                         | \$ -                          | \$ -                    |
| 2101                 | LPAT/OLT APPEALS                  | \$ 25,142.44               | \$ 15,000.00            | \$ 10,000.00                  | \$ 15,000.00            |
| 2304                 | STRADA OPA/ZBA                    | \$ 407.04                  | \$ -                    | \$ -                          | \$ -                    |
|                      | <b>TOTAL</b>                      | <b>\$ 111,335.64</b>       | <b>\$ 65,000.00</b>     | <b>\$ 50,000.00</b>           | <b>\$ 65,000.00</b>     |

| GL<br>ACCT #<br>5009 | DRAINAGE<br>EXPENDITURES             | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 3060                 | DRAINAGE SUPERINTENDENT              | \$ 35,213.91               | \$ 50,880.00            | \$ 50,000.00                  | \$ 50,000.00            |
| 3070                 | NUISANCE BEAVER & BEAVER DAM REMOVAL |                            | \$ 3,000.00             | \$ 3,000.00                   | \$ 3,000.00             |
|                      | <b>TOTAL</b>                         | <b>\$ 35,213.91</b>        | <b>\$ 53,880.00</b>     | <b>\$ 53,000.00</b>           | <b>\$ 53,000.00</b>     |

| GL<br>ACCT #<br>5002 | RESERVES<br>EXPENDITURES               | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|----------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 5041                 | TAX RATE STAB. - HM HALL OPERATING EXP | \$ 6,452.00                |                         |                               |                         |
| 5042                 | SPECIAL RESERVE FUND EMERGENCY RELIEF  | \$ 5,000.00                | \$ 5,000.00             | \$ 5,000.00                   | \$ 5,000.00             |
|                      | <b>TOTAL</b>                           | <b>\$ 11,452.00</b>        | <b>\$ 5,000.00</b>      | <b>\$ 5,000.00</b>            | <b>\$ 5,000.00</b>      |

|                    |                        |                        |                        |           |                     |
|--------------------|------------------------|------------------------|------------------------|-----------|---------------------|
| <b>TOTAL</b>       |                        |                        |                        |           |                     |
| <b>EXPENITURER</b> | <b>\$ 4,282,743.90</b> | <b>\$ 4,891,801.40</b> | <b>\$ 3,539,392.07</b> | <b>\$</b> | <b>3,451,358.32</b> |

| GL<br>ACCT # | TAXATION<br>REVENUE                | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|--------------|------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 4001 0700    | SUPPLEMENTAL TAXES                 | \$ 94,871.93               | \$ 85,000.00            | \$ 77,631.00                  | \$ 85,000.00            |
| 4003 0100    | PAYMENT IN LIEU                    | \$ 1,092.14                | \$ 1,100.00             | \$ 1,907.00                   | \$ 1,900.00             |
|              | <b>TOTAL TAXATION EXPENDITURES</b> | <b>\$ 95,964.07</b>        | <b>\$ 86,100.00</b>     | <b>\$ 79,538.00</b>           | <b>\$ 86,900.00</b>     |

| GL<br>ACCT #<br>4004 | GRANT<br>REVENUE                    | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|-------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 150                  | OMPF                                | \$ 173,500.00              | \$ 174,900.00           | \$ 174,900.00                 | \$ 176,500.00           |
| 300                  | RIDE GRANT                          | \$ (94.60)                 | \$ 6,536.00             | \$ 6,536.00                   | \$ 6,600.00             |
| 172                  | COURT SECURITY & PRISONER TRANSPORT | \$ 1,810.00                | \$ 1,500.00             | \$ 1,500.00                   | \$ 1,500.00             |
| 500                  | LIBRARY GRANT                       | \$ 4,452.00                | \$ 4,452.00             | \$ 4,452.00                   | \$ 4,452.00             |
| 156                  | OCIF FUNDING (FORMULA COMPONENT)    | \$ 50,000.00               | \$ 50,000.00            | \$ 50,000.00                  | \$ 108,537.00           |
| 159                  | SAFE RESTART AGREEMENT              | \$ 70,800.00               | \$ 18,000.00            | \$ 59,777.00                  | \$ -                    |
| 700                  | ONTARIO AGGREGATE LIC. FEE          | \$ 122,992.96              | \$ 100,000.00           | \$ 90,831.00                  | \$ 100,000.00           |
| 100                  | DRAINAGE SUPERINTENDENT             |                            | \$ 25,440.00            | \$ 15,000.00                  | \$ 25,000.00            |
| 164                  | ICIP GRANT (ROADS BLDG ROOF)        | \$ -                       | \$ 100,000.00           | \$ -                          | \$ 100,000.00           |
|                      | <b>TOTAL COUNCIL REVENUE</b>        | <b>\$ 423,460.36</b>       | <b>\$ 480,828.00</b>    | <b>\$ 402,996.00</b>          | <b>\$ 522,589.00</b>    |

| GL<br>ACCT #<br>4010 | ADMINISTRATION<br>REVENUE            | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|--------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 100                  | TAX CERTIFICATES                     | \$ 2,720.00                | \$ 2,600.00             | \$ 3,600.00                   | \$ 3,000.00             |
| 110                  | TAX STATEMENT/DUPLICATE TAX BILLS    | \$ 532.70                  | \$ 500.00               | \$ 580.00                     | \$ 500.00               |
| 115                  | REMINDER/OVERDUE NOTICE FEE          | \$ 2,388.00                | \$ 2,400.00             | \$ 3,130.00                   | \$ 3,000.00             |
| 200                  | BUILDING PERMIT APPROVAL             | \$ 4,900.00                | \$ 4,800.00             | \$ 6,700.00                   | \$ 4,800.00             |
| 250                  | SITE ALTERATION PERMIT APPROVAL      |                            |                         | \$ 750.00                     | \$ -                    |
| 300                  | NSF CHEQUE CHARGE                    | \$ 70.00                   | \$ 70.00                |                               | \$ 50.00                |
| 400                  | PHOTOCOPIES                          |                            |                         | \$ 2.00                       | \$ -                    |
| 4015 0100            | DOG LICENCES                         | \$ 13,498.75               | \$ 13,000.00            | \$ 12,805.00                  | \$ 12,000.00            |
| 4066 0000            | LOTTERY LICENSES                     | \$ 20.00                   | \$ 20.00                | \$ 20.00                      | \$ 20.00                |
| 4040 0100            | LIVESTOCK CLAIM GRANTS               | \$ 6,206.20                | \$ 1,000.00             | \$ 30.00                      | \$ 30.00                |
| 4064 0000            | BUSINESS LICENSES                    | \$ 1,100.00                | \$ 1,000.00             | \$ 250.00                     | \$ 250.00               |
| 4050 0460            | TRANSFER FROM MMAH-2019 (NEW PHONES) |                            | \$ 10,000.00            | \$ 10,000.00                  |                         |
|                      | <b>TOTAL ADMINISTRATION REVENUE</b>  | <b>\$ 31,435.65</b>        | <b>\$ 35,390.00</b>     | <b>\$ 37,867.00</b>           | <b>\$ 23,650.00</b>     |



| GL<br>ACCT #<br>4012 | FIRE<br>REVENUE           | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|---------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 100                  | FIRE REVENUE              | \$ 12,412.50               |                         | \$ 13,300.00                  | \$ 500.00               |
| 300                  | FIRE PERMIT               | \$ 4,155.00                | \$ 4,125.00             | \$ 3,720.00                   | \$ 3,600.00             |
|                      | <b>TOTAL FIRE REVENUE</b> | <b>\$ 16,567.50</b>        | <b>\$ 4,125.00</b>      | <b>\$ 17,020.00</b>           | <b>\$ 4,100.00</b>      |

| GL<br>ACCT #<br>4020 | ROAD<br>REVENUE                              | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|----------------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 110                  | ROADS MISC REVENUE                           | \$ 2,717.67                | \$ -                    | \$ -                          | \$ 1,000.00             |
| 125                  | ENTRANCE PERMITS                             | \$ 1,600.00                | \$ 1,200.00             | \$ 5,900.00                   | \$ 1,200.00             |
| 130                  | WIDE LOAD PERMITS                            | \$ 1,040.00                | \$ 1,000.00             | \$ 1,000.00                   | \$ 1,320.00             |
| 200                  | CULVERTS                                     |                            |                         | \$ 290.00                     | \$ -                    |
| 140                  | BRETTON ESTATES SNOW PLOWING                 | \$ 1,035.00                | \$ 900.00               | \$ 900.00                     | \$ 900.00               |
| 500                  | SHELBURNE ROAD AGREEMENT                     |                            | \$ 5,400.00             | \$ 5,648.00                   | \$ 5,660.00             |
|                      | <b>TRANSFER FROM RESERVES</b>                |                            |                         |                               |                         |
| 700                  | TRFR FROM DEV. CHG. (BRIDGE 2003)            | \$ 30,366.20               |                         |                               |                         |
| 703                  | TRFR FROM GAS TAX                            | \$ 100,000.00              | \$ 200,000.00           | \$ 200,000.00                 |                         |
| 704                  | TRFR FROM ROAD CAPITAL RESERVE               | \$ 100,000.00              |                         | \$ -                          |                         |
| 702                  | TRFR FROM EQUIPMENT RESERVE - TRUCK          |                            | \$ 300,000.00           | \$ -                          |                         |
| 0                    | TRFR FROM WORKING CAPITAL RESERVE            | \$ 430,037.00              | \$ 150,000.00           | \$ 150,000.00                 |                         |
| 460                  | TRFR FROM MMAH-2019 (BRIDGE 13 DECK          | \$ 8,237.47                |                         | \$ -                          |                         |
| 700                  | TRFR FROM DEV CHG (5TH LINE)                 |                            | \$ 39,000.00            | \$ 39,000.00                  |                         |
| 460                  | TRFR FROM MMAH-19 (CORBETTON-PAVED SHOULDER) |                            | \$ 38,669.00            | \$ 38,669.00                  |                         |
|                      | <b>TOTAL ROADS REVENUE</b>                   | <b>\$ 675,033.34</b>       | <b>\$ 736,169.00</b>    | <b>\$ 441,407.00</b>          | <b>\$ 10,080.00</b>     |

| GL<br>ACCT #<br>4035 | PLANNING<br>REVENUE                   | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|---------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 100                  | OFFICIAL PLAN AMENDMENT               |                            |                         | \$ 5,500.00                   | \$ -                    |
| 310                  | SITE PLAN APPLICATION FEES            |                            |                         | \$ -                          | \$ -                    |
| 350                  | ZONING BY-LAW AMENDMENT               | \$ 10,500.00               | \$ 10,000.00            | \$ 14,950.00                  | \$ 10,000.00            |
| 300                  | CONSENT APPLICATIONS                  | \$ 7,000.00                | \$ 7,000.00             | \$ 7,000.00                   | \$ 7,000.00             |
| 325                  | MINOR VARIANCE                        | \$ 1,000.00                | \$ 1,000.00             | \$ 3,000.00                   | \$ 1,000.00             |
| 200                  | ZONING REQUESTS                       | \$ 1,200.00                | \$ 1,200.00             | \$ 2,400.00                   | \$ 1,200.00             |
| 360                  | CHANGE OF USE CERTIFICATE APPLICATION | \$ 1,000.00                |                         | \$ 2,500.00                   | \$ -                    |
| 370                  | TELECOMMUNICATION FACILITES APPLICAT  | \$ 150.00                  |                         |                               | \$ -                    |
| 375                  | PRE-APPLICATION CONSULTATION          | \$ 3,250.00                |                         |                               | \$ -                    |
| 500                  | PROFESSIONAL SERVICES REIMBURSEMENT   | \$ (12,729.55)             |                         | \$ 4,621.00                   | \$ -                    |
| 565                  | NWN INC. REIMBURSEMENT                | \$ 10,000.00               |                         |                               | \$ -                    |
|                      | <b>TOTAL PLANNING REVENUE</b>         | <b>\$ 21,370.45</b>        | <b>\$ 19,200.00</b>     | <b>\$ 39,971.00</b>           | <b>\$ 19,200.00</b>     |

| GL<br>ACCT #<br>4050 | OTHER<br>REVENUE                        | 2020<br>ACTUAL<br>YEAR END | 2021<br>FINAL<br>BUDGET | 2021<br>PROJECTED<br>YEAR END | 2022<br>DRAFT<br>BUDGET |
|----------------------|-----------------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| 100                  | MISCELLANEOUS REVENUE                   | \$ (24.46)                 | \$ 100.00               | \$ 1,333.00                   | \$ 500.00               |
| 125                  | CHD COMMUNITY CONTRIBUTION              | \$ 309,000.00              | \$ 309,000.00           | \$ 309,000.00                 | \$ 309,000.00           |
| 130                  | PLATEAU COMMUNITY CONTRIBUTION          | \$ 33,438.50               | \$ 33,000.00            | \$ 33,000.00                  | \$ 33,000.00            |
| 135                  | DWP COMMUNITY CONTRIBUTION              | \$ 268,995.76              | \$ 265,000.00           | \$ 265,000.00                 | \$ 265,000.00           |
| 200                  | PENALTIES AND INTEREST ON TAXES         | \$ 105,841.09              | \$ 95,000.00            | \$ 100,000.00                 | \$ 95,000.00            |
| 300                  | INTEREST ON DEPOSITS                    | \$ 22,776.27               | \$ 15,000.00            | \$ 10,000.00                  | \$ 10,000.00            |
| 400                  | POA                                     | \$ 7,838.68                | \$ 10,000.00            | \$ 2,813.00                   | \$ 4,000.00             |
| 4025 0220            | ELECTRONIC RECYCLING REVENUE            | \$ 54.90                   | \$ -                    | \$ -                          | \$ -                    |
| 4077 0000            | LAND RENTAL                             | \$ 2,550.00                | \$ 2,550.00             | \$ 2,550.00                   | \$ 2,550.00             |
| 4050 0460            | TRANSFER FROM MMAH-2019                 | \$ 18,303.17               | \$ -                    | \$ -                          |                         |
| 4050 0460            | HORNING'S MILLS PK (TRFR FROM MMAH 1    | \$ 15,000.00               | \$ -                    | \$ -                          |                         |
| 4004 0166            | HORNING'S MILLS PK (TRFR FROM MAIN ST   | \$ 15,000.00               | \$ -                    | \$ -                          |                         |
| 4050 0460            | CORBETTON PARK (TRFR FROM MMAH-19)      | \$ 15,000.00               | \$ -                    | \$ -                          |                         |
| 4004 0166            | CORBETTON PARK (TRFR FROM MAIN ST RE    | \$ 10,000.00               | \$ -                    | \$ -                          |                         |
| 4050 0460            | HORNING'S MILLS HALL (TRFR FROM MMAH    | \$ 6,452.00                | \$ -                    | \$ -                          |                         |
| 4004 0166            | TRFR FROM MAIN ST. (FLAGS)              | \$ 8,956.94                | \$ -                    | \$ -                          |                         |
| 4050 0460            | TRFR FROM MMAH-2019 (NDCC REC)          | \$ 20,000.00               | \$ -                    | \$ -                          |                         |
| 4050 0460            | TRFR FROM MMAH-2019 (NDCC REC)          |                            | \$ -                    | \$ -                          |                         |
| 4050 0460            | TRFR FROM MMAH-2019 (HM BLDG NEEDS ASS) |                            | \$ 5,900.00             | \$ -                          |                         |
| 4013 0200            | TRFR FROM DEV CHG (SPEED SIGN)          | \$ 6,250.60                | \$ -                    | \$ -                          |                         |
|                      | <b>TOTAL OTHER REVENUE</b>              | <b>\$ 865,433.45</b>       | <b>\$ 735,550.00</b>    | <b>\$ 723,696.00</b>          | <b>\$ 719,050.00</b>    |
|                      | <b>TOTAL REVENUE</b>                    | <b>\$ 2,129,264.82</b>     | <b>\$ 2,097,362.00</b>  | <b>\$ 1,742,495.00</b>        | <b>\$ 1,385,569.00</b>  |