



# TOWNSHIP OF MELANCTHON

## A G E N D A

Thursday, February 6, 2014 - 9:00 a.m.

1. Call to Order
2. Announcements
3. Additions/Deletions/Approval of Agenda
4. Declaration of Pecuniary Interest and the General Nature Thereof
5. Approval of Draft Minutes - January 23, 2014
6. Business Arising from Minutes
7. Point of Privilege or Personal Privilege
8. Public Question Period (Please visit our website under Agendas and Minutes for information on Public Question Period)
9. County Council Update
  1. Council in Brief - January 23, 2014
10. Committee Reports
11. Correspondence

### \* Items for Information Purposes

1. Copy of a resolution passed by the Township of Amaranth on January 15, 2014, in support of a resolution passed by the Township of Mulmur, re: Inequities in MPAC Assessment Process
2. E-mail from Peter Politis, re: Mayors' Coalition Member Brief Note
3. Notice of Posting to the Environmental Registry by Grand Valley Wind Farms Inc. regarding a proposal to Engage in a Renewable Energy Project
4. AMO Watch File - January 23, 2014
5. Healthy Kids Community Challenge - Province Offers Municipalities Support for Healthy Kids
6. E-mail from Peggy Young-Lovelace, Township of Baldwin, re: Proposed OPP Billing Model
7. Copy of comments sent to Ministry of Municipal Affairs and Housing from G.W. Jorden Planning Consultants Ltd., re: Melancthon Draft Official Plan Growth Accommodation Report
8. Letter from G.W. Tomlinson, Ministry of the Environment, re: Dufferin Wind Power Inc.
9. Copy of a resolution passed by the Township of Amaranth on January 15, 2014, re: Proposed New Police Billing Model
10. Copy of a resolution passed by the Town of Tillsonburg on January 27, 2014, re: OPP Billing Model
11. AMO Watch File - January 30, 2014
12. Copy of resolution passed by the Municipality of Greenstone on January 27, 2014, re: requalification of Municipal Building Officials
13. Copy of resolution passed by the County of Lambton on November 27, 2013, re: requalification of Municipal Building Officials
14. Letter dated January 22, 2014 from Kathleen Wynne, Minister of Agriculture and Food responding to Mayor Hill's letter regarding Dufferin Wind Power Inc.
15. Letter from Mayor Hill to Kathleen Wynne, Premier of Ontario and Minister of Agriculture and Food in response to her letter of January 22, 2014
16. Letter dated January 16, 2014 from Bob Chiarelli, Minister of Energy, responding to Mayor Hill's letter regarding the role of municipalities in the siting of large wind projects

17. Letter from Mayor Hill to Bob Chiarelli, Minister of Energy responding to his letter of January 16, 2014

**\* Items for Council Action**

1. Letter from G.W. Tomlinson, Ministry of the Environment, re: Melancthon Township Landfill Site
2. Copy of resolution passed by the Township of Amaranth on January 15, 2014, re: Special Purpose Business Property Assessment Review Taxation for Industrial Development-Wind Turbines
3. Copy of resolution passed by the Township of Amaranth on January 15, 2014, re: Gas Tax Funding to Municipalities
4. GRCA 2014 Budget and Levy Meeting
5. E-mail from Soma Hemingway on behalf of Jane Pepino, re- CORE Appeal to ERT

**12. General Business**

1. By-law to authorize voting by mail for the 2014 Municipal Election and the entering into an agreement with Data Fix to provide vote by mail services
2. By-law to amend By-law 3-2011 to appoint a Board of Management for the Horning's Mills Community Park
3. By-law to provide for Reduced Load Periods within the Township of Melancthon
4. 2014 Draft Operating and Capital Budgets - Discussion and Public Comments
5. Accounts
6. Resolution to correct Road's Voucher Amounts for Pay Periods 40-47
7. Notice of Motion from last meeting regarding gas tax for transit
8. Applications to Permit
9. New/other Business
  1. ODRAP Resolution
10. Unfinished Business
  1. OFM Report
  2. Cornerstone Standards Council - Responsible Aggregate Standards for Review and Comment
  3. Correspondence Action Item # 2 from January 9, 2014 meeting from the Municipality of East Ferris - Councillor Malek

**13. Road Business**

1. Accounts
2. Unfinished Business
  1. Southgate-Melancthon Townline - Invoice for survey

**14. Delegations**

**15. Closed Session**

**16. Notice of Motion**

**17. Confirmation By-law**

**18. Adjournment and Date of Next Meeting - February 20, 2014 - 9:00 a.m.**

**19. On Sites**

**20. Correspondence on File at the Clerk's Office**

1. Minutes of the CDRC Board of Management meeting, December 11, 2013

**Denise Holmes, CAO/Clerk**

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**From:** Dufferin County <clerks=dufferincounty.ca@mail71.atl51.rsgsv.net> on behalf of Dufferin County <clerks@dufferincounty.ca>  
**Sent:** January-24-14 2:10 PM  
**To:** Denise  
**Subject:** Council In Brief - January 23, 2014



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Dufferin Wind Power has applied to expropriate an easement on the former rail corridor (owned by the County of Dufferin) to house a transmission corridor. The appeals before the Environmental Reviewed Tribunal regarding the Dufferin Wind Power Project were dismissed and the expropriation hearing is currently moving forward. Dufferin Wind Power has obtained approval from the Ontario Energy Board to proceed with the project.

Council adopted the following resolution at a special meeting last evening:

*WHEREAS the Ontario Energy Board has approved a Leave to Construct application from Dufferin Wind Power Inc. to install a*

***230 kV Transmission line from south of Corbetton in Melancthon to the Orangeville Transmission Station at Shannon Court in Amaranth;***

***AND WHEREAS the transmission line has been approved for installation above ground except for a section through the Town of Shelburne and a second section at the south end of the line;***

***AND WHEREAS the County of Dufferin has made multiple requests to the developer, the Ontario Energy Board, the Ministry of Energy, the Ministry of the Environment, the Environmental Review Tribunal and the Premier of Ontario for the entire line to be installed underground, without success;***

***AND WHEREAS, it appears that approval of an application from Dufferin Wind Power Inc. to the Ontario Energy Board to expropriate the easement for the transmission line and for an access and maintenance easement is to be approved imminently;***

***AND WHEREAS, the County of Dufferin has the opportunity to receive additional compensation and improved terms from Dufferin Wind Power Inc. over that which would likely be granted through expropriation;***

***BE IT RESOLVED THAT staff be directed to continue negotiations to finalize an agreement to Grant an Easement to Dufferin Wind Power Inc. and to present the agreement for consideration at the February 13, 2014, County Council meeting.***

It is anticipated that if an agreement is reached between Dufferin County and Dufferin Wind Power, the document will come forward to the February 13<sup>th</sup> Council meeting. The agenda for the meeting will be posted on our website on Friday, February 7, 2014.

<http://www.dufferincounty.ca/government/council-and-committee-meetings/date>

Contact us any time with questions at [info@dufferincounty.ca](mailto:info@dufferincounty.ca).

Pam Hillock  
County Clerk

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**519.941.2816 ext.  
2500**



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For timely information and reminders about garbage, recycling, and our other waste collection programs, [sign up here!](#)

For weather watches and information on emergency preparedness, [sign up here!](#)



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**Our mailing address is:**

Dufferin County  
55 Zina Street  
Orangeville, ON L9W 1E5  
Canada

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**BEN RYZEBOL, Director of Public Works**  
PUBLIC WORKS - TELEPHONE: (519) 941-1065  
FAX: (519) 941-1802  
email: bryzebol@amaranth-eastgary.ca



**TOWNSHIP OF AMARANTH**

374028 6<sup>TH</sup> LINE, AMARANTH, ONTARIO  
L9W 0M6

**SUSAN M. STONE, C.A.O./Clerk-Treasurer**  
TELEPHONE: (519) 941-1007  
FAX: (519) 941-1802  
email: suestone@amaranth-eastgary.ca

January 20, 2014

Township of Mulmur  
758070 2<sup>nd</sup> Line East  
Mulmur, Ontario  
L9V 0G8

Attention: Terry Horner, CAO/Clerk

Dear Mr. Horner:

Re: Inequities in MPAC Assessment Process

At the regular meeting of Council held January 15, 2014, the following resolution was set forth.

Resolution

Moved by J. Aultman - Seconded by B. Besley

Resolved that Council do hereby support the resolution of the Township of Mulmur, (in it's entirety) dated December 11, 2013 with respect to the inequities in the MPAC Assessment process, and that motion be circulated to Dufferin area municipalities. Carried.

Yours truly,

Susan M. Stone, A.M.C.T.  
CAO/Clerk-Treasurer  
Township of Amaranth

SMS:cd  
cc: Dufferin Area Municipalities

FEB - 6 2014

(1)

## Wendy Atkinson

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**From:** Peter Politis <Peter.Politis@cochraneontario.com>  
**Sent:** January-23-14 3:47 PM  
**To:** Peter Politis  
**Cc:** Bernie MacLellan (bernie@jamcotrailers.com); Dennis.Travale@norfolkcounty.ca; Jamie McGarvey; jmcgarvey@townofparrysound.com; John Lessif/Tillsonburg; Mayor Gerry Marshall; mayor@city.quintewest.on.ca; 'mayor@huroneast.com'; David Calder/Tillsonburg; J.P. Ouellette; Keith Robicheau  
**Subject:** Mayors' Coalition Member Briefing Note  
**Attachments:** Coalition Briefing Note Executive Meeting January 22 2014.pdf

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Cochrane, Ontario  
P0L-1C0

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OFFICE OF THE MAYOR - BUREAU DU MAIRE

On Behalf of the

## Mayors' Coalition For Affordable, Sustainable and Accountable Policing

Please find attached a member briefing note detailing the last meeting of the Mayors' Coalition (ASAP) Executive Steering Committee.

Your thoughts are always appreciated...

Best,

Peter Politis,

**Chair,**

**Mayors' Coalition For Affordable, Sustainable and Accountable Policing**

**[www.mayorscoalition.com](http://www.mayorscoalition.com)**

Mayor / Maire,

The Town Of Cochrane

Phone: (705) 272-4361 ext. 231

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Email: [peter.politis@cochraneontario.com](mailto:peter.politis@cochraneontario.com)

Web: [www.cochraneontario.com](http://www.cochraneontario.com)

Facebook: [www.facebook.com/cochranemayor](http://www.facebook.com/cochranemayor)

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To: Mayors' Coalition (ASAP) Membership

## Briefing Note

Executive Steering Committee Monday January 20, 2014

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**Present:** Mayor Lessif, Mayor Travale, Mayor Politis;

**Regrets:** Mayor Marshal Executive – Executive Committee;  
Dave Calder Tillsonburg, Kieth Robichaud Norfolk County, JP Ouellette Cochrane – CAO Working Group

**Discussion:**

- Mayor Politis Updated the group on the formulation of the CAO working group and the first meeting of this group prior to Christmas.
  - The CAO working group discussed roles of doing leg work for the Coalition and short term tasks. These tasks included the redevelopment of the Coalition website, the creation of a facebook page and twitter account. It's believed that these tools will provide an immediate opportunity for increased dialogue on the Coalition mandate as well as the task of lowering policing costs.
  - The following is the report presented by the CAO working group:

*Mayor Politis, I am following up on the three items identified late December and noted below in your email. I will recap the items with my findings following each item.*

- *The need for the Website to be placed on a more effective service plan that would save significant costs. As well as upgrading the website to be more resourceful and interactive:*

*Finding: The arrangement with the previous website host at a quarterly cost of \$600.00 was cancelled in November of 2013. I have determined that the County of Oxford (they are a service provider to the Town of Tillsonburg under a Service Level Agreement) can host the site at no cost under the web hosting services they provide to the Town of Tillsonburg. They do note they could only host the site, they would not be able to create a design or update any content. This would require outside resources and a source of funding. I would have to follow up*

# Mayors' Coalition For Affordable, Sustainable, and Accountable Policing

*further to determine where the previous content went and what platform is required to run the site.*

*Action Recommended: Contact previous provider to obtain content and provide to County of Oxford to re-establish the web site in current format. Further discussion would need to take place regarding upgrading the website, building more content and becoming more interactive. Additional funds may be required to accomplish this goal.*

- *Establishing a Facebook page where we will regularly communicate issues and carry on discussions. For example, some of the letters we forward to each other would become Facebook posts that would have a dialogue on them.*

*Finding: Town of Tillsonburg staff could easily set up a Facebook account for the group. The real issue to be resolved is who is going to maintain and monitor the page?*

*Action Recommended: Have Town of Tillsonburg staff set up a Facebook page conditional upon a decision being made in terms of maintaining and monitoring the page.*

- *Establish a Twitter account so we can mass connect in an instant on key policing issues. For example, Fern Labelle has been appointed new OPP Commander for the entire North East Region. I tweeted (Mayor Politis) congratulations and an invitation to speak to lowering policing costs. My 200 followers would see that. If we had 2,000 followers as the Coalition they would see that.*

*Finding: Town of Tillsonburg staff could set up a Twitter account for the coalition. Again, the issue to be resolved will be determining who will maintain and monitor the Twitter account.*

*Action Recommended: Have the Town of Tillsonburg staff set up a Twitter account on behalf of the coalition conditional upon a decision being made in terms of maintaining and monitoring the Twitter account.*

*In summary, the CAO Working group would require some further direction from the Mayor's Coalition in terms of who would be responsible for monitoring and maintaining a Twitter Account and a Facebook Account. Also, if improvements are desired for the web site from what previously existed, further research and additional funds may be required to take on this task.*

*I respectfully submit this update for consideration by the Mayor's Coalition for Affordable, Sustainable and Accountable Policing. Mayor Politis, if you require anything else at this point please let me know, otherwise the CAO Working Group awaits further direction.*

- Direction was given to proceed with the establishment of both a Facebook page and a Twitter account as recommended.

## **Mayors' Coalition For Affordable, Sustainable, and Accountable Policing**

- Direction was given to proceed with investing into the development of the website. A cost of between \$2,000 and \$3,000 was suggested. Direction will include a cost analysis and proposal from the CAO working Group.
- Discussion took place around the cost drivers of policing costs and how the new model is one component of many to address.
- The chair was encouraged to continue the relationship building where receptivity is adequate to that.
- The new OPP billing model was discussed and there is a recognition that it is good for some and not so good for others. There is a recognition that each community will have their own views and are entitled to those views. Generally, the consensus with the Coalition is that the new model provides substantial savings to a significant amount of communities, as such it is our mandate is to support that savings. At the same time, there is an understanding that other communities are seeing an increase due to the balancing of fixed costs internally with OPP and we need to find appropriate solutions for those communities through this process. The Executive felt that many reforms are due in order to reduce policing costs. The new model is part of that process and the Coalition will continue to pay close attention to its developments to make sure the outcomes are appropriate.
- Discussion took place on messaging from the Coalition and the group reinforced the creation of the Chair for that purpose of organizing the Executive and creating one point of contact for the Coalition. Messaging on behalf of the coalition will be done through the Chair.
- Discussion took place on meeting at ROMA all together with the CAO Working group, once the tasks for social media and website are completed, to speak to a strategy going forward on addressing the cost drivers of Policing costs that go beyond the new billing model and on engaging the membership better. Planning has begun for that respectively.
- The Executive will meet once per month and the planning for that is underway.

If you have any questions or inquiries please feel free to forward along to either myself directly, to myself through any of the Executive Committee members below.

Thank you | Merci;



**Mayor Peter Politis**  
Coalition Chair

### **Steering Executive:**

Tillsonburg Mayor John Lessif, Penetanguishene Mayor Gerry Marshall, Cochrane Mayor Peter Politis, Norfolk Mayor Dennis Travale, and Parry Sound Mayor Jamie McGarvey in ex-officio.

# NOTICE OF POSTING TO THE ENVIRONMENTAL REGISTRY

## by Grand Valley Wind Farms Inc. regarding a proposal to Engage in a Renewable Energy Project

**Project Name:** Grand Valley Wind Farms - Phase 3 Wind Project (the "Project").

**Project Location:** The proposed Project is located in the Town of Grand Valley and the Township of Amaranth, Dufferin County, Ontario. The Project Study Area is generally bordered on the north by Highway 89, on the south by County Road 109, on the east by 9th Line and on the west by East West Luther Townline (see map).

**Dated At:** The Town of Grand Valley, Dufferin County, on this, the 21st day of January, 2014.

Grand Valley Wind Farms Inc. (GVWF) is planning to engage in a renewable energy project in respect of which the issuance of a Renewable Energy Approval (REA) is required. The proposal to engage in the Project and the Project itself are subject to the provisions of the *Environmental Protection Act* of Ontario (Act) Part V.0.1 and Ontario Regulation 359/09 (Regulation). This notice is being distributed in accordance with Sections 15.1 and 15.2 of the Regulation following posting of the Project on the Environmental Registry.

### Project Description and Documents for Public Inspection:

Pursuant to the Act and Regulation, the Project is considered to be a Class 4 wind facility. If approved, this facility would have a total maximum name plate capacity of 40 megawatts (MW), and consist of between 14 and 17 wind turbines (Siemens SWT-2.3MW and/or SWT 3.0MW turbines). The Project would also include an underground electrical collector system, crane pads, a connection point to the existing Hydro One Networks Inc. electrical transmission system, a transformer station, meteorological equipment, an existing operations and maintenance building, and other ancillary facilities such as turbine access roads and temporary construction areas.

GVWF has obtained or prepared, as the case may be, supporting documents in order to comply with the requirements of the Act and Regulation. Copies of all final submitted documents are available for public inspection at [www.vereseninc.com](http://www.vereseninc.com).

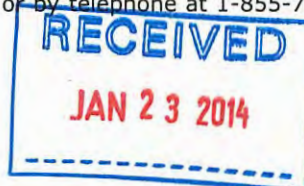
### Environmental Bill of Rights 1993:

A proposal for a Renewable Energy Approval in respect of this renewable energy project has been posted on the Environmental Registry ([www.ebr.gov.on.ca](http://www.ebr.gov.on.ca); Registry Number: EBR 012-0827) referred to in Section 5 of the *Environmental Bill of Rights, 1993* and comments in respect of the proposal may be submitted to the Director. All comments received prior to February 27th, 2014 will be considered as part of the decision-making process by the Ministry of the Environment if they are submitted in writing or electronically using the form provided in the Environmental Registry notice.

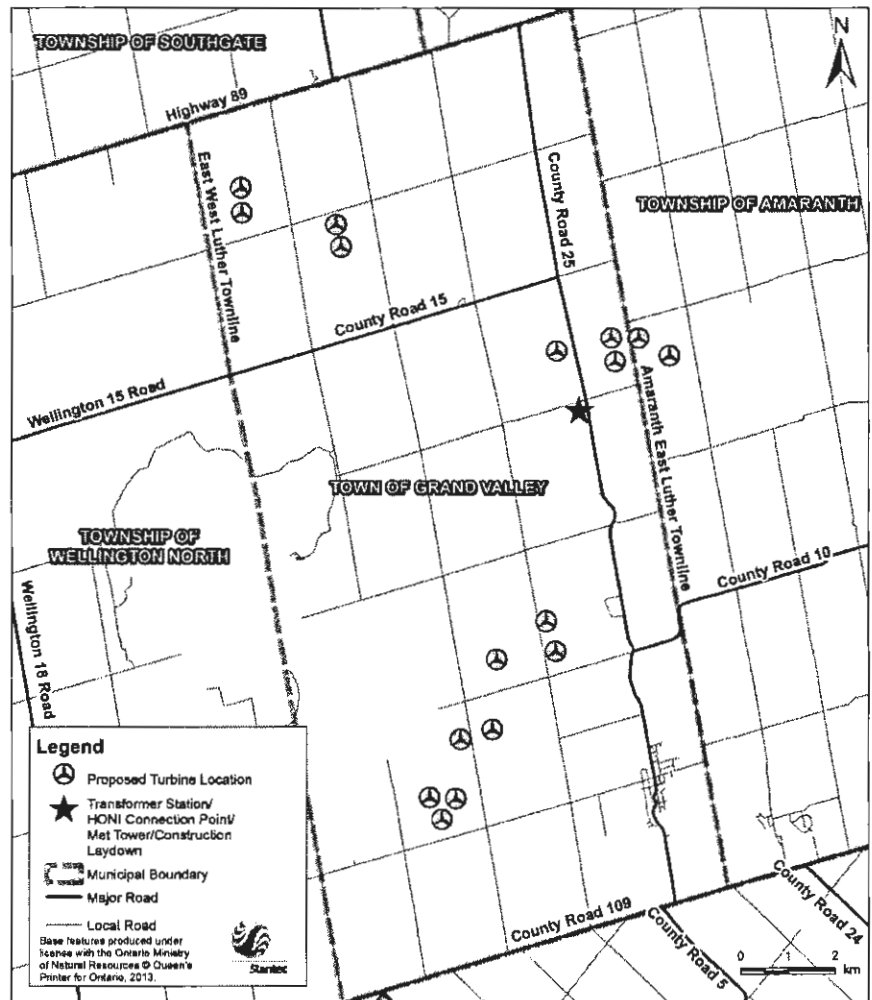
### Documents for Public Information:

To learn more about the Project, to communicate questions or comments, or to be added to our Project distribution list, please contact the Project team via email at [gvwf@vereseninc.com](mailto:gvwf@vereseninc.com) or by telephone at 1-855-705-3280. Comments and questions can also be directed to:

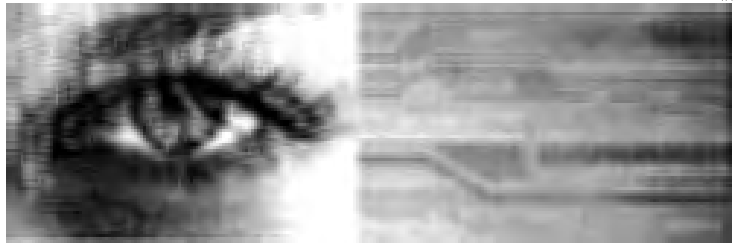
**Grand Valley Wind Farms Inc.**  
216 Chrislea Road, Suite 502  
Woodbridge, ON L4L 8S5



**GRAND VALLEY WIND FARMS**  
ENERGY PROJECTS  
FEB - 6 2014



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January 23, 2014

### In This Issue

- The case for outdoor smoke-free spaces.
- Call for submissions: 2014 P.J. Marshall Municipal Innovation Awards competition.
- Are you a "Connected Community"?
- Register now for AMO's Media & Social Media Training.
- AMO presents 2014 Council Challenges Workshop.
- So you want to Run for Council?
- Looking for Ways to Lower your 2014 Budget? LAS Energy Consultants can help.
- Learn about next steps for your asset management with upcoming LAS/MFOA symposium.
- Manage municipal risk and lower costs with LAS' risk management partnership.
- Career opportunities with Ministry of Northern Development and Mines and AMO.

### Guest Column\*

Expanding outdoor smoke-free spaces continues to spark debate across Ontario: [Lessons from Ottawa](#).

### AMO Matters

Submit your municipal government project that demonstrates excellence in the use of innovative approaches to improve capital and/or operating efficiency, and generates effectiveness through alternative service delivery initiatives and partnerships. Apply for the [2014 P. J. Marshall Municipal Innovation Award](#) today!

### Eye on AMO/LAS Events

The [2014 AMO Urban Symposium](#) "Connected Community" program at a glance is now available online. Topics touch on youth development, high-rise waste management, transit, child care, food and more. Peruse the program and register today.

AMO's [Media & Social Media](#) training provides elected officials and staff the tools to communicate complex information in plain language, craft and deliver messages that stick, handle difficult conversations and navigate the world of social media. Don't miss out, register today for sessions in Windsor, Sault Ste. Marie, Hamilton and Orillia.

AMO presents [2014 Council Challenges](#) in six locations in March and April. Come discover what lies ahead in 2014, and prepare yourself for the challenges with this full day workshop geared to members of Council. Topics include: lame duck council provisions, succession planning, staff roles and more.

So you want to Run for Council? AMO presents an online course, offered through the [Municipal Council Education Program \(MCEP\)](#) site, that provides an overview of what you need to know before you decide to run for municipal office and what you should know to begin your candidacy.

The [LAS/MFOA Asset Management Symposium](#) is for municipal staff and elected officials with an interest in their organization's asset management program. Attendees will learn about the importance of asset management, the components of successful plans, leading case studies, and also policy considerations.

LAS

FEB - 6 2014

(4)

Do you have a project in 2014 that will save energy? Incentive money may be available. Contact your local Energy Efficiency Service Provider (EESP) to see how they can help – a free resource for a limited time.

Access new information and learn about upcoming seminars related to municipal risk issues through LAS' Risk Management Partnership with Frank Cowan Company. Good education and guidance can help lower municipal risk and reduce the severity of claims against your organization.

#### Careers

Director, Communications Branch - Ministry of Northern Development and Mines. Location: Toronto. Job ID: 60548. Please apply online by February 3, 2014 and follow the instructions to submit your application online.

Policy Intern - AMO. Assisting senior advisors and the Director of Policy, the successful candidate will support AMO's policy development process. The internship is a temporary position of up to 17 weeks. Please apply in confidence to: [hr@amo.on.ca](mailto:hr@amo.on.ca) by January 31, 2014.

#### About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

#### AMO Contacts

AMO Watch File Team, Tel: 416.971.9856

Conferences/Events

Policy and Funding Programs

LAS Local Authority Services Limited

MEPCO Municipal Employer Pension Centre of Ontario

OMKN Ontario Municipal Knowledge Network

Media Inquiries, Tel: 416.729.5425


Municipal Wire, Career/Employment and Council Resolution Distributions

\*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



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Wendy Atkinson

**From:** Deb Matthews <HealthyKidsCommunityChallenge=ontario.ca@cmail1.com> on behalf of Deb Matthews <HealthyKidsCommunityChallenge@ontario.ca>  
**Sent:** January-24-14 10:35 AM  
**To:** Bill Hill  
**Subject:** Province Offers Municipalities Support for Healthy Kids // La province offre du soutien aux municipalités pour des enfants en santé



## Healthy kids mean healthy communities.

Apply by March 14, 2014 to join The Healthy Kids Community Challenge.

A message from Deb Matthews, Deb Matthews, Minister of Health, and Bill Hill, Mayor of Toronto.

I am proud to launch an exciting initiative that supports your community to give our kids and youth a healthier start in life: The Healthy Kids Community Challenge. And your community could be a part of it. Countless local community members dedicated to promoting healthier living habits such as physical activity, improved childhood nutrition and better sleep patterns will bring The Healthy Kids Community Challenge to life.

If your community is one of the 30 selected, it will be eligible for up to \$1.5 million in funding from the province to support the program's success. To join The Challenge today for healthier children, youth and families tomorrow.

## Pour avoir des enfants en santé, il faut des collectivités en santé.

Déposez une demande d'ici le 14 mars 2014 pour participer au programme Action communautaire Enfants en santé.

Message de Deb Matthews, Deb Matthews, ministre de la Santé, et de Bill Hill, maire de Toronto.

C'est avec fierté que j'annonce le lancement d'une initiative gouvernementale, Action communautaire Enfants en santé, dont l'objectif est d'aider les collectivités à favoriser et à développer des programmes pour que nos enfants et nos jeunes puissent grandir de façon saine. Mais pour réussir, nous avons une tâche à accomplir. En effet, ce sont les membres des collectivités diversifiées à encourager l'adoption de saines habitudes de vie, comme l'exercice physique, une bonne alimentation et un bon sommeil, qui donneront vie à ce programme.

Si votre collectivité est parmi les 30 sélectionnées, elle pourra recevoir jusqu'à 1,5



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Grosvenor Street, 10th Floor, Toronto, ON M7A 1R3

[POLITIQUE DE CONFIDENTIALITÉ](#) | [SE DÉSABONNER](#) | Ministère de la Santé et des  
Soins de longue durée, 80, rue Grosvenor, 10e étage, Toronto ON M7A 1R3

#### Total Control Panel

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Message Score: 1  
My Spam Blocking Level: Medium

High (60): Pass  
Medium (75): Pass  
Low (90): Pass

[Block](#) this sender  
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*This message was delivered because the content filter score did not exceed your filter level.*

## Denise Holmes

---

**From:** Peggy Young-Lovelace <peggy@townshipofbaldwin.ca>  
**Sent:** January-24-14 12:48 PM  
**To:** undisclosed-recipients;  
**Subject:** Proposed OPP billing model  
**Attachments:** OPP Billing Model January 20th Meeting Notes.pdf

Good Morning Everyone!

Reeve Bovin (Baldwin Township) and Mayor Laurier Falldien (Nairn & Hyman Township) hosted a meeting in Sudbury on January 20<sup>th</sup>, 2014 to discuss the proposed OPP Billing Model. Participants from 23 municipalities, population less than 5,000) attended the meeting. The PDF file attached is a summary of the discussion and including a resolution that was generally agreed to by those in attendance. It was agreed that this resolution would be forwarded to all municipalities in the Province of Ontario with a population of less than 5,000 for their consideration and potential support thereof. It was further agreed that the resolutions would be collected and that a follow up meeting would be scheduled to discuss next steps.

There was also discussion around the following but was not included in the summary as it was felt that the summary would be the document that would be circulated by Mayor Watson and Mayor Vrebosch to FONOM and AMO:

1. the province has legislated municipalities to provide police services but they do not have any ability to affect policy of the OPP;
2. it was difficult for small communities to negotiate contracts with the OPP and that even those who had contracts under section 10 were not happy with how the costing worked in the end.
3. the proposed model has no cap and there is potential for it to costs to go beyond what is being reported as the "average";
4. that the disparity between what communities pay should never have existed for so long and that the OPP needs to get its own budget under control before they seek costs from municipalities;
5. fair and equitable payment from those living in the 1580 unincorporated townships for policing;
6. potential funding formulas that include "the ability to pay"(assessment), population, calls for service, crime rate etc.;
7. negotiating changes to the OMPF that would be fair to small communities in exchange for the province assuming policing costs; and
8. the need for something that is fair and sustainable for all - not something that continues to divide municipalities and would see astronomical increases for some.

The following resolution is what is included in the PDF file so that you can cut and paste it into your own format.

**WHEREAS** municipalities have been legislated to provide police services;  
**AND WHEREAS** municipalities have been paying inequitable costs for policing service;  
**AND WHEREAS** the Ontario Provincial Police have developed a model for billing their services to municipalities;

**AND WHEREAS** there are a number of small municipalities who disagree with this funding model and do not believe that they will be beneficiaries of any proposed billing model;

**NOW THEREFORE BE IT RESOLVED** that the Province of Ontario take back the responsibility for policing small municipalities with a population of 5,000 or less.

If your community will be considering this resolution, could you please email me and let me know the date of the meeting that it will be tabled at? Also, if a resolution does get passed can you please scan and email a copy to Sylvie Walsh at Nairn & Hyman? Her email address is [sylviewalsh@nairncentre.ca](mailto:sylviewalsh@nairncentre.ca)

At this time, the media has not been advised of what happened at the meeting and it was agreed that an official statement would be issued after the next meeting.

This email is being sent out to all municipalities including those who were at the meeting on January 20<sup>th</sup>. If you have any questions please do not hesitate to contact me.

Respectfully,

***Peggy Young-Lovelace***

Clerk-Treasurer  
Baldwin Township  
PH 705-869-0225  
FX 705-869-5049

*Where there is **UNITY** there is always **VICTORY**.*

*- Pubilius Syrus*

---

Total Control Panel

[Login](#)

To: [dholmes@melanctontownship.ca](mailto:dholmes@melanctontownship.ca)  
From: [peggy@townshipofbaldwin.ca](mailto:peggy@townshipofbaldwin.ca)

Message Score: 15  
My Spam Blocking Level: High

High (60): Pass  
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*This message was delivered because the content filter score did not exceed your filter level.*

On January 20<sup>th</sup>, 2014 Mayor Falldien and Reeve Bovin hosted a meeting in Sudbury Ontario where the following communities participated in a dialogue about the proposed OPP billing model and the inequality around policing cost in general. The overall purpose of the meeting was to identify a solution to the issue of OPP costs for small communities with a population of less than 5,000.

Assiginack  
Baldwin  
Blind River  
Charlton & Dack  
Chisholm  
Coleman  
East Ferris  
Gore Bay  
Huron Shores  
Joly  
Killarney  
Latchford  
MacDonald, Meredith & Aberdeen Add'l  
Markstay Warren  
McDougall – also representing  
    McKellar  
    The Archipelago  
    Seguin  
    Whitestone  
    Carling

McMurrich/Monteith  
Nairn & Hyman  
North Shore  
Plummer Additional  
Sables Spanish Rivers  
Spanish  
St. Joseph  
Temagami

Also in attendance were representatives from the Town of Northeastern Manitoulin and the Islands who had to leave prior to the vote on the resolution.

The communities in the room represented municipalities facing extreme cost increases if the proposed model was implemented and also included those who would see cost savings. Three municipalities pay in excess of \$600 per household for policing. There were communities that have or had contracts with the OPP and those that were non-contract.

After due deliberation and discussion the following resolution was generally approved by those in attendance:

**WHEREAS** municipalities have been legislated to provide police services;

**AND WHEREAS** municipalities have been paying inequitable costs for policing service;

**AND WHEREAS** the Ontario Provincial Police have developed a model for billing their services to municipalities;

**AND WHEREAS** there are a number of small municipalities who disagree with this funding model and do not believe that they will be beneficiaries of any proposed billing model;

**NOW THEREFORE BE IT RESOLVED** that the Province of Ontario take back the responsibility for policing small municipalities with a population of 5,000 or less.

It was agreed that this resolution would be forwarded to all municipalities with a population of less than 5,000 for their consideration; forwarded to Mayor Bill Vrebosch for sharing with ROMA and AMO; and to be sent to Mayor Lynn Watson for sharing with FONOM.

This is certified to be a true representation of what transpired at the meeting of small municipalities in Sudbury Ontario on January 20<sup>th</sup>, 2014



Peggy Young-Lovelace  
Clerk-Treasurer  
Baldwin Township

**G. W. JORDEN *Planning Consultants Limited***

---

8 BELLEVUE CRESCENT, BARRIE, ONTARIO L4M 2T1

January 24, 2014

VIA EMAIL

Sybelle VonKursell, Andrew Doersam, Laura Daly  
Ministry of Municipal Affairs and Housing  
Municipal Services Office  
Central Ontario  
2<sup>nd</sup> Floor  
777 Bay Street  
Toronto ON M5G 2E5

Sybelle, Andrew and Laura:

**Melancthon Draft Official Plan  
Growth Accommodation Report**

Thank you for your January 14, 2014, comments on the proposed study areas for an addendum to my Growth Accommodation Report. I can now advise as to the resulting changes that will be made to the draft Official Plan and to the key components of the addendum.

In view of the following factors and considerations relating primarily to the comments provided, there is no point in retaining the currently proposed configurations of the draft Plan's population growth accommodation related designations. Some corresponding revisions to the Growth Accommodation Report's addendum contents will also be required.

1. The standards and criteria that have been applied in the current version of the Report indicate the potential for a somewhat higher number of new lots or units than that probably needed to accommodate the 2031 population forecast provided with the August 13, 2010, letter from the Minister of Energy and Infrastructure. The application of your proposed changes, notwithstanding the associated concerns as discussed herein, would simply add to that potential surplus.
2. The potential future lot sizes used in the Report were considered to be realistic based primarily on the continued use of on-site individual services in future development. Lot sizes for such development can vary widely depending on soil conditions, area background nitrate levels and other factors. There is no justification for the application of smaller lot sizes without such information. Also, the presence of larger, more recent lots in the southern part of the community is an important community characteristic considered in the application of lot sizes in that area.
3. The fact that in August of 2010 the Minister did not apply a minimum greenfield density target to the Township is another important consideration in applying future lot size standards in the Township. The Minister's approach clearly recognized the difficulties

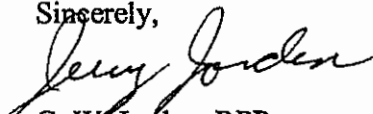
4. Similar considerations almost certainly contributed to the Minister's decision not to apply a minimum intensification target to the Township. Depending on factors such as lot sizes, soil conditions, and physical features, it may not be possible for the Township to achieve significant amounts of even limited types of intensification such as semidetached or duplex dwellings, a second unit in a detached dwelling, the creation of an infill lot or the use of an existing vacant lot. High levels of such intensification cannot be assumed. It would be appropriate, therefore, to retain a vacancy factor for the development of existing vacant useable lots in settlement areas and to apply low levels of other forms of intensification in the Township.

Based on these considerations, the following changes will be made to the draft Plan and to the related components of the addendum to the Growth Accommodation Report.

1. All proposed new areas to be included in the Community designation will be deleted except for those that are simply recognizing existing lot lines or a few existing used or vacant residential lots that were missed in the current Official Plan. More specifically, Areas 1 and 2 in Horning's Mills and Area 1 in Riverview, as shown on the Report's maps, will be deleted.
2. A small vacancy rate will be retained for the development of vacant useable lots in settlements and modest levels of limited forms of intensification will be applied.
3. Applying those changes, the three types of total potential unit counts requested in your first set of comments on the first page of the proposed study areas for the addendum will then be provided.

In the interests of moving forward with a revised draft Official Plan, unless you advise otherwise, I will be proceeding with the preparation of the addendum within the next week. I thank you for your extensive assistance in working toward our shared objective of finalizing a satisfactory Official Plan that meets the requirements of the Township and the Province.

Sincerely,



G. W. Jorden, RPP

cc: Denise Holmes, Township of Melancthon

Ministry of the Environment  
Guelph District Office

1 Stone Road West  
4<sup>th</sup> Floor  
Guelph, Ontario N1G 4Y2  
Tel.: 519 826-4255  
Fax: 519 826-4286

Ministère de l'Environnement

1, chemin Stone ouest  
4<sup>e</sup> étage  
Guelph (Ontario) N1G 4Y2  
Tél.: 519 826-4255  
Téléc.: 519 826-4286



24 January, 2014

The Corporation of the Township of Melancthon  
157101 Highway 10  
Melancthon, Ontario  
L9V 2E6

Attention: Denise B. Holmes  
CAO/Clerk-Treasurer

Dear Ms. Holmes:

Re: Dufferin Wind Power Inc.  
Set Back distances to Turbine T7\T3.07  
Concession 1 OS, Township of Melancthon, County of Dufferin  
File: DUMEA100 (Dufferin Wind Power)

I am in receipt of a copy of the 21 January, 2014 letter to Dufferin Wind Power Inc. regarding the above noted matter.

This Ministry was made aware of Mr. Funston's concern regarding the separation distance between Turbine T7\T3.07 and his home during November of 2013. Ministry Staff subsequently attended at the then under construction base of Turbine T7\T3.07 as well as Mr. Funston's home and determined the location of both structures. The separation distance between the centre of the base of Turbine T7\T3.07 and the centre of the lived in portion of Mr. Funston's home was found to be in compliance with Section 54(1) of Ontario Regulation 359/09 with a separation distance of 552 meters. Additionally the location of the centre of the base of Turbine T7\T3.07 was found to be located within the tolerances accepted by this Ministry at it's approved location by Renewable Energy Approval 5460-98BPH8.

O. Reg. 359/09 requires that:

"the *centre* of the base of the wind turbine is located at a distance of at least 550 metres from all noise receptors";

Section 1 of the Regulation defines a "noise receptor" as follows:

"means a location described in subsection (4) at which noise discharged from a renewable energy generation facility is received";

Subsection 1(4) states:

"for the purposes of the definition of "noise receptor" in subsection (1), the following locations are noise receptors:

1. The *centre* of a building or structure that contains one or more dwellings;

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Section 1 of the Regulation further defines "dwelling" as follows:

"means one or more *habitable* rooms used or capable of being used as a permanent or seasonal residence by one or more persons and usually containing cooking, eating, living, sleeping and sanitary facilities;

As such the separation distances discussed above are calculated from the centre of the "lived in" portion of the home to the centre of the wind turbine in accordance with O. Reg. 359/09, (See: [http://www.e-laws.gov.on.ca/html/regs/english/elaws\\_regs\\_090359\\_e.htm](http://www.e-laws.gov.on.ca/html/regs/english/elaws_regs_090359_e.htm)). Mr. Funston has been made aware of the separation distance finding by Ministry Staff.

Based on the above noted definitions of "dwelling" and "noise receptor" in the Regulation the attached garage portion of the Funston home is not included in the calculation of the location of the centre of the structure, only the "lived in" portion of the house. I understand that Mr. Funston may have a different view of where the separation distances noted above should be calculated from, and has some survey measurements and/or survey drawings that he has recently contracted with Van Harten Surveying Inc. to supply to him in support his position. I would suggest that the locations that Van Harten were directed to use for the distance calculations in the documentation be compared to the requirements of O. Reg. 359/09 when assessing them. I would also suggest that regardless where the distances are calculated from that they have been completed with VanHarten's customary attention to accuracy.

Nothing in this letter should be misunderstood or misconstrued as approval or permission for any violations of the Environmental Protection Act, and/or Ontario Water Resources Act, and/or Pesticides Act, and/or Nutrient Management Act, 2000 by Dufferin Wind Power Inc. and/or Mr. Funston and/or any of their agents, and/or employees, and/or corporate officers.

Yours truly,

***Original Signed By***

G.W. Tomlinson  
Provincial Officer  
Badge # 132  
Senior Environmental Officer  
Guelph District Office

GWT\

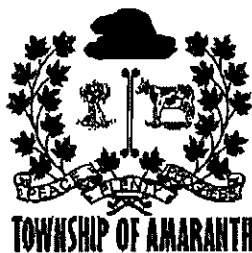
Cc:

Connie Roberts  
Dufferin Wind Power Inc.

Michael Giles  
County of Dufferin

Scott Funston

**BEN RYZEBOL, Director of Public Works**  
PUBLIC WORKS - TELEPHONE: (519) 941-1065  
FAX: (519) 941-1802  
email: bryzebol@amaranth-eastgary.ca



374028 6<sup>TH</sup> LINE, AMARANTH, ONTARIO  
L9W 0M6

**SUSAN M. STONE, C.A.O./Clerk-Treasurer**  
TELEPHONE: (519) 941-1007  
FAX: (519) 941-1802  
email: suestone@amaranth-eastgary.ca

January 20, 2014

Ontario Provincial Police  
Municipal Policing Bureau  
777 Memorial Ave.  
Orillia, Ontario  
L3V 7V3

Attention: R.A. Philbin - Superintendent Commander

Dear Sir:

Re: Proposed New Police Billing Model

Please find attached resolution passed at the regular meeting of Council held January 15, 2014, with respect to their objection to the new proposed billing model and urging the Premier to cancel implementation of the proposal.

If you have any questions, please do not hesitate to contact this office.

Yours truly,

Susan M. Stone, A.M.C.T.  
CAO/Clerk-Treasurer  
Township of Amaranth

SMS:cd

cc: Premier of Ontario  
Leaders of the Provincial Progressive Conservative  
& New Democratic Parties  
Commissioner of the Ontario Provincial Police  
Dufferin Area Municipalities

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# THE CORPORATION OF THE TOWNSHIP OF AMARANTH

NUMBER \_\_\_\_\_

MOVED BY:

DATE: JANUARY 15, 2014

SECONDED BY:

BE IT RESOLVED THAT:

Whereas the proposed new billing model proposed by the Ontario Provincial Police is based on a base per household cost plus a variable charge for each call for service,

And Whereas the current billing model is based on a percentage of Detachment workload, actual Detachment staffing levels, wages and benefits and a cost recovery component of other expenditures and has been in place for over 15 years,

And Whereas representatives of the Council of the Township of Amaranth attended a consultation session regarding the new billing model and were clear in the Township's opposition to the new billing proposal and made it clear that the Council does not object to paying the costs of police service the Township requires and utilizes but strongly objects to subsidizing other municipalities for police service as would be the case in the new proposed billing model.

Therefore the Council of the Township of Amaranth strenuously objects to the new proposed billing model as NOT being fair and equitable and strongly urges the Premier of the Province of Ontario to cancel any implementation of the proposed billing model based on a base per household cost plus a variable component for calls for service,

And Further the Council of the Township of Amaranth urges the Province of Ontario to address the current inequity in the Interest Arbitration Process and direct that any Arbitration Awards be based on current economic conditions in the Province and the local Municipalities ability to pay,

And that this motion be forwarded to the Premier of the Province of Ontario, the Leaders of the Provincial Progressive Conservative and New Democratic Parties, and the Commissioner of the Ontario Provincial Police.

Defeated ☐Carried ☐

Head of Council

Recorded Vote

Yea

Nay

Abstain

Deputy-Mayor Walter Kolodziechuk

☐☐☐

Councillor Jane Aultman

☐☐☐

Councillor Brian Besley

☐☐☐

Councillor Heather Foster

☐☐☐

Mayor Don MacIver

☐☐☐

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**The Corporation of the Town of Tillsonburg**

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January 29, 2014

Honourable Kathleen Wynne  
Premier of Ontario  
Room 281, Main Legislative Building,  
Toronto, ON M7A 1Z8

**RE: COUNCIL Resolution – OPP Billing Model Resolution**

At the Tillsonburg Town Council Meeting of January 27, 2014, Council passed the following resolution:

*THAT Council adopt the following resolution regarding the proposed OPP Billing Model:*

*"WHEREAS the Town of Tillsonburg will experience approximately an 8% increase in 2014 OPP costs which will result in an additional cost of about \$256,305 and a 2.06% increase in the Town of Tillsonburg Tax Levy;*

*AND WHEREAS the average cost per household (HH) in Ontario is approximately \$360 and the Town of Tillsonburg's cost/HH was \$503.15;*

*AND WHEREAS the Town of Tillsonburg's projected 2015 projected costs would be reduced by nearly \$1,019,000 under the proposed billing mode indicating that the Town of Tillsonburg, under the stated principles of fairness and transparency has been overpaying OPP costs by many millions of dollars in the past years;*

*NOW THEREFORE BE IT RESOLVED THAT the Ministry of Community Safety and Correctional Services and the Ontario Provincial Police be strongly encouraged to adhere to the principles outlined at the Community engagement sessions and implement, effective January 1, 2015 the new OPP Municipal Policing Billing Model as presented at the regional engagement sessions;*

*AND THAT the Ministry of Municipal Affairs be requested not to reduce the OMPF funding until the OPP Police Billing Model is finalized'*

*AND THAT this resolution be forwarded to the Honourable Kathleen Wynne, Premier of Ontario, Honourable Medeleine Meilleur, Minister of Community Safety & Correctional Services, Honourable Linda Jeffrey, Minister of Municipal Affairs, Honourable Charles Sousa, Minister of Finance, Tim Hudak, Leader of the Progressive Conservative Party, Andrea Horwath, Leader of the NDP Party, and Ernie Hardeman, MPP."*

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**CORPORATE OFFICE**

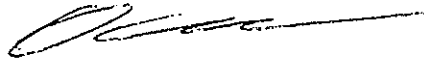
200 Broadway, 2<sup>nd</sup> Floor, Tillsonburg, Ontario, N4G 5A7, Telephone (519) 688-3009, Fax (519) 842-9431  
[www.tillsonburg.ca](http://www.tillsonburg.ca)

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If you have any questions, please do not hesitate to contact me at 519-688-3009 Ext. 3224

Regards,



Donna Wilson  
Town Clerk  
Town of Tillsonburg

cc: Honourable Medeleine Meilleur, Minister of Community Safety & Correctional Services  
Honourable Linda Jeffrey, Minister of Municipal Affairs  
Honourable Charles Sousa, Minister of Finance  
Tim Hudak, Leader of the Progressive Conservative Party  
Andrea Horwath, Leader of the NDP Party  
Ernie Hardeman, MPP  
Russ Powers, President Association of Municipalities of Ontario (AMO)  
Rick Philbin, Bureau Commander, Municipal Policing Bureau, Ontario Provincial Police  
Fred Kaustinen, Executive Director, OAPSB  
All municipalities in Ontario

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**CORPORATE OFFICE**

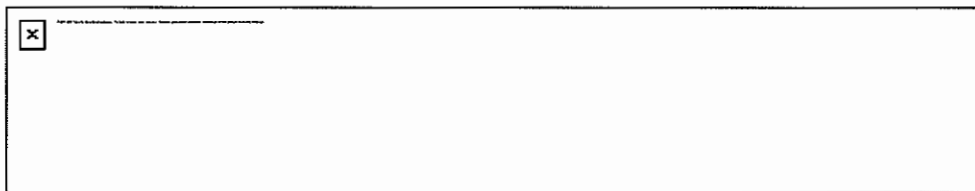
200 Broadway, 2<sup>nd</sup> Floor, Tillsonburg, Ontario, N4G 5A7, Telephone (519) 688-3009, Fax (519) 842-9431  
[www.tillsonburg.ca](http://www.tillsonburg.ca)

## Wendy Atkinson

---

**From:** AMO Communications <Communicate@amo.on.ca>  
**Sent:** January-30-14 10:01 AM  
**To:** watkinson@melancthontownship.ca  
**Subject:** AMO Watch File - January 30, 2014

AMO Watch File not displaying correctly? [View the online version](#) | [Send to a friend](#)  
Add [Communicate@amo.on.ca](mailto:Communicate@amo.on.ca) to your safe list



January 30, 2014

### In This Issue

- Call for submissions: 2014 P.J. Marshall Municipal Innovation Awards competition.
- Healthy Kids Community Challenge.
- Review of the *Accessibility for Ontarians with Disabilities Act (AODA)*.
- Management of Excess Soil - A Guide for Best Management Practices.
- Are you a "Connected Community"?
- Register now for AMO's Media & Social Media Training.
- AMO presents 2014 Council Challenges Workshop.
- So you want to Run for Council?
- Save on your personal home/auto insurance with LAS.
- 2014 Accommodation Law Conference.

### AMO Matters

Submit your municipal government project that demonstrates excellence in the use of innovative approaches to improve capital and/or operating efficiency, and generates effectiveness through alternative service delivery initiatives and partnerships. Apply for the 2014 P. J. Marshall Municipal Innovation Award today!

### Provincial Matters

The government has launched a new grant program for municipalities to encourage children to be active and healthy. The application deadline is March 14, 2014. For more information on how to apply, visit the Ministry of Health and Long-Term Care's website.

Dean Mayo Moran of the University of Toronto is conducting the second independent review of the province's accessibility legislation, the *Accessibility for Ontarians with Disabilities Act (AODA)*. To learn more about the review, or how to participate in an in-person consultation and/or to submit comments, visit the review website.

The Ministry of Environment has released a guide on best management practices for managing excess soil. The Province is encouraging municipalities to consider concepts in the guide when issuing permits/approvals, or establishing by-laws or policies for the management of excess soil.

### Eye on AMO/LAS Events

The 2014 AMO/LAS Events calendar is now available. Click on the link below to view the calendar.

now available online. Topics touch on youth development, high-rise waste management, transit, child care, food and more. Peruse the program and register today.

AMO's Media & Social Media training provides elected officials and staff the tools to communicate complex information in plain language, craft and deliver messages that stick, handle difficult conversations and navigate the world of social media. Don't miss out, register today for sessions in Windsor, Sault Ste. Marie, Hamilton and Orillia.

AMO presents 2014 Council Challenges in six locations in March and April. Come discover what lies ahead in 2014, and prepare yourself for the challenges with this full day workshop geared to members of Council. Topics include: lame duck council provisions, succession planning, staff roles and more.

So you want to Run for Council? AMO presents an online course, offered through the Municipal Council Education Program (MCEP) site, that provides an overview of what you need to know before you decide to run for municipal office and what you should know to begin your candidacy.

### **LAS**

Leverage the buying power of all Ontario municipal staff and elected officials to achieve sizeable home and auto insurance discounts. Contact the Cowan Insurance Group for a no-obligation quote.

### **Municipal Matters\***

The 2014 Accommodation Law Conference, on new legal breakthroughs in the duty to accommodate for Supervisors, HR Managers and Disability Officers from unionized workplaces, will be held March 25 & 26, 2014, in Ottawa.

### **About AMO**

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow @AMOPolicy on Twitter!

### **AMO Contacts**

AMO Watch File Team, Tel: 416.971.9856

Conferences/Events

Policy and Funding Programs

LAS Local Authority Services Limited

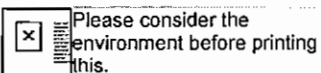
MEPCO Municipal Employer Pension Centre of Ontario

OMKN Ontario Municipal Knowledge Network

Media Inquiries, Tel: 416.729.5425

Municipal Wire, Career/Employment and Council Resolution Distributions

\*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Association of Municipalities of Ontario  
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ADMINISTRATION OFFICE  
1800 Main Street  
P.O. Box 70  
Geraldton, ON P0T 1M0



Phone: 807-854-1100  
Fax: 807-854-1947  
Email: [administration@astrocom-on.com](mailto:administration@astrocom-on.com)

January 29, 2014

Todd Case, Warden  
County of Lambton  
789 Broadway Street, Box 3000  
Wyoming, ON N0N 1T0

Dear Mr. Case:

At its Regular Meeting of January 27, 2014, Council of the Corporation of the Municipality of Greenstone approved the attached resolution providing support to the County of Lambton's resolution opposing the requalification of Municipal Building Officials.

By copy of this letter and attachments, I am also advising all Ontario Municipalities and the Association of Municipalities of Ontario (AMO).

Yours truly,

Elizabeth (Lisa) Slomke  
Clerk

c.c. Ontario Municipalities  
Association of Municipalities of Ontario (AMO)

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# MUNICIPALITY OF GREENSTONE

## Motion

Meeting Held: MONDAY, JANUARY 27, 2014  
REGULAR COUNCIL

14-27

Moved by Councillor

Seconded by Councillor

THAT Council of the Municipality of Greenstone support the County of Lambton in their efforts to support the Ontario Building Official Association in opposing the requalification of Building Officials under the Ontario Regulation 332/12 and the Ontario Building Code as per the letter and resolution attached hereto;

FURTHER THAT a copy of this resolution be forwarded to all Ontario Municipalities and the Association of Municipalities of Ontario (AMO).

Carried ☒

Defeated ☐

| RECORDED VOTE |     |    |                    | REQUESTED BY |
|---------------|-----|----|--------------------|--------------|
| Assad         | Yes | No | No Vote (Negative) |              |
| Beaulieu      | Yes | No | No Vote (Negative) |              |
| Dalter        | Yes | No | No Vote (Negative) |              |
| Giguere       | Yes | No | No Vote (Negative) |              |
| Jantunen      | Yes | No | No Vote (Negative) |              |
| Melanson      | Yes | No | No Vote (Negative) |              |
| Melhuish      | Yes | No | No Vote (Negative) |              |
| Moylan        | Yes | No | No Vote (Negative) |              |
| Walterson     | Yes | No | No Vote (Negative) |              |

Signature

Reference Report No. \_\_\_\_\_

Certified that this copy is a true copy of the original document which has not been altered in any way.

Clerk, Corporation of the Municipality of Greenstone



COUNTY OF  
LAMBTON

## OFFICE OF THE COUNTY WARDEN

789 Broadway Street, Box 3000  
Wyoming, ON N0N 1T0  
Telephone: 519-845-0801  
Toll-free: 1-866-324-6912  
Fax: 519-845-3160  
www.lambtononline.ca

December 18, 2013

The Honorable Linda Jeffrey  
Minister of Municipal Affairs & Housing  
College Park  
777 Bay Street, 17th Floor  
Toronto, ON M5G 2E5

### **RE: Resolution opposing the requalification of Municipal Building Officials**

Dear Honorable Linda Jeffrey:

In support of the Southwestern Chapter of the Ontario Building Officials Association, The Corporation of the County of Lambton is seeking support in opposing the requalification of Building Officials under the Ontario Regulation 332/12 and the Ontario Building Code.

While we oppose the requalification requirement, we do feel that ongoing training of any changes to the Ontario Building Code is necessary and the Southwestern Chapter of the Ontario Building Officials Association would like to work with the Ministry on such a training initiative.

Please be advised that Council for The Corporation of the County of Lambton at its meeting on November 27, 2013, passed the following resolution:

**Whereas**, municipal building officials are the main practitioners of the Ontario Building Code (OBC) and use the OBC on a daily basis in the carrying out of their duties;

**And whereas** Bill 124 that passed in 2005 required all municipal building officials to undertake a series of qualification exams;

**And whereas** a subsequent regulation 332/12 (knowledge and maintenance examinations) requires our already qualified officials to requalify by taking a similar series of qualification exams again;



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**And whereas** this requalification process will provide municipalities with financial hardships in terms of registration costs, mileage costs, days away from the office to undertake their regular duties in performing timely inspections that is expected by the building industry;

**And whereas**, municipal building officials acknowledge the need to stay current with legislation and to undergo necessary training to do so;

**And whereas**, the builders and home owners will suffer slower response time for building permits and inspections until all of the building officials are qualified;

**Now, therefore**, The Corporation of the County of Lambton, in support of the Southwestern Chapter of the Ontario Building Officials Association resolves:

**That** any amendments to the OBC include provisions for training opportunities rather than requalification examinations as the means by which building officials remain current of changes to the OBC.

**That** municipal building officials, as the primary practitioners of the OBC, receive the same treatment as plumbers, electricians, professional engineers and architects with regards to exemption from requalification.


**That** the negative impact and delays that Ontario regulation 332/12 will have on the issuance of permits, inspections and response times to inquiries by municipal building officials should be taken in to consideration.

**That** municipalities and taxpayers be spared the cost of 'knowledge and maintenance examinations' under the proposed amendment to the OBC which will provide undue hardship to municipalities through lost productivity, early retirement and costs associated with the 13 categories of examinations required by fully qualified inspectors.

Should any persons have any questions please contact:

The Corporation of the County of Lambton  
Building Services Department  
Corrine Nauta, Manager  
789 Broadway Street, Box 3000  
Wyoming, ON N0N 1T0  
Telephone: 519-845-0809 x.5352  
Email: corrine.nauta@county-lambton.on.ca

Yours truly,



Todd Case  
Warden

cc: All Ontario Municipalities  
Association of Municipalities of Ontario

**Ministry of Agriculture  
and Food**

Office of the Minister  
77 Grenville Street, 11<sup>th</sup> Floor  
Toronto, Ontario M7A 1B3  
Tel: (416) 326-3074  
Fax: (416) 326-3083

**Ministère de l'Agriculture  
et de l'Alimentation**

Bureau de la ministre  
77, rue Grenville, 11<sup>e</sup> étage  
Toronto (Ontario) M7A 1B3  
Tél. : (416) 326-3074  
Téléc. : (416) 326-3083



January 22, 2014

His Worship Bill Hill  
Township of Melancthon  
c/o [dholmes@melancthiontownship.ca](mailto:dholmes@melancthiontownship.ca)

Dear Mayor Hill:

I have received your letter regarding the proposed Dufferin Wind Power Inc. development. I appreciate your concern about its potential impacts on agriculture, and I apologize for the delay in responding to you.

I understand that the Minister of Energy responded to you on August 14, 2013, clarifying that the Ministry of Environment's Renewable Energy Approval (REA) process and associated environmental and consultation requirements address renewable energy site development concerns. Please note that the Minister of the Environment has received a copy of your letters to me, and is aware of your concerns. As well, the Minister of Municipal Affairs and Housing has advised that on October 3, 2013 she wrote to you to confirm that the Provincial Policy Statement does not apply to renewable energy projects.

As you may be aware, the Ministry of the Environment (MOE) completed the review of the REA application for the Dufferin Wind Project on June 10, 2013. The Environmental Review Tribunal also recently made a decision on December 23, 2013, to dismiss the appeals raised.


If you have any further concerns, incidents to report, or any complaints about the construction or operation of the wind facility, please contact your local District or Area Office of the MOE. The Guelph District Office is the contact for the Dufferin Wind project and for other projects in the Melancthon and Amaranth areas. The Guelph District Office can be reached by calling 519-826-4255 or toll-free at 1-800-265-8658.

As Premier, I am committed to ensuring an improved process for future renewable energy projects, and your input and experience is invaluable. As you may be aware, the Ontario Power Authority is developing a new competitive procurement process for future large renewable energy projects that will include substantial engagement with the public, municipalities and Aboriginal communities on appropriate locations and siting requirements. The new process for large renewable energy projects is expected to be launched in early 2014.

FEB - 6 2014 .../2

Thank you for bringing the Township of Melancthon's concerns to my attention.

Sincerely,

A handwritten signature in cursive script, reading "Kathleen Wynne".

Kathleen Wynne  
Minister of Agriculture and Food

c: The Honourable Bob Chiarelli  
Minister of Energy

The Honourable Jim Bradley  
Minister of the Environment

The Honourable Linda Jeffrey  
Minister of Municipal Affairs

Mr. Tim Hudak, Leader  
Progressive Conservative Party of Ontario

Ms. Andrea Horwath, Leader  
New Democratic Party of Ontario

Ms. Sylvia Jones, MPP  
Caledon-Dufferin

Ms. Sonya Pritchard, Chief Administrative Officer  
County of Dufferin



*The Corporation of*  
**THE TOWNSHIP OF MELANCTHON**  
157101 Highway 10, Melancthon, Ontario, L9V 2E6

Telephone - (519) 925-5525  
Fax No. - (519) 925-1110

Website: [www.melancthontownship.ca](http://www.melancthontownship.ca)  
Email: [info@melancthontownship.ca](mailto:info@melancthontownship.ca)

February 3, 2014

The Honourable Kathleen Wynne  
Premier of Ontario and  
Minister of Agriculture and Food  
Legislative Building  
Queen's Park  
Toronto, Ontario  
M7A 1A1

Dear Minister,

Thank you for your letter of January 22, 2014. I appreciate the fact you are busy however, I would like to say I was not talking about "potential" impacts on agriculture, they are real.

We are also well aware that the Provincial Policy Statement does not impact renewable energy projects. Collectively the residents of Melancthon, Amaranth, the Town of Shelburne and many in the County of Dufferin are very concerned about being dismissed entirely in the Leave to Construct process with all submissions being ignored.

We are further perplexed by the complete dismissal of the appeals to the Environmental Review Tribunal.

Your Government continually promotes the "consultation process" built into the Green Energy and Economy Act. Your Government continues to extol the benefits of the "new and improved" process to be "launched in early 2014".

The point your Government continues to miss or ignore, is that your law allows developers to bully, threaten and ignore reasonable requests from elected officials or concerned citizens.

Proponents must "hear" what people have to say but they don't need to listen. Nothing is more obvious than what has been happening with the Dufferin Wind Project. Our Township continually worked under the threat of having a road use agreement imposed under Section 41. This was not a hollow threat, papers were filed the clock was ticking. To further avoid having to work with Council, DWP secured private easements to run above ground wires on private property instead of the road allowances, in essence having two above ground lines running side by side.

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The County of Dufferin is in no better place. If an agreement is not finalized by Feb. 18, 2014 expropriation of the right of way of the 32 km public trail will begin.

While I am writing this letter as Mayor of the Township of Melancthon, I would like to share the following. I was acclaimed as Warden of Dufferin County in December, 2013. I attended my first Western Wardens Congress in January. As I went around meeting others, the turbine topic came up. Everyone said the same thing, since the introduction of the Green Energy and Economy Act, Developers, have become bullies, unreasonable, threatening and just downright nasty. Your law allows that to happen. You have taken away any MEANINGFUL avenue for LEGITIMATE concerns to be heard and acted on. While I realize you can't legislate good behavior or good business practice, it is important to realize these companies will be members of our community for up to 45 years. It is sad.

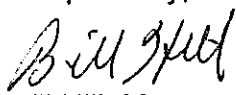
What ever happened to the precautionary principle? What about matters that go against the principle of "In The Public Interest". In this case they have been ignored. This is an extremely undemocratic process.

As a Member of Melancthon Council, I have worked with three developments, without incident. Many of our citizens were/are not pleased that we did that. Through that process however we did learn things that were really required to appease people and move the project forward. Your Government's Law changed that.

The suggestion that we contact various Ministries is not required as we have on various instances, as well as our other Community partners and they too ignore the issue.

In closing, I will again extend an invitation for you to come to Melancthon. We are aware that you are in Orangeville area regularly and we are only 20 minutes up the road. I promise you discretion and hope that you will accept my offer to work in a constructive collaborative manner to bring about positive change.

Respectfully,



Bill Hill, Mayor

- c. The Honourable Bob Chiarelli, Minister of Energy
- The Honourable Jim Bradley, Minister of the Environment
- The Honourable Linda Jeffrey, Minister of Municipal Affairs
- Tim Hudak, Leader, Progressive Conservative Party of Ontario
- Andrea Horwath, Leader, New Democratic Party of Ontario
- Sylvia Jones, MPP, Caledon-Dufferin
- Sonya Pritchard, CAO, County of Dufferin

Ministry of Energy

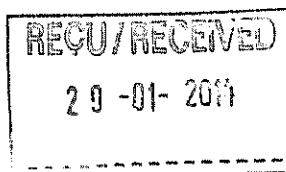
Office of the Minister

4<sup>th</sup> Floor, Hearst Block  
900 Bay Street  
Toronto ON M7A 2E1  
Tel.: 416-327-6758  
Fax: 416-327-6754

Ministère de l'Énergie

Bureau du ministre

4<sup>e</sup> étage, édifice Hearst  
900, rue Bay  
Toronto ON M7A 2E1  
Tél.: 416 327-6758  
Téléc.: 416 327-6754



JAN 16 2014

MC-2013-3417

His Worship Bill Hill  
Mayor  
The Township of Melancthon  
157101 Highway 10  
Melancthon ON L9V 2E6

Dear Mayor Hill:

Premier Kathleen Wynne has forwarded your letter regarding the role of municipalities in the siting of large wind projects. I am pleased to respond.

As you know, Ontario recently released its updated Long-Term Energy Plan, *Achieving Balance*. An important feature of the plan is the recognition that municipalities are a key stakeholder in energy planning. The extensive engagement and consultation that informed *Achieving Balance* will continue to be a priority in our energy planning. You can review the plan at [www.ontario.ca/energyplan](http://www.ontario.ca/energyplan).

I trust you have also received my letters of August 14, 2013 and May 30, 2013 about the steps the government is taking to give municipalities a stronger voice in renewable energy development, including the siting of large projects.

For example, I asked the Ontario Power Authority (OPA) to develop a new competitive procurement process for future large renewable energy projects, which will take into account local needs and considerations before contracts are offered. The competitive procurement model will allow for the consideration of contract awards for cost-efficient and well-supported projects.

The OPA has engaged with stakeholders, municipalities and Aboriginal communities to help inform the identification of appropriate locations and siting requirements for future renewable energy projects. The OPA has reported back to me with interim recommendations and has begun undertaking additional engagement activities. You can learn more on the OPA website at [www.powerauthority.on.ca/large-renewable-procurement](http://www.powerauthority.on.ca/large-renewable-procurement).

As you know, large wind projects in Ontario continue to be subject to the Ministry of the Environment's Renewable Energy Approval (REA) process, which contains strict environmental and consultation requirements. The REA process includes requirements for developers to engage the public, municipal governments and Aboriginal communities in discussions about their proposed energy projects.

.../cont'd

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The Ministry of the Environment continues to review new and emerging scientific and engineering studies to ensure the REA regulation remains in line with the latest and best in science. You may be aware that the federal government through Health Canada is currently conducting a study on wind turbine noise and health. The Ontario government is supportive of all initiatives that further the scientific research in this important area, and we look forward to reviewing the study's results, which are expected later this year. You can learn more about the study at [www.hc-sc.gc.ca/ewh-semt/noise-bruit/turbine-eoliennes/index-eng.php](http://www.hc-sc.gc.ca/ewh-semt/noise-bruit/turbine-eoliennes/index-eng.php).

Thank you for taking the time to share your concerns with the government.

Sincerely,



Bob Chiarelli  
Minister

c: Hon. Kathleen Wynne, Premier  
Hon. Jim Bradley, Minister of the Environment  
Hon. Jeff Leal, Minister of Rural Affairs  
Sylvia Jones, MPP, Dufferin-Caledon  
Julie Cousins, MPP Liaison, Minister's Office



*The Corporation of*

**THE TOWNSHIP OF MELANCTHON**

157101 Highway 10, Melancthon, Ontario, L9V 2E6

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Website: [www.melancthontownship.ca](http://www.melancthontownship.ca)

Email: [info@melancthontownship.ca](mailto:info@melancthontownship.ca)

February 3, 2014

The Honourable Bob Chiarelli  
Minister of Energy  
4<sup>th</sup> Floor  
Hearst Block  
900 Bay Street  
Toronto, Ontario  
M7A 2E

Dear Minister Chiarelli

Thank you for your letter of January 16, 2014.

I have your other correspondence as well. In the interest of both our time, I am enclosing a copy of letter that was written to Kathleen Wynne in response to a letter from her and Minister of Agriculture.

I would however like to address one point in Paragraph 4 of your letter. You say the OPA "will take into account local needs and considerations before contracts are offered". I would appreciate a very clear definition of what that means. It does not appear to ensure their concerns will be acted on and resolved.

As indicated in the attached letter, I have worked with three different Developers to finalize agreements without problems. Much to the chagrin of some of our ratepayers, Melancthon has 118 turbines. Our neighbours the Township of Amaranth just across the road, have 33. Our Township "generally" supports RESPONSIBLE renewable energy projects.

When our CAO and I were first approached by the Senior Vice President of the current Dufferin Wind Project several years ago, he asked how can we make this work for us all. I told him it was very simple, bury the lines and work out a reasonable community contribution package. It has been anything but easy.

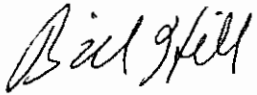
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At the risk of sounding repetitive, your Government does not understand what is going on at the front line and your continued reluctance to seriously sit down and sort the issue out is disturbing.

I encourage you to listen.

Respectfully,

A handwritten signature in black ink, appearing to read "Bill Hill". The signature is fluid and cursive, with the first name "Bill" being more prominent than the last name "Hill".

Bill Hill, Mayor

- c. Honourable Kathleen Wynne, Premier  
Honourable Jim Bradley, Minister of the Environment  
Honourable Jeff Leal, Minister of Rural Affairs  
Sylvia Jones, MPP, Dufferin-Caledon  
Julie Cousins, MPP Liaison, Minister's Office  
Sonya Pritchard, CAO, County of Dufferin

Ministry of the Environment  
Guelph District Office

1 Stone Road West  
4<sup>th</sup> Floor  
Guelph, Ontario N1G 4Y2  
Tel.: 519 826-4255  
Fax: 519 826-4286

Ministère de l'Environnement

1, chemin Stone ouest  
4<sup>e</sup> étage  
Guelph (Ontario) N1G 4Y2  
Tél.: 519 826-4255  
Téléc.: 519 826-4286



21 January, 2014

The Corporation of the Township of Melancthon  
157101 Highway 10  
Melancthon, Ontario  
L9V 2E6



Attention: Denise B. Holmes  
CAO\Clerk-Treasurer

Dear Ms. Holmes:

Re: Melancthon Township Landfill Site  
237234 4th Line NE, Township of Melancthon, County of Dufferin  
File: DUMEC4 610 (Melancthon Landfill)

During a review of the above noted file it became unclear to me if the attached comments on the 2008 and 2010 Groundwater Monitoring and Sampling Reports had been forwarded to the Township of Melancthon during May and November of 2013 for its consideration and review by the Township's consultant. If the attached comments have been forwarded to the Township previously please accept my apologies for the duplication of effort. If the comments have not been previously forwarded to the Township please accept my apologies for their tardiness.

Nothing in this letter should be misunderstood or misconstrued as approval or permission for any violations of the Environmental Protection Act, and/or Ontario Water Resources Act, and/or Pesticides Act, and/or Nutrient Management Act, 2000 by the Corporation of the Township of Melancthon, and/or any of its agents, and/or employees, and/or corporate officers.

Yours truly,

A handwritten signature in black ink, appearing to read "G.W. Tomlinson".

G.W. Tomlinson  
Provincial Officer  
Badge # 132  
Senior Environmental Officer  
Guelph District Office

GWT\

FEB - 6 2014

①





119 King Street West  
12<sup>th</sup> Floor  
Hamilton, Ontario L8P 4Y7  
Tel.: 905 521-7640  
Fax: 905 521-7820

119 rue King ouest  
12<sup>e</sup> étage  
Hamilton (Ontario) L8P 4Y7  
Tél.: 905 521-7640  
Télec.: 905 521-7820

## Memorandum

**Date:** May 13, 2013

**To:** Gary Tomlinson  
Senior Environmental Officer, Guelph District Office (GDO)

**From:** Abdul Quyum  
Hydrogeologist, Technical Support Section (TSS)

**Re:** Ground Water Monitoring and Sampling Reports – 2008 & 2010  
Township of Melancthon Landfill Site

---

As requested, I have reviewed the following reports for groundwater issues:

- *Annual Groundwater Monitoring and Sampling Report 2010, Township of Melancthon Landfill Site 4<sup>th</sup> Line, Township of Melancthon, Ontario, Bluewater Geoscience Consultants Inc., February 2011.*
- *Annual Groundwater Monitoring and Sampling Report 2008, Township of Melancthon Landfill Site 4<sup>th</sup> Line, Township of Melancthon, Ontario, Bluewater Geoscience Consultants Inc., February 2009.*

The purpose of the review was to evaluate impact, if any, on the overburden and bedrock groundwater quality associated with historical and current waste handling operations at this site.

The reports review was conducted as per the requirements of Guideline B-7 "Incorporation of the Reasonable Use Concept into MOEE Groundwater Management Activities, dated April 1994".

For site background information, reference is made to the TSS hydrogeologist memorandum dated August 14, 2006.

### Comments:

The review comments are outlined below:

- Since my review of the 2005 annual monitoring report, significant improvements have been made to improve the groundwater monitoring network in order to provide adequate spatial coverage and address my comments related to the groundwater impact assessment as per the requirements of Guideline B-7. I found the current groundwater monitoring network adequate in determining the groundwater flow direction and leachate impact on the groundwater quality. According to the hydraulic data, the groundwater in the overburden and bedrock units flow radially outward from an active waste fill area suggesting groundwater mounding within the waste cell.
- There does not appear to be an impact on the overburden and bedrock units groundwater quality above the reasonable use concentration (RUC) for leachate impact indicator parameters. Iron and Manganese were found elevated above the corresponding RUC and

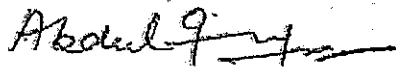
Ontario Drinking Water Standards (ODWS) at several overburden and bedrock monitoring locations; however, the observed impact does not appear to be landfill leachate related because the concentrations of iron and manganese were found elevated in the monitoring wells compared to the leachate well. Despite the observed exceedance, a declining trend in iron and manganese concentrations was evident at locations where elevated levels of iron and manganese were observed. Since iron and manganese are non-health related parameters in the ODWS, the iron and manganese exceedance of the ODWS and RUC is deemed not a cause of concern from groundwater perspective.

**Conclusions:**

The existing groundwater monitoring network provides adequate spatial coverage for the assessment of landfill leachate impact on the groundwater quality. The groundwater quality leaving the site does not appear to be impacted above the RUC with landfill leachate impact indicator parameters. The annual monitoring report should be reviewed by TSS hydrogeologist after 6 years unless the site conditions change significantly.

**Statement of Limitations:**

The purpose of the preceding review is to provide advice to the Ministry of the Environment regarding subsurface conditions based on a review of the information provided in the above referenced document. The conclusions, opinions and recommendations of the reviewer are based on information provided by others. The Ministry cannot guarantee that the information that has been provided by others is accurate or complete. A lack of specific comment by the reviewer is not to be construed as endorsing the content or views expressed in the reviewed material.



---

Abdul Quayum, M.A.Sc., P.Eng., P.Geo. (ab)  
Hydrogeologist

November 5, 2013

MEMORANDUM

To: Gary Tomlinson  
Senior Environmental Officer  
Guelph District Office

From: Paul Odom  
Surface Water Team Leader  
Technical Support Section

**RE: Melancthon Line 4 Landfill Site 2009 Annual Monitoring Report**

---

I have reviewed the following document(s) with regards to potential impacts on surface water:

- *Annual Groundwater Monitoring and Sampling Report 2009*, Bluewater Geoscience Consultants, February 2010.

There is no existing surface water file for this site.

**Background**

The Township of Melancthon has operated a rural landfill site in the northeastern half of Lot 12 Concession 4 North East of the Toronto-Sydenham Road (NETSR) since the early 70's. Lots in Melancthon Township generally run lengthways from southwest to northeast. The site sits in a bushy area above the headwaters of two small tributaries which eventually discharge to the upper Grand River. The site is close to the divide between the Grand River (Lake Erie) and Pine River (Georgian Bay) watersheds.

The active site (2.7Ha) appears to be over 600m from the closest extent of these 2 tributaries which lie off-site. The presence of several shallow unconnected ponds to the north and south of the landfill area suggest a shallow water table with little discharge via surface water courses. (see photo)

The site has been monitored through a plethora of shallow and deep monitoring wells starting in 1993. Until the 2009 AMR, no surface water monitoring or assessment has been attempted.



Melancthon Line 4 Landfill (2010 Aerial photography)

### **Comments on the 2009 AMR**

The 2009 report (and presumably its predecessors) is strictly a groundwater report. In the 2009 report, the consultant does sample & discuss (briefly) a dugout pond on the adjacent property on the north edge of the landfill property; however, figure 1 which is supposed to show the location, does not. I assume that the sampled pond is either one of the ones in the eastern corner of Lot 13 Con.4 or the south corner of Lot 13 Con.5 (see air photo above).

In either case, the ponds do not appear to have connection to the surface water courses to the south and east and are likely isolated. The consultant indicates that the sample taken showed no indication of landfill parameters.

I see no data or interpretation of surface water samples for the two tributaries; however, I would not anticipate that there would be an issue given the topography and the assessments of the geoscientist consultant and the Ministry groundwater reviewer.

### **Conclusions and Recommendations**

I do not see any necessity to monitor or assess surface waters in the area of this landfill. Preliminary off-site migration of contaminants would likely be via groundwater transport. Unless and until the geoscientists indicate that groundwater off-site is being contaminated and that this is being discharged to a surface water course, I see no need for surface water impact assessment.

If you have any questions, please give me a call at (905)521-7674 or e-mail to [paul.odom@ontario.ca](mailto:paul.odom@ontario.ca).

A handwritten signature in black ink, consisting of a stylized 'P' followed by a space and then 'Odom'.

*Limitations: The purpose of the preceding review is to provide advice to the Ministry of the Environment regarding surface water impacts based on a review of the information provided in the above referenced documents. The conclusions, opinions and recommendations of the reviewer are based on information provided by others, except where otherwise noted. The Ministry cannot guarantee that the information that is provided by others is accurate or complete. A lack of specific comment by the reviewer is not to be construed as endorsing the content or views expressed in the reviewed material.*

**BEN RYZEBOL**, Director of Public Works  
PUBLIC WORKS - TELEPHONE: (519) 941-1065  
FAX: (519) 941-1802  
email: bryzebol@amaranth-eastgary.ca



374028 6<sup>TH</sup> LINE, AMARANTH, ONTARIO  
L9W 0M6

**SUSAN M. STONE**, C.A.O./Clerk-Treasurer  
TELEPHONE: (519) 941-1007  
FAX: (519) 941-1802  
email: suestone@amaranth-eastgary.ca

January 20, 2014

Parliamentary Assistant to the Minister of Finance  
Steven Del Duca  
Ministry of Finance  
7 Queen's Park Crescent 7<sup>th</sup> floor  
Toronto, ON M7A 1Y7

Dear Mr. DelDuca:

Re: Special Purpose Business Property Assessment Review  
Taxation for Industrial Development - Wind Turbines

At the regular meeting of Council held January 15, 2014, the following resolution was set forth.

Resolution

Moved by W. Kolodziechuk - Seconded by H. Foster

Whereas the assessment for wind turbines is capped,  
And Whereas this cap provides a different basis for taxation for industrial development,  
And Whereas municipalities rely on taxation in order to operate and function efficiently,  
Now Therefore the Council of the Township of Amaranth wishes to advise that the proposed 3% increase to the capped amount pursuant to the Special Purpose Business Property Assessment Review is not acceptable,  
And Further requests that the cap for wind turbines be removed and that wind turbines and all associated components be assessed at full industrial rate,  
And that this motion be forwarded to Dufferin area municipalities, MPP, MP, MPAC and Premier of the Province of Ontario. Carried.

Yours truly,

Susan M. Stone, A.M.C.T.  
CAO/Clerk-Treasurer  
Township of Amaranth

SMS:cd

cc: Premier of Ontario / MPP / MP  
MPAC / Dufferin Area Municipalities

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(2)

**BEN RYZEBOL, Director of Public Works**  
PUBLIC WORKS - TELEPHONE: (519) 941-1065  
FAX: (519) 941-1802  
email: bryzebol@amaranth-eastgary.ca



374028 6<sup>TH</sup> LINE, AMARANTH, ONTARIO  
L9W 0M6

**SUSAN M. STONE, C.A.O./Clerk-Treasurer**  
TELEPHONE: (519) 941-1007  
FAX: (519) 941-1802  
email: susstone@amaranth-eastgary.ca

January 20, 2014

Rita De Bartolo  
Ministry of Transportation  
Policy and Planning Division  
Division Services and Program Management Office  
777 Bay St. 27<sup>th</sup> Floor, Suite 2702  
Toronto, ON, M7A 2J8

Dear Ms. De Bartolo:

Re: Gas Tax Funding to Municipalities

At the regular meeting of Council held January 15, 2014, the following resolution was set forth.

Resolution

Moved by J.Aultman - Seconded by B. Besley

Resolved that Whereas the Federal government provides gas tax funding to all municipalities which can be utilized for all road related infrastructure projects,  
And Whereas the Provincial government provides gas tax funding only to those municipalities with a transit system,  
And Whereas all municipalities have transportation needs regardless of whether they have a transit system,  
Now Therefore the Council of the Township of Amaranth urges the Provincial government to expand the gas tax funding for the benefit of all municipalities and that this resolution be forwarded to Dufferin municipalities, Provincial government, MPP, MP and Premier of Ontario. Carried.

Yours truly,

Susan M. Stone, A.M.C.T.  
CAO/Clerk-Treasurer  
Township of Amaranth

SMS:cd

cc: Premier of Ontario  
MPP / MP  
Dufferin Area Municipalities

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400 Clyde Road, P.O. Box 729 Cambridge, ON N1R 5W6

Phone: 519.621.2761 Toll free: 866.900.4722 Fax: 519.621.4844 Online: [www.grandriver.ca](http://www.grandriver.ca)

January 24, 2014.

**BY COURIER**

Ms. Denise B. Holmes, CAO/Clerk-Treasurer,  
Township of Melancthon,  
157101 Highway #10, R.R. #6,  
Shelburne, ON L0N 1S9

Dear Ms. Holmes:

**Re: 2014 Budget and Levy Meeting**

Please be advised that the Annual General Meeting of the Grand River Conservation Authority will be held on Friday, February 28, 2014, at 9:30 a.m. at the Administration Centre in Cambridge, to consider the 2014 Budget and General Municipal Levy.

A Draft Budget was reviewed by the General Members on January 24, 2014, and staff were directed to send a Preliminary Budget (copy enclosed) to all Member Municipalities in advance of the Annual General Meeting. The Preliminary Budget includes a General Levy of \$10,292,000 which represents a 2.5% increase over 2013. The Levy, if approved, will be apportioned to watershed municipalities on the basis of "Modified Current Value Assessment" as outlined in Ontario Regulation 670/00. The Preliminary Budget outlines the programs and services of the Grand River Conservation Authority and how those programs are expected to be funded in 2014. Also enclosed is a calculation of the apportionment of the General Levy to participating municipalities.

Each year, the Grand River Conservation Authority budget process begins with a five year forecast that includes programs to address the current and future needs of its municipal partners. During recent months, the General Members carefully reviewed the five year forecast and two drafts of the 2014 Budget. The Levy requirement that is included in this Preliminary 2014 Budget will allow the "base" programs that were in place in 2013 to continue, as well as provide for water-related capital expenditures to take place, with matching grants from the Province of Ontario.

Should you have any questions concerning the Preliminary Budget or the process for establishing Levy, please contact the undersigned.

Yours truly,

A handwritten signature in black ink, appearing to read "Keith Murch".

Keith Murch,  
Assistant Chief Administrative Officer  
and Secretary-Treasurer,  
Grand River Conservation Authority.

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# **Preliminary 2014 Budget**

January 24th, 2014

# Grand River Conservation Authority

## 2014 Budget

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## GRCA 2014 Budget Highlights

The Grand River Conservation Authority has a successful partnership of municipalities, working together to promote and undertake wise management of the resources of the Grand River watershed.

The Grand River stretches 300 kilometres from Dundalk in Dufferin County to Port Maitland on Lake Erie. It takes in one of the fastest growing regions in the province, with a population of more than 950,000. The Grand River watershed is also home to some of the most intensively farmed land in the nation.

The prospect of high growth and the impact on natural resources and the quality of life present an enormous challenge to the GRCA, municipalities and all watershed residents. It creates an urgent need to work co-operatively to care wisely for the Grand River and its resources.

The work of the GRCA is divided into seven business areas:

- Reducing flood damages
- Improving water quality
- Maintaining reliable water supply
- Protecting natural areas and biodiversity
- Watershed planning
- Environmental education
- Outdoor recreation

In order to carry out these functions, the GRCA draws revenues from a variety of sources:

- User fees, such as park admissions, nature centre programs, planning fees and others which are set to offset most, if not all, the cost of these services
- Revenues from property rentals and hydro generation at our dams
- Municipal levies, which are applied primarily to watershed management programs
- Municipal grants dedicated to specific programs, such as the Rural Water Quality Program and Water Quality Monitoring
- Provincial transfer payments for water management operating expenses
- Provincial grants for specific purposes, such as studies on Source Water Protection and Capital Projects related to water management
- Donations from the Grand River Conservation Foundation for programs such as outdoor education, tree nursery operations and various special projects
- Federal grants and other miscellaneous sources of revenue

In 2014, the GRCA will continue to work on the development and implementation of a Drinking Water Source Protection Plan for each of the four watersheds in the Lake Erie Source Protection Region, including the Grand River watershed under the *Clean Water Act, 2006*. The plans are awaiting approval by the Ministry of the Environment. Besides supporting the Ministry in the review of the plans, the focus of the Source Protection Program is now on supporting municipalities and other agencies in their preparation for implementing the plans.

Also of great importance, and complementary to Source Protection Planning, is the update of the Grand River Basin Water Management Plan. The original study was completed in 1982 and addressed the preferred methods to tackle the watershed-wide issues of flood damages, water quality and water supply. The update is looking at the needs of watershed communities for the next 25 years and take into account the pressing issues raised by rapid population growth, farm intensification and climate change. In the fall in 2013 a draft plan was completed. GRCA will continue with outreach to engaged sectors in 2014 and work with our partners for endorsement of the Plan. It will be officially launched in early 2015.

Major capital projects planned for this year include the Cambridge floodwall repair, channel clean out through the Village of Drayton, an asset management plan for water control structures, gate inspection and maintenance at Shand, Conestogo and Guelph dams and completion of the reconstruction of the Drimmie Dam in Elora.

## **1. Watershed Management and Monitoring**

Watershed management and monitoring programs protect watershed residents from flooding and provide the information required to develop appropriate resource management strategies and to identify priority actions to maintain a healthy watershed. Activities include operation of flood and erosion control structures such as dykes and dams; flood forecasting and warning; water quality monitoring; restoration and rehabilitation projects; water quantity assessment; watershed and subwatershed studies.

### **Operating Expenditures:**

|  |                       |
|--|-----------------------|
| Watershed Studies                        | \$ 156,000 (Table 1)  |
| Water Resources Planning and Environment | \$1,508,400 (Table 2) |
| Flood Forecasting and Warning            | \$ 726,400 (Table 3)  |
| Water Control Structures                 | \$1,653,800 (Table 4) |
| Division Support                         | \$ 342,000 (Table 6)  |

**Capital Expenditures:** \$2,150,000 (Section B)

**Total Expenditures:** \$6,536,600

**Revenue sources:** Municipal levies and provincial grants.

## **2. Planning**

Program areas:

- a) Floodplain Regulations  
The administration of conservation authority regulations related to development in the floodplain and other natural hazards, wetland, slopes, shorelines and watercourses.
- b) Plan Input and Review  
Planning and technical review of municipal planning documents and recommending environmental policies for floodplains, wetlands and other environmentally significant areas; providing advice and information to municipal councils on development proposals and severances; review of environmental assessments; and providing outside consulting services on a fee-for-service basis to other conservation authorities, agencies and other countries.

**Operating Expenditures:** \$1,838,000 (Table 5)

**Capital Expenditures:** NIL

**Revenue sources:** Permit fees, enquiry fees, plan review fees, provincial grants and municipal levy

### **3. Watershed stewardship**

The watershed stewardship program includes those activities associated with providing service and/or assistance to private and public landowners and community groups on sound environmental practices that will enhance, restore or protect their properties. Some activities are reforestation through the Burford Tree Nursery and tree planting programs; the Rural Water Quality Program; implementing projects under the Grand River Fisheries Management Plan; providing conservation information through brochures, publications, the web site and media contacts.

#### **Operating Expenditures:**

|                               |                        |
|-------------------------------|------------------------|
| Forestry                      | \$ 1,303,400 (Table 7) |
| Conservation Services         | \$ 589,000 (Table 8)   |
| Stream Management             | \$ 126,300 (Table 9)   |
| Communications and Foundation | \$ 596,600 (Table 10)  |

**Capital Expenditures:** **NIL**

**Total Expenditures:** **\$2,615,300**

#### **Revenue sources:**

Municipal levies and grants, provincial grants, tree sales, landowner contributions, donations from the Grand River Conservation Foundation and other donations.

### **4. Conservation Land Management**

This includes expenses and revenues associated with the acquisition and management of land owned or managed by the GRCA including woodlots, provincially significant wetlands (e.g. Luther Marsh, Dunnville Marsh), passive conservation areas, rail-trails and a number of rental properties. Activities include forest management, woodlot thinning, hydro production at our dams, and restoration of GRCA property where gravel has been extracted.

#### **Operating Expenditures:**

|                                   |   |
|-----------------------------------|---|
| Conservation Lands Property Taxes | \$ 158,000 (Table 11)                     |
| Conservation Lands, Rentals, Misc | \$3,455,800 (Table 14-Conservation Lands) |
| Hydro Production                  | \$ 236,000 (Table 14-Hydro Production)    |

**Capital Expenditures:** **NIL**

**Total Expenditures:** **\$3,849,800**

#### **Revenue sources:**

Property rentals, hydro production, timber sales, conservation land income, donations from the Grand River Conservation Foundation

## **5. Education**

The GRCA operates six nature centres, which provide curriculum-based programs to about 50,000 students from six school boards and independent schools throughout the watershed. In addition, about 16,000 members of the public attend day camps and weekend family events.

**Operating Expenditures:** \$993,500 (Table 12)  
**Capital Expenditures:** NIL

**Revenue sources:** School boards, nature centre user fees, community event fees, donations from the Grand River Conservation Foundation and municipal general levy.

## **6. Recreation**

This includes the costs and revenues associated with operating the GRCA's 11 active conservation areas. The GRCA offers camping, hiking, fishing, swimming, skiing and other activities at its parks. It provides 2,500 campsites, making it the second-largest provider of camping accommodation in Ontario. About 1 million people visit GRCA parks each year. The parks are financially self-sufficient.

**Operating Expenditures:** \$6,374,000 (Table 14)  
**Capital Expenditures:** \$ 655,000 (Section B)  
**Total Expenditures:** \$7,029,000

**Revenue sources:**  
 Conservation Area user fees and provincial grants.

## **7. Corporate services**

This includes the cost of head office functions such as accounting and human resources, as well as the cost of facilities, insurance, consulting and legal fees and expenses relating to the General Membership.

**Operating Expenditures:** \$3,225,373 (Table 13)  
**Capital Expenditures:** \$ 157,400 (Section B)  
**Total Expenditures:** \$3,382,773

**Revenue sources:** Municipal levies and provincial grants.

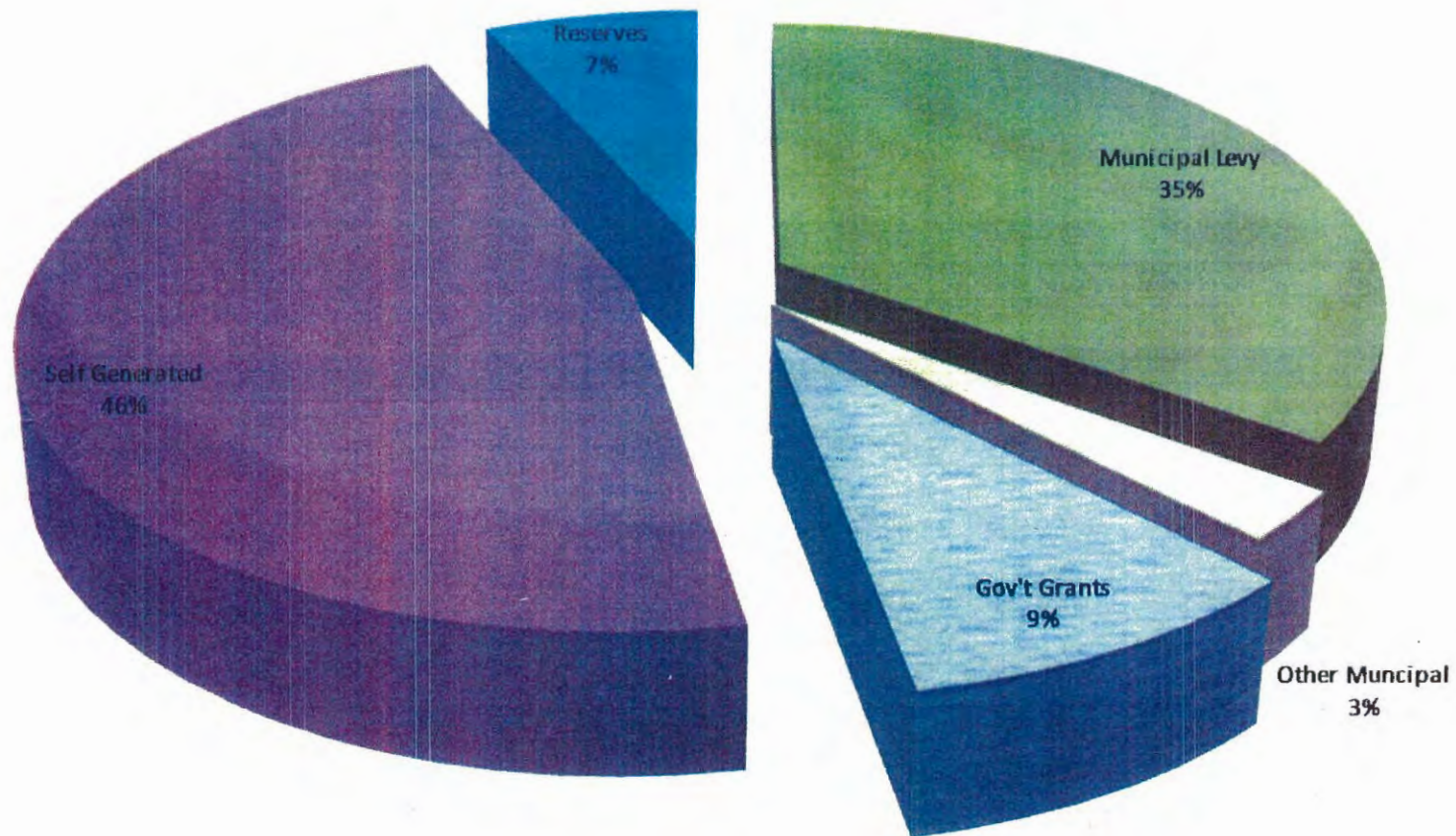
GRAND RIVER CONSERVATION AUTHORITY

**BUDGET 2014 - Summary of Revenue and Expenditures**

| FUNDING                   |   | Actual 2012          | Budget 2012       | Budget 2013       | Budget 2014       | Budget Incr/(decr)          |
|---------------------------|---|----------------------|-------------------|-------------------|-------------------|-----------------------------|
|                           | Municipal General Levy Funding                            | 9,754,000            | 9,754,000         | 10,044,000        | 10,292,000        | 248,000<br>2.5%             |
|                           | Other Government Grants                                   | 5,729,211            | 7,139,047         | 4,710,173         | 3,598,573         | (1,111,600)<br>-23.6%       |
|                           | Self-Generated Revenue                                    | 13,948,334           | 13,819,639        | 14,176,749        | 13,624,000        | (552,749)<br>-3.9%          |
|                           | Funding from Reserves                                     | 465,647              | 2,061,200         | 1,794,365         | 1,961,400         | 167,035<br>9.3%             |
| <b>TOTAL FUNDING</b>      |   | <b>29,897,192</b>    | <b>32,773,886</b> | <b>30,725,287</b> | <b>29,475,973</b> | <b>(1,249,314)</b><br>-4.1% |
| EXPENDITURES              |   | Actual 2012          | Budget 2012       | Budget 2013       | Budget 2014       | Budget Incr/(decr)          |
|                           | Base Programs - Operating<br>includes funding to reserves | SECTION A 21,518,417 | 22,424,686        | 22,917,322        | 23,282,573        | 365,251<br>1.6%             |
|                           | Base Programs - Capital                                   | SECTION B 2,836,216  | 4,777,200         | 4,267,365         | 2,962,400         | (1,304,965)<br>-30.6%       |
|                           | Special Projects  | SECTION C 5,187,930  | 5,572,000         | 3,540,600         | 3,231,000         | (309,600)<br>-8.7%          |
| <b>TOTAL EXPENDITURES</b> |   | <b>29,542,563</b>    | <b>32,773,886</b> | <b>30,725,287</b> | <b>29,475,973</b> | <b>(1,249,314)</b><br>-4.1% |
| <b>NET RESULT</b>         |   | <b>354,629</b>       | -                 | -                 | -                 |                             |

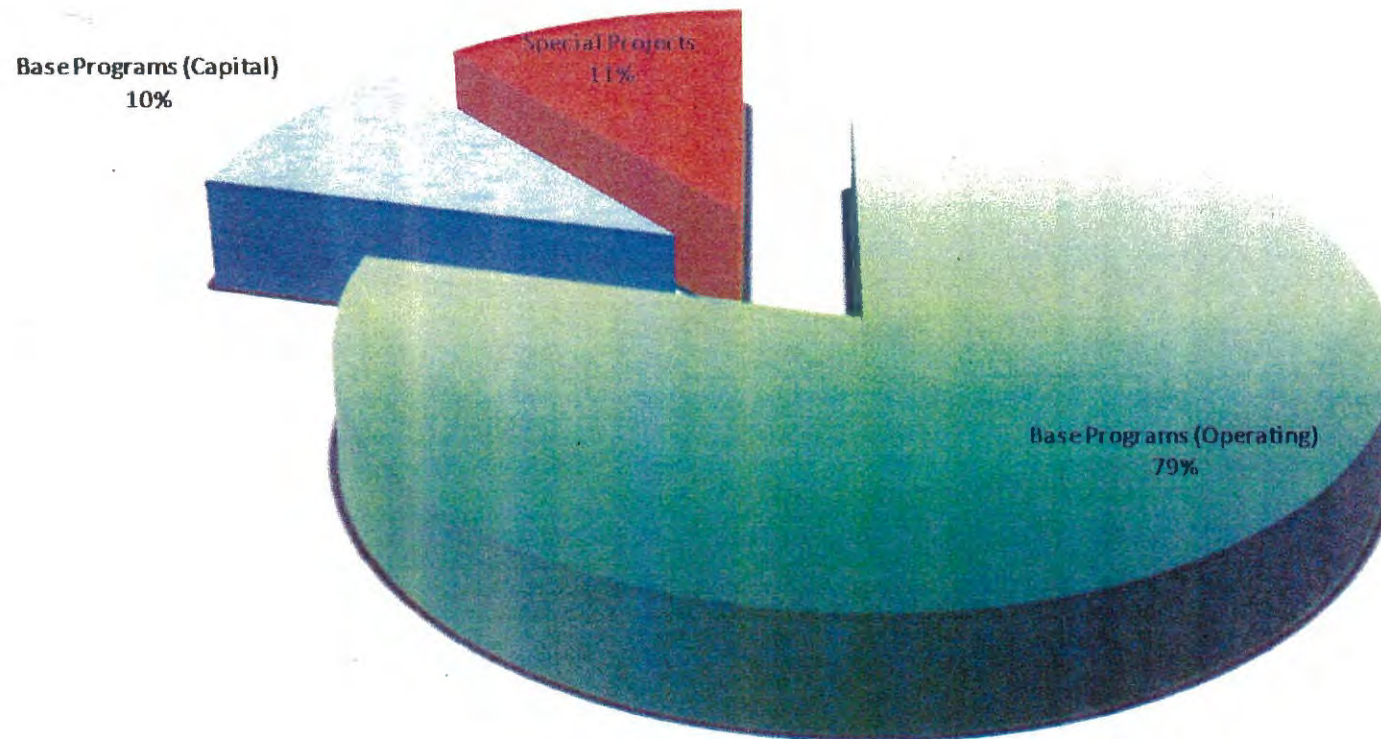
## 2014 Budget - Sources of Revenue

Total 2014 Budget Revenue = \$29.5 Million (\$ 30.7 Million in 2013)

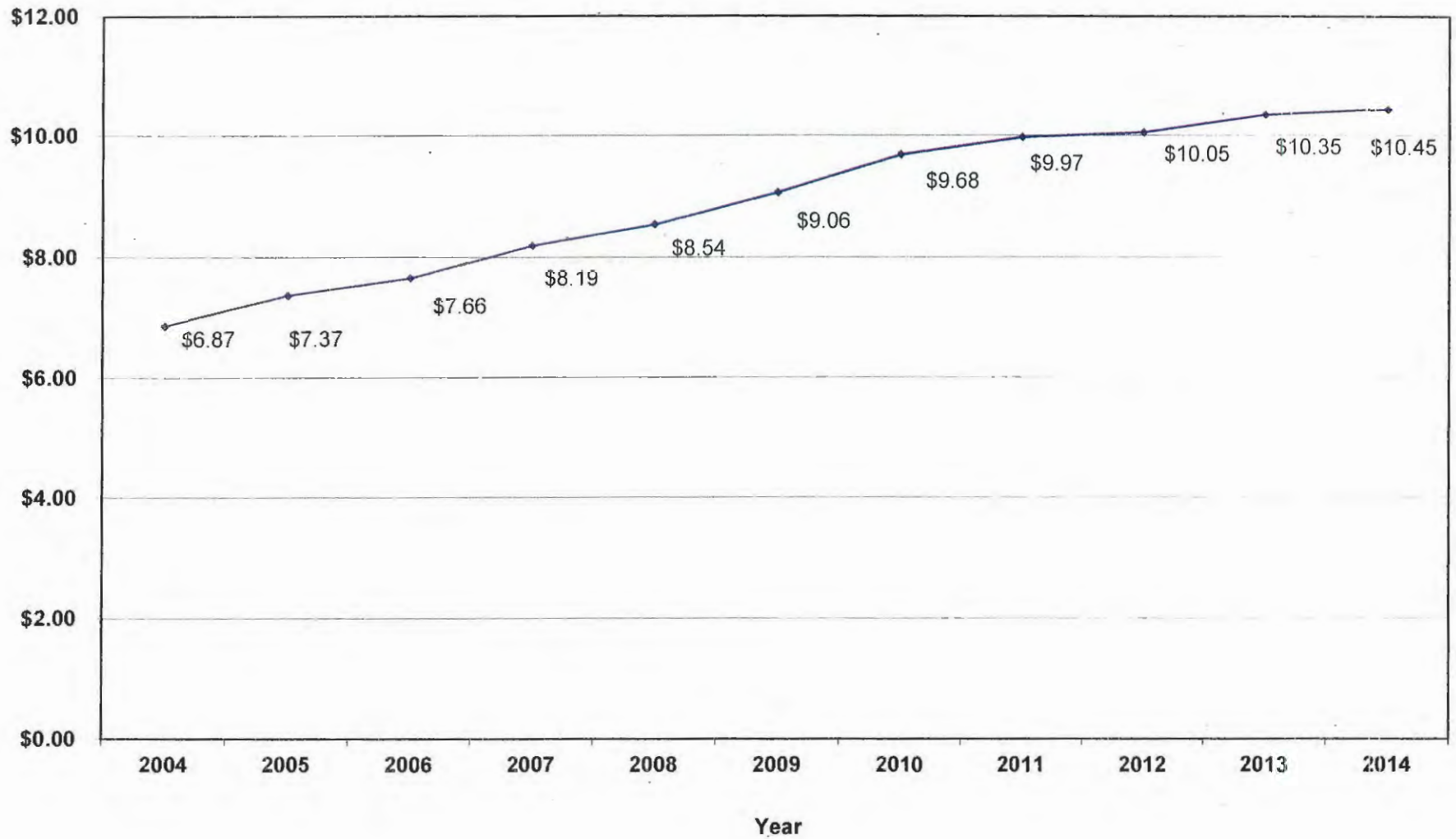


## 2014 Budget - Expenditures

2014 Budget Expenditures = \$29.5 Million (\$ 30.7 Million in 2013)



# GRCA Per Capita Levy



## GRAND RIVER CONSERVATION AUTHORITY

## Budget 2014 - Summary of Expenditures, Funding and Change in Municipal Levy

|                                      |                 | TABLE 1           | TABLE 2                                | TABLE 3 | TABLE 4                  | TABLE 5           | TABLE 6          | TABLE 7   | TABLE 8               | TABLE 9     | TABLE 10                    | TABLE 11           | TABLE 12                | TABLE 13           | TABLE 13  | TABLE 14   | TABLE 14         | TABLE 14           |                |
|--------------------------------------|-----------------|-------------------|--|---------|--------------------------|-------------------|------------------|-----------|-----------------------|-------------|-----------------------------|--------------------|-------------------------|--------------------|---|--|------------------|--------------------|----------------|
|                                      |                 | Watershed Studies | Water Resources Planning & Environment | FFW     | Water Control Structures | Resource Planning | Division Support | Forestry  | Conservation Services | Stream Mgmt | Communications & Foundation | Conservation Lands | Environmental Education | Corporate Services | Surplus available to offset Municipal Levy Increase | Conservation Land and Rental Management and Misc | Hydro Production | Conservation Areas | TOTAL          |
| <b>2014 OPERATING</b>                |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
| TOTAL EXPENSES                       | A               | 156,000           | 1,508,400                              | 726,400 | 1,653,800                | 1,838,000         | 342,000          | 1,303,400 | 589,000               | 126,300     | 596,600                     | 158,000            | 993,500                 | 3,225,373          |   | 3,455,800  | 236,000          | 6,374,000          | 23,282,573     |
| TOTAL OTHER FUNDING                  | B               | 113,200           | 2,500                                  | 252,955 | 400,350                  | 846,768           | 0                | 900,000   | 61,000                | 35,000      | 0                           | 0                  | 744,000                 | 155,000            |   | 3,455,800  | 450,000          | 6,374,000          | 13,790,573     |
| "Other Programs" Surplus/(Loss)      | B less A        |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | 214,800        |
| Surplus used to reduce Levy          | C               |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    | (214,000)   |  | 214,000          |                    | 214,800        |
| Surplus 2013 carried forward to 2014 |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    | (200,000)   |  |                  |                    | 200,000        |
| 2014 Levy                            | A less B less C | 42,800            | 1,505,900                              | 473,445 | 1,253,450                | 991,232           | 342,000          | 403,400   | 528,000               | 91,300      | 596,600                     | 158,000            | 249,500                 | 3,070,373          | (414,000)   | 0  | 0                | 0                  | 9,292,000      |
| <b>Levy Increase:</b>                |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
| 2014 Levy                            |                 | 42,800            | 1,505,900                              | 473,445 | 1,253,450                | 991,232           | 342,000          | 403,400   | 528,000               | 91,300      | 596,600                     | 158,000            | 249,500                 | 3,070,373          | (414,000)   |  |                  |                    | 9,292,000      |
| 2013 Levy                            |                 | 42,800            | 1,562,000                              | 455,445 | 1,209,450                | 1,024,932         | 333,000          | 373,900   | 512,300               | 59,800      | 580,700                     | 153,000            | 232,600                 | 3,085,172          | (561,699)   |  |                  |                    | 9,044,000      |
| Levy Increase over prior year        |                 | -                 | (56,100)                               | 18,000  | 44,000                   | (33,700)          | 9,000            | 29,500    | 15,700                | 31,500      | 15,900                      | 5,000              | 16,900                  | 4,601              | 147,699   | n/a  | n/a              | n/a                | 248,000        |
| <b>2014 CAPITAL</b>                  |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
| TOTAL EXPENSES                       | A               |                   | 110,000                                | 190,000 | 1,850,000                |                   |                  |           |                       |             |                             |                    |                         | 157,400            |   |  |                  | 655,000            | 2,962,400      |
| TOTAL OTHER FUNDING                  | B               |                   | 100,000                                |         | 1,050,000                |                   |                  |           |                       |             |                             |                    |                         | 157,400            |   |  |                  | 655,000            | 1,962,400      |
| 2014 Levy                            | A less B        |                   | 10,000                                 | 190,000 | 800,000                  |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | 1,000,000      |
| <b>Levy Increase:</b>                |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
| 2014 Levy                            |                 |                   | 10,000                                 | 190,000 | 800,000                  |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | 1,000,000      |
| 2013 Levy                            |                 |                   | 10,000                                 | 190,000 | 800,000                  |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | 1,000,000      |
| Levy Increase over prior year        |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
| <b>2014 SPECIAL</b>                  |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
| TOTAL EXPENSES                       | A               | 280,000           |  |         | 790,000                  |                   |                  |           | 816,000               |             |                             | 360,000            |                         |                    |   | 985,000  |                  |                    | 3,231,000      |
| TOTAL OTHER FUNDING                  | B               | 280,000           |  |         | 790,000                  |                   |                  |           | 816,000               |             |                             | 360,000            |                         |                    |   | 985,000  |                  |                    | 3,231,000      |
| 2013 Levy                            | A less B        |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    |                |
|                                      |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | TOTAL EXPENSES |
|                                      |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | 29,475,973     |
|                                      |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | TOTAL FUNDING  |
|                                      |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | 29,475,973     |
|                                      |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | NET RESULT     |
|                                      |                 |                   |  |         |                          |                   |                  |           |                       |             |                             |                    |                         |                    |   |  |                  |                    | -              |

# **Grand River Conservation Authority Summary of Municipal Levy - 2014 Budget**

DRAFT January 24, 2014

|                           | % CVA in Watershed | 2013 CVA (Modified)    | CVA in Watershed       | CVA-Based Apportionment | 2014 Budget Operating Levy | 2014 Budget Capital Levy | 2014 Budget Total Levy | Actual 2013 Levy  | % Change     |
|---------------------------|--------------------|------------------------|------------------------|-------------------------|----------------------------|--------------------------|------------------------|-------------------|--------------|
| Brant County              | 84.0%              | 5,087,948,734          | 4,273,876,936          | 3.1%                    | 291,249                    | 31,344                   | 322,593                | 325,807           | -0.99%       |
| Brantford C               | 100.0%             | 11,332,759,309         | 11,332,759,309         | 8.3%                    | 772,286                    | 83,113                   | 855,399                | 878,898           | -2.67%       |
| Amaranth Twp              | 82.0%              | 584,219,945            | 479,060,355            | 0.4%                    | 32,646                     | 3,513                    | 36,159                 | 36,109            | 0.14%        |
| East Garafraxa Twp        | 80.0%              | 450,819,635            | 360,655,708            | 0.3%                    | 24,577                     | 2,645                    | 27,222                 | 28,546            | -4.64%       |
| Town of Grand Valley      | 100.0%             | 308,471,510            | 308,471,510            | 0.2%                    | 21,021                     | 2,262                    | 23,283                 | 22,658            | 2.76%        |
| Melancthon Twp            | 56.0%              | 429,248,455            | 240,379,135            | 0.2%                    | 16,381                     | 1,763                    | 18,144                 | 18,051            | 0.52%        |
| Southgate Twp             | 6.0%               | 744,049,265            | 44,642,956             | 0.0%                    | 3,042                      | 327                      | 3,369                  | 3,132             | 7.57%        |
| Haldimand County          | 41.0%              | 5,724,480,977          | 2,347,037,201          | 1.7%                    | 159,942                    | 17,213                   | 177,155                | 180,002           | -1.58%       |
| Norfolk County            | 5.0%               | 7,669,971,996          | 383,498,600            | 0.3%                    | 26,134                     | 2,813                    | 28,947                 | 28,769            | 0.62%        |
| Halton Region             | 10.2%              | 31,211,740,348         | 3,194,986,338          | 2.3%                    | 217,727                    | 23,432                   | 241,159                | 217,596           | 10.83%       |
| Hamilton City (estimated) | 4.7%               | 69,589,855,415         | 3,270,723,205          | 2.4%                    | 222,888                    | 23,987                   | 246,875                | 243,115           | 1.55%        |
| Oxford County             | 38.1%              | 3,240,944,186          | 1,235,610,582          | 0.9%                    | 84,202                     | 9,062                    | 93,264                 | 87,218            | 6.93%        |
| North Perth T             | 2.0%               | 1,559,316,687          | 31,186,334             | 0.0%                    | 2,125                      | 229                      | 2,354                  | 2,271             | 3.65%        |
| Perth East Twp            | 40.0%              | 1,428,198,317          | 571,279,327            | 0.4%                    | 38,931                     | 4,190                    | 43,121                 | 39,582            | 8.94%        |
| Waterloo Region           | 100.0%             | 77,728,100,457         | 77,728,100,457         | 57.0%                   | 5,296,883                  | 570,047                  | 5,866,931              | 5,695,177         | 3.02%        |
| Centre Wellington Twp     | 100.0%             | 3,805,704,406          | 3,805,704,406          | 2.8%                    | 259,345                    | 27,911                   | 287,256                | 282,548           | 1.67%        |
| Erin T                    | 49.0%              | 2,076,627,298          | 1,017,547,376          | 0.7%                    | 69,342                     | 7,463                    | 76,805                 | 75,195            | 2.14%        |
| Guelph C                  | 100.0%             | 20,190,121,046         | 20,190,121,046         | 14.8%                   | 1,375,882                  | 148,072                  | 1,523,954              | 1,472,961         | 3.46%        |
| Guelph Eramosa Twp        | 100.0%             | 2,194,488,973          | 2,194,488,973          | 1.6%                    | 149,546                    | 16,094                   | 165,640                | 163,033           | 1.60%        |
| Mapleton Twp              | 95.0%              | 1,221,790,697          | 1,160,701,162          | 0.9%                    | 79,098                     | 8,512                    | 87,610                 | 82,150            | 6.65%        |
| Wellington North Twp      | 51.0%              | 1,310,396,996          | 668,302,468            | 0.5%                    | 45,542                     | 4,901                    | 50,443                 | 49,260            | 2.40%        |
| Puslinch Twp              | 75.0%              | 2,019,393,247          | 1,514,544,935          | 1.1%                    | 103,211                    | 11,107                   | 114,318                | 111,922           | 2.14%        |
| <b>Total</b>              |                    | <b>249,908,647,899</b> | <b>136,353,678,319</b> | <b>100.00%</b>          | <b>9,292,000</b>           | <b>1,000,000</b>         | <b>10,292,000</b>      | <b>10,044,000</b> | <b>2.47%</b> |

# **SECTION A**

**BASE PROGRAMS – OPERATING**

## SECTION A - Operating Budget

GRAND RIVER CONSERVATION AUTHORITY

### Budget 2014 vs Budget 2013

|                               | Actual 2012       | Budget 2013       | Budget 2014       | Incr/(Decr)    | %age change  |
|-------------------------------|-------------------|-------------------|-------------------|----------------|--------------|
| <b>EXPENDITURES</b>           |                   |                   |                   |                |              |
| OPERATING EXPENSES            | 21,518,417        | 22,917,322        | 23,282,573        | 365,251        | 1.59%        |
| <b>Total Expenses</b>         | <b>21,518,417</b> | <b>22,917,322</b> | <b>23,282,573</b> | <b>365,251</b> | <b>1.59%</b> |
| <b>SOURCES OF FUNDING</b>     |                   |                   |                   |                |              |
| MUNICIPAL GENERAL LEVY (NOTE) | 8,051,539         | 9,044,000         | 9,292,000         | 248,000        | 2.74%        |
| MUNICIPAL SPECIAL LEVY        | 30,206            | 50,000            | 50,000            | -              | 0.00%        |
| OTHER GOVT FUNDING            | 1,095,742         | 923,573           | 978,573           | 55,000         | 5.96%        |
| SELF-GENERATED                | 11,862,567        | 12,421,120        | 12,638,000        | 216,880        | 1.75%        |
| RESERVES                      | 176,949           | 124,000           | 124,000           | -              | 0.00%        |
| SURPLUS CARRYFORWARD          | 301,414           | 354,629           | 200,000           | (154,629)      | -43.60%      |
| <b>Total BASE Funding</b>     | <b>21,518,417</b> | <b>22,917,322</b> | <b>23,282,573</b> | <b>365,251</b> | <b>1.59%</b> |

NOTE: See "Summary of Revenue, Expenditures and Changes in Municipal Levy" for details of \$248,000 levy increase.

**TABLE 1****Watershed Studies**

This category includes watershed and subwatershed studies. These studies provide the strategic framework for understanding water resources and ecosystem form, functions and linkages. These allow for assessment of the impacts of changes in watershed resources and land use. Watershed studies also identify activities and actions that are needed to minimize the adverse impacts of change. This program supports other plans and programs that promote healthy watersheds.

***Specific Activities:***

- Carry out or partner with municipalities and other stakeholders on integrated subwatershed plans for streams and tributaries. Subwatershed Plans are technical reports which provide comprehensive background on how surface water, groundwater, terrestrial and aquatic ecosystems function in a subwatershed. The plans recommend how planned changes such as urbanization can take place in a sustainable manner.
- Newsletter published.

**TABLE 1**  
GRAND RIVER CONSERVATION AUTHORITY  
**WATERSHED STUDIES**

| <b>OPERATING</b>                                     | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget Change</b> |
|--|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>                                     |                    |                    |                    | <b>incr/(decr)</b>   |
| Grand River Watershed Management Plan-Communications | 28,524             | 30,000             | 30,000             | 0                    |
| Water Quality  | 15,850             | 26,000             | 26,000             | 0                    |
| Ground Water Modelling                               | 618                | 0                  | 0                  | 0                    |
| Chilligo-Hopewell Creek                              | 60,409             | 100,000            | 100,000            | 0                    |
| Soft Path Pilot Project-Fergus\Elora                 | 3,334              | 0                  | 0                  | 0                    |
| Large Scale Hydrology                                | 0                  | 0                  | 0                  | 0                    |
| Grand River Thermal Imagery                          | 11,000             | 0                  | 0                  | 0                    |
| Funding to Reserves                                  | 0                  | 0                  | 0                  | 0                    |
| <b>TOTAL EXPENSE</b>                                 | <b>119,735</b>     | <b>156,000</b>     | <b>156,000</b>     | <b>0</b>             |
| <b>Funding</b>                                       |                    |                    |                    | <b>(incr)/decr</b>   |
| Municipal Other                                      | 30,206             | 50,000             | 50,000             | 0                    |
| MNR Grant  | 33,000             | 33,200             | 33,200             | 0                    |
| Prov & Federal Govt                                  | 1,406              | 0                  | 0                  | 0                    |
| Donations  | 14,599             | 3,000              | 3,000              | 0                    |
| Miscellaneous  | 3,464              | 0                  | 0                  | 0                    |
| Funds taken from Reserves                            | 0                  | 27,000             | 27,000             | 0                    |
| <b>TOTAL FUNDING</b>                                 | <b>82,675</b>      | <b>113,200</b>     | <b>113,200</b>     | <b>0</b>             |
| <b>Net Funded by General Municipal Levy</b>          | <b>37,060</b>      | <b>42,800</b>      | <b>42,800</b>      |                      |
| <b>Net incr/(decr) to Municipal Levy</b>             |                    |                    |                    | <b>0</b>             |

**TABLE 2****Water Resources Planning and Environment**

This category includes the collection and analysis of environmental data and the development of management plans for protection and management of water resources and natural heritage systems. These programs assist with implementation of or monitor declines in watershed health and priority management areas.

***Specific Activities:***

- operate 8 continuous river water quality monitoring stations, 73 stream flow monitoring stations, 27 groundwater monitoring stations, and 37 water quality monitoring stations in conjunction with MOE, apply state-of-the-art water quality assimilation model to determine optimum sewage treatment options in the central Grand, and provide technical input to municipal water quality issues
- maintain and implement the Forest Management Plans for the Grand River watershed
- analyze and report on water quality conditions in the Grand River watershed
- carry out restoration and rehabilitation projects for aquatic and terrestrial ecosystems and community events such as tree planting and stream restoration (see also table 8)
- provide technical input and review services for applications that may affect the watershed ecosystem
- maintain a water budget to support sustainable water use in the watershed, and maintain a drought response program
- analyze water use data for the watershed and provide recommendations for water conservation approaches
- provide advice to Provincial Ministries regarding water use permits to ensure that significant environmental concerns are identified so that potential impacts can be addressed.

**TABLE 2**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Water Resources Planning & Environment**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>   |
| Salary and Benefits   | 1,206,092          | 1,257,200          | 1,194,900          | (62,300)             |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 236,832            | 252,700            | 257,800            | 5,100                |
| Other Operating Expenses  | 21,694             | 54,600             | 55,700             | 1,100                |
| Amount set aside to Reserves  | -                  | -                  | -                  | -                    |
| <b>TOTAL EXPENSE</b>  | <b>1,464,618</b>   | <b>1,564,500</b>   | <b>1,508,400</b>   | <b>(56,100)</b>      |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>   |
| Prov & Federal Govt   | 4,573              | 2,500              | 2,500              | -                    |
| Donations   | -                  | -                  | -                  | -                    |
| <b>TOTAL FUNDING</b>  | <b>4,573</b>       | <b>2,500</b>       | <b>2,500</b>       | <b>-</b>             |
| <b>Net Funded by General Municipal Levy</b>                           | <b>1,460,045</b>   | <b>1,562,000</b>   | <b>1,505,900</b>   |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>(56,100)</b>      |

**TABLE 3****Flood Forecasting and Warning**

The flood warning system includes the direct costs associated with monitoring the streams, and rivers in order to effectively provide warnings and guidance to municipalities and watershed residents during flood emergencies.

Overall, flood protection services provide watershed residents with an effective and efficient system that will reduce their exposure to the threat of flood damage and loss of life. It is estimated that the existing flood protection in the Grand River watershed saves an average of over \$5.0 million annually in property damage.

***Specific Activities:***

- maintain a 'state of the art' computerized flood forecasting and warning system.
- operate a 24 hour, year-round, on-call duty officer system to respond to flooding matters.
- collect and manage data on rainfall, water quantity, reservoir conditions, water levels from 56 stream flow gauges, 22 rainfall gauges, and 12 snow courses.
- use data radio and Voice Alert system continuously, monitor river conditions and detect warning levels, assist municipalities with emergency planning, and respond to thousands of inquiries each year.

**TABLE 3**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Flood Forecasting & Warning**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>   |
| Salary and Benefits   | 308,863            | 379,400            | 390,800            | 11,400               |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 253,629            | 273,900            | 279,400            | 5,500                |
| Other Operating Expenses  | 61,333             | 55,100             | 56,200             | 1,100                |
| <b>TOTAL EXPENSE</b>  | <b>623,825</b>     | <b>708,400</b>     | <b>726,400</b>     | <b>18,000</b>        |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>   |
| MNR Grant   | 252,755            | 252,955            | 252,955            | -                    |
| Prov & Federal Govt   | 630                |                    |                    |                      |
| Self Generated  |                    |                    |                    |                      |
| Recoverable Corporate Services Expenses                               |                    |                    |                    |                      |
| Funds taken from Reserves   |                    |                    |                    |                      |
| Surplus Carryforward from Prior Year                                  |                    |                    |                    |                      |
| <b>TOTAL FUNDING</b>  | <b>253,385</b>     | <b>252,955</b>     | <b>252,955</b>     | <b>-</b>             |
| <b>Net Funded by General Municipal Levy</b>                           | <b>370,440</b>     | <b>455,445</b>     | <b>473,445</b>     |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>18,000</b>        |

**TABLE 4****Water Control Structures**

This category includes costs associated with the capital and maintenance of structures, the primary purpose of which is to provide protection to life and property. These structures include dams, dykes, berms and channels etc. Also included in this category are non-flood control dams and weirs, which maintain upstream water levels.

Overall, flood protection services provide watershed residents with an effective and efficient system that will reduce their exposure to the threat of flood damage and loss of life. It is estimated that the existing flood protection in the Grand River watershed saves an average of over \$5.0 million annually in property damage.

***Specific Activities:***

- operate and maintain 7 major multi-purpose reservoirs, which provide flood protection and flow augmentation, and 25 kilometres of dykes in 4 major dyke systems
- ensure structural integrity of flood protection infrastructure through dam safety reviews, inspections and monitoring, reconstruction of deteriorating sections of floodwalls and refurbishing of major components of dams
- carry out capital upgrades to the flood control structures in order to meet Provincial standards
- operate and maintain 22 non-flood control dams, which are primarily for aesthetic, recreational, or municipal water supply intake purposes
- develop and implement plans to decommission failing or obsolete dams
- ice management activities to prevent or respond to flooding resulting from ice jams
- develop and implement public safety plans for structures

**TABLE 4**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Water Control Structures**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <i>incr/(decr)</i>   |
| Salary and Benefits   | 947,966            | 1,016,700          | 1,047,200          | 30,500               |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 27,718             | 30,600             | 31,200             | 600                  |
| Property Taxes  | 156,308            | 163,100            | 168,000            | 4,900                |
| Other Operating Expenses  | 299,194            | 399,400            | 407,400            | 8,000                |
| Amount set aside to Reserves  | -                  | -                  | -                  | -                    |
| <b>TOTAL EXPENSE</b>  | <b>1,431,186</b>   | <b>1,609,800</b>   | <b>1,653,800</b>   | <b>44,000</b>        |
| <b>Funding</b>  |                    |                    |                    | <i>(incr)/decr</i>   |
| MNR Grant   | 400,550            | 400,350            | 400,350            | -                    |
| <b>TOTAL FUNDING</b>  | <b>400,550</b>     | <b>400,350</b>     | <b>400,350</b>     | <b>-</b>             |
| <b>Net Funded by General Municipal Levy</b>                           | <b>1,030,636</b>   | <b>1,209,450</b>   | <b>1,253,450</b>   |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>44,000</b>        |

**TABLE 5****A. PLANNING - Regulations**

This category includes costs and revenues associated with administering the *Development, Interference with Wetlands and Alterations to Shorelines and Watercourses Regulation* made under the *Conservation Authorities Act*. This includes permit review, inspections, permit issuance, enforcement and follow-up, which may include defending appeals.

***Specific Activities:***

- Process over 600 permits each year related to development, alteration or activities that may interfere with the following types of lands:
  - ravines, valleys, steep slopes
  - wetlands including swamps, marshes, bogs, and fens
  - any river, creek, floodplain or valley land
  - the Lake Erie shoreline
- The regulation applies to the development activities listed below in the areas listed above:
  - the construction, reconstruction, erection or placing of a building or structure of any kind,
  - any change to a building or structure that would have the effect of altering the use or potential use of the building or structure, increasing the size of the building or structure or increasing the number of dwelling units in the building or structure
  - site grading
  - the temporary or permanent placing, dumping or removal of any material originating on the site or elsewhere.
- maintain policies and guidelines to assist in the protection of sensitive environmental lands (i.e. Policies for the Administration of the Development, Interference with Wetlands and Alterations to Shorelines and Watercourses Regulation)
- enforcement of the Development, Interference with Wetlands and Alterations to Shorelines and Watercourses Regulation and maintain compliance policies and procedures
- update and maintain flood line mapping; develop natural hazards mapping in digital format to be integrated into municipal planning documents and Geographic Information Systems

**TABLE 5****B. PLANNING - Municipal Plan Input and Review**

This program includes costs and revenues associated with reviewing Official Plans, Secondary and Community Plans, Zoning Bylaws, Environmental Assessments, development applications and other proposals, in accordance with Conservation Authority and provincial or municipal agreements. It also includes watershed management consulting outside of the Grand River watershed, which is done from time-to-time on a fee-for-service basis.

***Specific Activities:***

- review municipal planning and master plan documents and recommend environmental policies and designations for floodplains, wetlands, natural heritage areas, fisheries habitat, hazard lands and shorelines, which support GRCA regulations and complement provincial policies and federal regulations
- provide advice to municipalities regarding environmental assessments, and other proposals such as aggregate and municipal drain applications to ensure that all environmental concerns are adequately identified and that any adverse impacts are minimized or mitigated
- provide information and technical advice to Municipal Councils and Land Division Committees regarding development applications to assist in making wise land use decisions regarding protection of wetlands, fish and wildlife habitat and natural heritage systems

**TABLE 5**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Planning**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>   |
| Salary and Benefits   | 1,466,293          | 1,647,900          | 1,617,300          | (30,600)             |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 203,035            | 207,000            | 211,100            | 4,100                |
| Amount set aside to Reserves  | 70,000             |                    |                    | -                    |
| Other Operating Expenses  | 2,671              | 19,400             | 9,600              | (9,800)              |
| <b>TOTAL EXPENSE</b>  | <b>1,741,999</b>   | <b>1,874,300</b>   | <b>1,838,000</b>   | <b>(36,300)</b>      |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>   |
| MNR Grant   | 114,768            | 114,568            | 114,568            | -                    |
| Donations   |                    | 4,000              | 4,000              | -                    |
| Self Generated  | 713,105            | 730,800            | 728,200            | 2,600                |
| <b>TOTAL FUNDING</b>  | <b>827,873</b>     | <b>849,368</b>     | <b>846,768</b>     | <b>2,600</b>         |
| <b>Net Funded by General Municipal Levy</b>                           | <b>914,126</b>     | <b>1,024,932</b>   | <b>991,232</b>     |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>(33,700)</b>      |

**TABLE 6****Resource Management Division Support**

Provides support services to the Engineering and Resource Management Divisions (i.e. all activities outlined in Table 1 to 4 above).

***Specific Spending:***

- administrative services
- travel, communication, staff development and computer
- legal
- insurance

**TABLE 6**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Resource Management Division Support**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>   |
| Salary and Benefits   | 127,469            | 132,700            | 136,700            | 4,000                |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 15,945             | 19,000             | 19,400             | 400                  |
| Insurance   | 117,814            | 125,700            | 129,400            | 3,700                |
| Other Operating Expenses  | 71,178             | 55,600             | 56,500             | 900                  |
| Amount set aside to Reserves  | -                  | -                  | -                  | -                    |
| <b>TOTAL EXPENSE</b>  | <b>332,406</b>     | <b>333,000</b>     | <b>342,000</b>     | <b>9,000</b>         |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>   |
| Provincial  | 11,255             | -                  | -                  | -                    |
| <b>TOTAL FUNDING</b>  | <b>11,255</b>      | <b>-</b>           | <b>-</b>           | <b>-</b>             |
| <b>Net Funded by General Municipal Levy</b>                           | <b>321,151</b>     | <b>333,000</b>     | <b>342,000</b>     |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>9,000</b>         |

**TABLE 7****Forestry**

The forestry program includes those activities associated with providing service and/or assistance to private and public landowners and community groups on sound environmental practices that will enhance, restore or protect their properties.

This category includes direct delivery of remediation programs including tree planting/reforestation.

***Specific Activities:***

- plant trees on private lands (cost recovery from landowner)
- operate Burford Tree Nursery to grow and supply native and threatened species
- carry out tree planting and other forest management programs and other restoration initiatives e.g. species at risk and ecological monitoring on GRCA lands, and prescribed burn activities on over 7,000 hectares of managed forests on GRCA owned lands

**TABLE 7**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Forestry**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>   |
| Salary and Benefits   | 455,714            | 413,800            | 426,200            | 12,400               |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 39,560             | 53,200             | 54,200             | 1,000                |
| Other Operating Expenses  | 601,953            | 806,900            | 823,000            | 16,100               |
| <b>TOTAL EXPENSE</b>  | <b>1,097,227</b>   | <b>1,273,900</b>   | <b>1,303,400</b>   | <b>29,500</b>        |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>   |
| Donations   | 0                  | 30,000             | 30,000             | 0                    |
| Self Generated  | 796,379            | 870,000            | 870,000            | 0                    |
| Funds taken from Reserves   | 0                  | 0                  | 0                  | 0                    |
| <b>TOTAL FUNDING</b>  | <b>796,379</b>     | <b>900,000</b>     | <b>900,000</b>     | <b>0</b>             |
| <b>Net Funded by General Municipal Levy</b>                           | <b>300,848</b>     | <b>373,900</b>     | <b>403,400</b>     |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>29,500</b>        |

**TABLE 8****Conservation Services**

The conservation service program includes those activities associated with providing service and/or assistance to private and public landowners and community groups on sound environmental practices that will enhance, restore or protect their properties.

This category includes the Rural Quality program and Forestry extension services.

***Specific Activities:***

- Co-ordinate the Rural Water Quality Program. This involves landowner contact, promotion/education and providing grants to assist farmers with capital improvements to address manure containment, livestock fencing, soil conservation, and other rural non-point sources of river water pollution. Funding for this important initiative comes from watershed municipalities and other government grants.
- Carry out tree planting, restoration and rehabilitation projects and community events to promote water and environmental initiatives (see also Table 2)

**TABLE 8**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Conservation Services**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <u>Expenses:</u>  |                    |                    |                    | <u>incr/(decr)</u>   |
| Salary and Benefits   | 375,695            | 435,500            | 448,500            | 13,000               |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 80,604             | 85,300             | 87,000             | 1,700                |
| Other Operating Expenses  | 15,086             | 52,500             | 53,500             | 1,000                |
| Amount set aside to Reserves  | -                  | -                  | -                  | -                    |
| <b>TOTAL EXPENSE</b>  | <b>471,385</b>     | <b>573,300</b>     | <b>589,000</b>     | <b>15,700</b>        |
| <u>Funding</u>  |                    |                    |                    | <u>(incr)/decr</u>   |
| Provincial Grants   | 1,000              | 30,000             | 30,000             | -                    |
| Donations   | -                  | -                  | -                  | -                    |
| Funds taken from Reserves   | 1,543              | 31,000             | 31,000             | -                    |
| <b>TOTAL FUNDING</b>  | <b>2,543</b>       | <b>61,000</b>      | <b>61,000</b>      | <b>-</b>             |
| <b>Net Funded by General Municipal Levy</b>                           | <b>468,842</b>     | <b>512,300</b>     | <b>528,000</b>     |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>15,700</b>        |

**TABLE 9****Stream Management**

The stream management program includes those activities associated with providing service and/or assistance to municipalities, private and public landowners and community groups on sound environmental practices that will enhance, restore or protect the aquatic ecosystem on their properties.

This category provides fisheries management services.

***Specific Activities:***

- maintain and promote the 'Grand River Fisheries Management Plan'.
- implement "best bets" for protection and enhancement of fisheries, work with outside agencies, non-government organizations and the public to improve fish habitat through stream rehabilitation projects including the implementation of the recommendations of the watershed studies.
- provide technical input and review services for applications that may affect the watershed aquatic ecosystem.

**TABLE 9**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Stream Management**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <u>Expenses:</u>  |                    |                    |                    | <u>incr/(decr)</u>   |
| Salary and Benefits   | 72,313             | 30,200             | 96,100             | 4,600                |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 24,995             | 27,600             | 28,200             | 1,100                |
| + Other Operating Expenses  | 1,029              | 2,000              | 2,000              | -                    |
| <b>TOTAL EXPENSE</b>  | <b>98,337</b>      | <b>59,800</b>      | <b>126,300</b>     | <b>5,700</b>         |
| <u>Funding</u>  |                    |                    |                    | <u>(incr)/decr</u>   |
| Provincial Grants   |                    |                    | 35,000             | (35,000)             |
| <b>TOTAL FUNDING</b>  | <b>-</b>           | <b>-</b>           | <b>35,000</b>      | <b>(35,000)</b>      |
| <u>Net Funded by General Municipal Levy</u>                           | <u>98,337</u>      | <u>59,800</u>      | <u>91,300</u>      |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>(29,300)</b>      |

**TABLE 10****Communications & Foundation**

The communications program includes those activities associated with providing service and/or assistance to private and public landowners and community groups on sound environmental practices that will enhance, restore or protect their properties.

This category includes watershed-wide communication and promotion of conservation issues to watershed residents, municipalities and other agencies.

The Grand River Conservation Foundation provides private sector funding for GRCA projects with limited or no other sources of revenue. This category includes operational costs related to fundraising.

***Specific Activities:***

- prepare and distribute brochures and publications; maintain displays and the website.
- respond to media inquiries and prepare media releases.
- make presentations to municipal councils, private and public landowners, community groups, service clubs, and the general public.
- approach potential donors for financial support.
- orient and train volunteers to assist with fund raising
- provide site tours and other events to stakeholders

**TABLE 10**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Communications & Foundation**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b> |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>   |
| Salary and Benefits   | 448,579            | 429,900            | 442,800            | 12,900               |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 60,316             | 73,100             | 74,600             | 1,500                |
| Other Operating Expenses  | 60,703             | 77,700             | 79,200             | 1,500                |
| <b>TOTAL EXPENSE</b>  | <b>569,598</b>     | <b>580,700</b>     | <b>596,600</b>     | <b>15,900</b>        |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>   |
| Donations   | -                  | -                  | -                  | -                    |
| <b>TOTAL FUNDING</b>  | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>             |
| <b>Not Funded by General Municipal Levy</b>                           | <b>569,598</b>     | <b>580,700</b>     | <b>596,600</b>     |                      |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>15,900</b>        |

**TABLE 11****Conservation Lands Property Taxes**

General Municipal Levy funds the property tax for GRCA owned natural areas/passive lands.

***Specific Spending:***

- Property Taxes

**TABLE 11**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Conservation Lands-Property Taxes**

| <b>OPERATING</b>                            | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget<br/>change</b> |
|---|--------------------|--------------------|--------------------|--------------------------|
| <u>Expenses:</u>                            |                    |                    |                    | <u>incr/(decr)</u>       |
| Property Taxes                              | 158,480            | 153,000            | 158,000            | 5,000                    |
| <b>TOTAL EXPENSE</b>                        | <b>158,480</b>     | <b>153,000</b>     | <b>158,000</b>     | <b>5,000</b>             |
| <u>Funding</u>                              |                    |                    |                    |                          |
| <b>TOTAL FUNDING</b>                        |                    |                    |                    |                          |
| <b>Net Funded by General Municipal Levy</b> | <b>158,480</b>     | <b>153,000</b>     | <b>158,000</b>     |                          |
| <b>Net incr/(decr) to Municipal Levy</b>    |                    |                    |                    | <b>5,000</b>             |

**TABLE 12****Environmental Education**

This category includes costs and revenues associated with outdoor education facilities, which provide education and information about conservation, the environment and the Conservation Authority's programs to 50,000 students in 6 school boards and 16,000 members of the general public annually. The majority of funding for this program comes from school boards, the Grand River Conservation Foundation and public program fees.

***Specific Activities:***

- operate 6 outdoor education centres under contract with watershed school boards, providing hands-on, curriculum-based, outdoor education (App's Mills near Brantford, Taquanyah near Cayuga, Guelph Lake, Laurel Creek in Waterloo, Shade's Mills in Cambridge and Rockwood)
- offer curriculum support materials and workshops to watershed school boards
- offer conservation day camps to watershed children and interpretive community programs to the public (user fees apply)

**TABLE 12**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Environmental Education**

| <b>OPERATING</b>  | <b>Actual 2012</b> | <b>Budget 2013</b> | <b>Budget 2014</b> | <b>Budget change</b>           |
|---|--------------------|--------------------|--------------------|--------------------------------|
| <b>Expenses:</b>  |                    |                    |                    | <b>incr/(decr)</b>             |
| Salary and Benefits   | 717,345            | 707,500            | 693,700            | -13,800                        |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 33,772             | 42,800             | 68,700             | 25,900                         |
| Insurance   | 14,215             | 11,500             | 11,900             | 400                            |
| Property Taxes  | 15,517             | 16,800             | 17,300             | 500                            |
| Other Operating Expenses  | 248,648            | 193,500            | 197,400            | 3,900                          |
| Amount set aside to Reserves  | 4,500              | 4,500              | 4,500              | 0                              |
| <b>TOTAL EXPENSE</b>  | <b>1,033,997</b>   | <b>976,600</b>     | <b>993,500</b>     | <b>16,900</b>                  |
| <b>Funding</b>  |                    |                    |                    | <b>(incr)/decr</b>             |
| Provincial & Federal Grants   | 4,713              | 0                  | 0                  | 0                              |
| Donations   | 57,545             | 50,000             | 50,000             | 0                              |
| Self Generated  | 747,219            | 694,000            | 694,000            | 0                              |
| <b>TOTAL FUNDING</b>  | <b>809,477</b>     | <b>744,000</b>     | <b>744,000</b>     | <b>0</b>                       |
| <b>Net Result 'not' funded by Levy</b>                                |                    | <b>0</b>           | <b>0</b>           | <b>incr/(decr)</b><br><b>0</b> |
| <b>Net Funded by General Municipal Levy</b>                           | <b>224,520</b>     | <b>232,600</b>     | <b>249,500</b>     |                                |
| <b>Net incr/(decr) to Municipal Levy</b>                              |                    |                    |                    | <b>16,900</b>                  |

**TABLE 13****CORPORATE SERVICES**

This category includes the costs for goods and services, as listed below, that are provided corporately. A small portion of these costs is recovered from provincial grants, namely from source protection program funding and from the MNR operating grant.

**Specific Activities:**

This category includes the following departments:

- Office of the Chief Administrative Officer and the Assistant Chief Administrative Officer/Secretary-Treasurer
- Finance
- Human Resources
- Payroll
- Health & Safety
- Office Services

In addition, this category includes expenses relating to:

- The General Membership
- Head Office Building
- Office Supplies, Postage, Bank fees
- Head Office Communication systems
- Insurance
- Audit fees
- Consulting, Legal, Labour Relations fees
- Health and Safety Equipment, Inspections, Training
- Conservation Ontario fees
- Corporate Professional Development
- General expenses

**TABLE 13**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Corporate Services**

### Budget 2014

|   |                  |                |  |
|---|------------------|----------------|--|
| <b>Expenses:</b>  |                  |                |  |
| Salary and Benefits   | 1 757 800        |                |  |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 365 000          |                |  |
| Insurance   | 59 800           |                |  |
| Property Taxes  | -                |                |  |
| Other Operating Expenses  | 1 042 773        |                |  |
| Amount set aside to Reserves  | -                |                |  |
| <b>TOTAL EXPENSE</b>  | <b>3,225,373</b> |                |  |
| <b>Funding</b>  |                  |                |  |
| Municipal Other   |                  |                |  |
| MNR Grant   | 70 000           |                |  |
| Provincial Grants   |                  |                |  |
| Donations   |                  |                |  |
| Self Generated  |                  |                |  |
| Recoverable Corporate Services Expenses                               | 70 000           |                |  |
| Funds taken from Reserves   | 15 000           |                |  |
| Surplus 2013 carried forward to 2014                                  |                  |                |  |
| <b>TOTAL FUNDING</b>  | <b>155,000</b>   |                |  |
| Net Result before surplus adjustments                                 | 3,070,373        |                |  |
| Surplus from Other Programs used to reduce Levy                       |                  | 214,000        |  |
| Nature Centre Program Loss not funded by Levy                         |                  |                |  |
| 2013 Surplus Carried Forward to 2014 used to reduce Levy              |                  | 200,000        |  |
| <b>Net Funded by General Municipal Levy</b>                           | <b>3,070,373</b> | <b>414,000</b> |  |

Surplus available to  
offset Municipal  
Levy Increase

### Budget 2013

|   |                  |                |  |
|---|------------------|----------------|--|
| <b>Expenses:</b>  |                  |                |  |
| Salary and Benefits   | 1 769,700        |                |  |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 372,900          |                |  |
| Insurance   | 64,900           |                |  |
| Property Taxes  | -                |                |  |
| Other Operating Expenses  | 1,013,272        |                |  |
| Amount set aside to Reserves  | -                |                |  |
| <b>TOTAL EXPENSE</b>  | <b>3,220,772</b> |                |  |
| <b>Funding</b>  |                  |                |  |
| Municipal Other   |                  |                |  |
| MNR Grant   | 70,000           |                |  |
| Provincial Grants   |                  |                |  |
| Donations   |                  |                |  |
| Self Generated  |                  |                |  |
| Recoverable Corporate Services Expenses                               | 70,000           |                |  |
| Funds taken from Reserves   | 15,000           |                |  |
| Surplus 2011 carried forward to 2012                                  |                  |                |  |
| <b>TOTAL FUNDING</b>  | <b>155,000</b>   |                |  |
| Net Result before surplus adjustments                                 | 3,065,772        |                |  |
| Surplus from Other Programs used to reduce Levy                       |                  |                |  |
| Nature Centre Program Loss not funded by Levy                         |                  |                |  |
| 2012 Surplus Carried Forward to 2013 used to reduce Levy              |                  | 354,629        |  |
| <b>Net Funded by General Municipal Levy</b>                           | <b>3,065,772</b> | <b>354,629</b> |  |

Surplus available to  
offset Municipal  
Levy Increase

### ACTUAL 2012

|   |                  |                  |  |
|---|------------------|------------------|--|
| <b>Expenses:</b>  |                  |                  |  |
| Salary and Benefits   | 1,672,757        |                  |  |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 353,215          |                  |  |
| Insurance   | 60,122           |                  |  |
| Other Operating Expenses  | 751,355          |                  |  |
| Amount set aside to Reserves  | 167,000          |                  |  |
| <b>TOTAL EXPENSE</b>  | <b>3,004,449</b> |                  |  |
| <b>Funding</b>  |                  |                  |  |
| Municipal Other   |                  |                  |  |
| MNR Grant   | 70,000           |                  |  |
| Provincial Grants   |                  |                  |  |
| Donations   |                  |                  |  |
| Recoverable Corporate Services Expenses                               | 116,980          |                  |  |
| Funds taken from Reserves   |                  |                  |  |
| Surplus 2009 carried forward to 2010                                  |                  |                  |  |
| <b>TOTAL FUNDING</b>  | <b>186,980</b>   |                  |  |
| Net Result before surplus adjustments                                 | 2,817,469        |                  |  |
| Surplus from Other Programs used to reduce Levy                       |                  | (422,483)        |  |
| 2010 Surplus Carried Forward to 2011 used to reduce Levy              |                  | (131,991)        |  |
| <b>Net Funded by General Municipal Levy</b>                           | <b>2,817,469</b> | <b>(554,474)</b> |  |

Surplus available to  
offset Municipal  
Levy Increase

**TABLE 14 (a)****Conservation Lands, Rental Properties, Forestry & Misc**

The Conservation Land Management Program includes all expenses and revenues associated with acquisition and management of land owned/managed by the Authority. This includes protection of *Provincially Significant Conservation Lands*, woodlot management, rental/lease agreements and other revenues generated from managing lands and facilities. These expenses do not include those associated with recreation and education programs on GRCA lands.

*Specific Activities:*

- acquire and manage significant wetlands and floodplain lands, e.g. the Luther Marsh Wildlife Management Area, the Keldon Source Area, the Bannister-Wrigley Complex, and the Dunnville Marsh
- operate “passive” conservation areas in order to conserve forests and wildlife habitat. Some are managed by municipalities or private organizations (Chicopee Ski Club in Kitchener, Scott Park in New Hamburg, etc.)
- develop and maintain extensive trail network on former rail lines owned by GRCA and municipalities (much of this is part of the Trans-Canada Trail network). Necessary funding is raised by The Grand River Conservation Foundation
- rent 733 cottage lots at Belwood Lake and Conestogo Lake; hold leases on over 1200 hectares of agricultural land and 60 residential units, and over 50 other agreements for use of GRCA lands. Income from these rentals aids in the financing of other GRCA programs
- host controlled hunts at various locations including Luther Marsh Wildlife Management Area and Conestogo Lake
- carry out forestry disease control, woodlot thinning and selective harvesting on GRCA lands in accordance with the Forest Management Plan while generating income from sale of timber. Income generated helps pay for future forest management activities
- where appropriate, dispose of lands that have been declared surplus and continue to identify and plan for disposition of other surplus lands. Proceeds from future dispositions will be used for acquisition of “Environmentally Significant Conservation Lands” and for other core programs
- Summer Experience Program and other provincial or federal programs

- payment of non-insured losses and deductibles for vandalism, loss or theft; miscellaneous amounts recovered from insurance settlements
- amounts received by us for distribution to other agencies, where expenditures and revenues are equal (e.g. receipts from provincial ministries to pay for contracts on their behalf)
- special projects funded by donations or government funding
- investment income arising from reserves and funds received in advance of program expenses

### **TABLE 14 (b)**

#### **HYDRO PRODUCTION**

This program generates revenue from 'hydro production'.

##### *Specific Activities:*

- generate hydro from turbines in 3 large dams, Shand, Conestogo and Guelph; the income is used to fund GRCA programs and repay reserves accordingly for the cost of building/repairing turbines.

### **TABLE 14 (c)**

#### **CONSERVATION AREAS**

These programs include costs and revenues associated with delivering recreational programs on GRCA lands and include the costs and revenues associated with day-use, camping, concessions and other activities at GRCA active Conservation Areas.

##### *Specific Activities:*

- operate 11 "active" Conservation Areas (8 camping and 3 exclusively day-use) that are enjoyed by over 1 million visitors annually. It is estimated that these visitors also help generate significant revenues for the local tourism industry
- offer camping, hiking, fishing, swimming, boating, picnicking, skiing and related facilities
- provide 2,500 campsites – second only to the provincial park system as a provider of camping accommodation in Ontario

**TABLE 14**  
GRAND RIVER CONSERVATION AUTHORITY  
**OTHER PROGRAMS - OPERATING - SUMMARY of Results**

|   | Conservation Lands | Property Rentals | MISC           | (a)<br>Cons Lands, Rental,<br>Misc | (b)<br>Hydro Production | (c)<br>Conservation Areas | TOTAL Other<br>Programs |
|---|--------------------|------------------|----------------|------------------------------------|-------------------------|---------------------------|-------------------------|
| <b>Budget 2014 - OPERATING</b>  |                    |                  |                |                                    |                         |                           |                         |
| <b>Expenses:</b>  |                    |                  |                |                                    |                         |                           |                         |
| Salary and Benefits   | 1,032,000          | 409,000          |                | 1,441,000                          | 56,300                  | 3,478,100                 |                         |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 158,150            | 59,500           |                | 217,650                            |                         | 180,700                   |                         |
| Insurance   | 172,900            | 19,600           |                | 192,500                            | 11,700                  |                           |                         |
| Property Taxes  |                    | 150,400          |                | 150,400                            |                         | 63,600                    |                         |
| Other Operating Expenses (consulting etc)                             | 509,800            | 870,700          | 70,000         | 1,450,500                          | 33,000                  | 2,501,600                 |                         |
| Amount set aside to Reserves  | 3,750              |                  |                | 3,750                              | 135,000                 | 150,000                   |                         |
| <b>TOTAL EXPENSE</b>  | <b>1,876,600</b>   | <b>1,509,200</b> | <b>70,000</b>  | <b>3,455,800</b>                   | <b>236,000</b>          | <b>6,374,000</b>          | <b>10,065,800</b>       |
| <b>Funding</b>  |                    |                  |                |                                    |                         |                           |                         |
| Provincial Funding  |                    |                  |                |                                    |                         | 40,000                    |                         |
| Donations   | 65,000             |                  |                | 65,000                             |                         | 27,000                    |                         |
| Self Generated  | 86,000             | 3,155,800        | 98,000         | 3,339,800                          | 450,000                 | 6,307,000                 |                         |
| Funds taken from Reserves   | 1,000              | 50,000           |                | 51,000                             |                         |                           |                         |
| Municipal General Levy Funding  |                    |                  |                |                                    |                         |                           |                         |
| <b>TOTAL FUNDING</b>  | <b>152,000</b>     | <b>3,206,800</b> | <b>98,000</b>  | <b>3,455,800</b>                   | <b>450,000</b>          | <b>6,374,000</b>          | <b>10,279,800</b>       |
| <b>NET Surplus/(Deficit) for programs not funded by general levy</b>  | <b>(1,724,600)</b> | <b>1,696,600</b> | <b>28,000</b>  |                                    | <b>214,000</b>          |                           | <b>214,000</b>          |
| <b>Budget 2013 - OPERATING</b>  |                    |                  |                |                                    |                         |                           |                         |
| <b>Expenses:</b>  |                    |                  |                |                                    |                         |                           |                         |
| Salary and Benefits   | 1,002,000          | 397,200          |                | 1,399,200                          | 54,600                  | 3,376,800                 |                         |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 155,100            | 58,400           |                | 213,500                            |                         | 177,200                   |                         |
| Insurance   | 175,600            | 25,800           |                | 201,400                            | 14,300                  |                           |                         |
| Property Taxes  |                    | 146,000          |                | 146,000                            |                         | 61,800                    |                         |
| Other Operating Expenses (consulting etc)                             | 499,800            | 853,600          | 124,000        | 1,477,400                          | 32,500                  | 2,489,800                 |                         |
| Amount set aside to Reserves  | 3,750              |                  |                | 3,750                              | 135,000                 | 50,000                    |                         |
| <b>TOTAL EXPENSE</b>  | <b>1,836,250</b>   | <b>1,481,000</b> | <b>124,000</b> | <b>3,441,250</b>                   | <b>236,400</b>          | <b>6,155,600</b>          | <b>9,833,250</b>        |
| <b>Funding</b>  |                    |                  |                |                                    |                         |                           |                         |
| Provincial Funding  |                    |                  | 20,000         | 20,000                             |                         |                           |                         |
| Donations   | 65,000             |                  |                | 65,000                             |                         | 27,000                    |                         |
| Self Generated  | 86,000             | 3,076,320        | 132,000        | 3,294,320                          | 450,000                 | 6,133,000                 |                         |
| Funds taken from Reserves   | 1,000              | 50,000           |                | 51,000                             |                         |                           |                         |
| Municipal General Levy Funding  |                    |                  |                |                                    |                         |                           |                         |
| <b>TOTAL FUNDING</b>  | <b>152,000</b>     | <b>3,126,320</b> | <b>152,000</b> | <b>3,430,320</b>                   | <b>450,000</b>          | <b>6,160,000</b>          | <b>10,040,320</b>       |
| <b>NET Surplus/(Deficit) for programs not funded by general levy</b>  | <b>(1,684,250)</b> | <b>1,645,320</b> | <b>28,000</b>  | <b>(10,930)</b>                    | <b>213,600</b>          | <b>4,400</b>              | <b>207,670</b>          |
| <b>Actual 2012 - OPERATING</b>  |                    |                  |                |                                    |                         |                           |                         |
| <b>Expenses:</b>  |                    |                  |                |                                    |                         |                           |                         |
| Salary and Benefits   | 988,706            | 329,688          |                | 1,318,394                          | 48,398                  | 3,212,308                 |                         |
| Travel, Motor Pool, Expenses, Telephone, Training and Development, IT | 104,002            | 59,154           |                | 163,156                            |                         | 217,980                   |                         |
| Insurance   | 166,612            | 23,275           |                | 189,887                            | 11,585                  |                           |                         |
| Property Taxes  |                    | 122,095          |                | 122,095                            |                         | 56,129                    |                         |
| Other Expenses  | 426,665            | 794,975          | 68,716         | 1,290,356                          | 143,855                 | 1,978,872                 |                         |
| Amount set aside to Reserves  | 1,466              | 106,000          | 80,000         | 187,466                            | 45,000                  | 245,000                   |                         |
| <b>TOTAL EXPENSE</b>  | <b>1,687,451</b>   | <b>1,435,187</b> | <b>148,716</b> | <b>3,271,354</b>                   | <b>248,838</b>          | <b>5,710,289</b>          | <b>9,230,481</b>        |
| <b>Funding</b>  |                    |                  |                |                                    |                         |                           |                         |
| Provincial  |                    | 2,100            |                | 2,100                              |                         | 45,445                    |                         |
| Donations   | 109,537            |                  |                | 109,537                            |                         | 107,034                   |                         |
| Self Generated  | 71,454             | 2,978,723        | 140,793        | 3,190,970                          | 410,641                 | 5,616,319                 |                         |
| Funds taken from Reserves   | 14,473             | 116,445          | 40,000         | 170,918                            |                         |                           |                         |
| <b>TOTAL FUNDING</b>  | <b>195,464</b>     | <b>3,097,268</b> | <b>180,793</b> | <b>3,473,525</b>                   | <b>410,641</b>          | <b>5,768,798</b>          | <b>9,652,964</b>        |
| <b>NET Surplus/(Deficit) for programs not funded by general levy</b>  | <b>(1,491,987)</b> | <b>1,662,081</b> | <b>32,077</b>  | <b>202,171</b>                     | <b>161,803</b>          | <b>58,509</b>             | <b>422,483</b>          |

## OTHER INFORMATION

### 1. INFORMATION SYSTEMS - COMPUTER CHARGES

A computer charge is allocated to the individual sections based on the number of users and the nature of system usage. Effectively, computer costs are included with administrative costs on Tables 1 to 14.

Computer charges include costs associated with implementing and operating corporate information technology.

#### *Specific Activities:*

- Develop and implement the GRCA's long-term information technology and telecommunications plan. Create and maintain standards for the development and use of corporate data
- Manage and support the GRCA's server, network and personal computer infrastructure for geographic information systems (GIS); flood forecasting and warning, including real-time data collection and dissemination of water quantity and quality monitoring station information; database and applications development; website hosting; electronic mail; internet access; personal computing applications; and administration systems, including finance and human resources
- Operate on-line campsite reservation and day-use systems with computers in 10 Conservation Areas. Provide computers for use at outdoor education centres
- Develop and operate a wide area network connecting 14 sites and campus style wireless point-to-multipoint networks at Head Office and Conservation Areas
- Develop and operate an integrated Voice over IP Telephone network covering nine sites and 220 handsets
- Support and manage mobile phones, blackberry devices, and pagers

## **2. VEHICLE, EQUIPMENT – MOTOR POOL CHARGES**

Motor Pool charges are allocated to the individual sections based on usage of motor pool equipment. Effectively, motor pool charges are included with administrative costs or other operating expenses, as applicable, on Tables 1 to 14.

### *Specific Activities:*

- Maintain a fleet of vehicles and equipment to support all GRCA programs.
- Purchases of new vehicles and/or equipment.
- Disposal of used equipment.
- Lease certain equipment.

# **SECTION B**

## **BASE PROGRAMS – CAPITAL**

## SECTION B – CAPITAL BUDGET

Capital Spending in 2013 includes spending in the following program areas:

- Water Resources Planning
- Flood Forecasting and Warning
- Water Control Structures
- Conservation Areas
- Corporate Services

Water Resources Planning expenditures will be for water quality monitoring equipment.

Flood forecasting and warning expenditures will be for software systems and gauge equipment

Water Control Structures expenditures will include the following major maintenance projects

- Asset Management Plan – Major Water Control Structures
- Flood wall repair – City of Cambridge
- Channel Cleanout – Town of Drayton
- Gate Maintenance – Conestogo Dam
- Gate Inspection and Maintenance – Guelph Dam
- Embankment maintenance and Stop Log Replacement – Luther dam
- Gate Repair Design – Shand Dam
- Replace Stop logs – New Dundee, Caledonia and Dunnville Dams
- Repair Embankment – Baden Dam
- Dyke Safety Studies – Brantford, Cambridge, Bridgeport Dykes
- Replacement of Drimmie Dam in the village of Elora

Corporate Services capital spending represents the portion of overall Information Services and Motor Pool expenses that are funded by the Information Technology (IT) and Motor Pool (MP) reserve. See “Other Information” above for spending descriptions for IT and MP.

## SECTION B - Capital Budget

GRAND RIVER CONSERVATION AUTHORITY  
Budget 2014

|   | Water Resources<br>Planning &<br>Environment | FFW            | Flood Control<br>Expenses | Conservation<br>Land Management<br>(Sch 4) | Conservation<br>Areas | Corporate<br>Services | BUDGET 2014<br>TOTAL |
|---|--|----------------|---------------------------|--|-----------------------|-----------------------|----------------------|
| <b>Expenses:</b>  |  |                |                           |  |                       |                       |                      |
| WQ Monitoring Equipment & Instruments                   | 110,000                                      |                |                           |  |                       |                       | 110,000              |
| Flood Forecasting Warning Hardware and Gauges           |  | 190,000        |                           |  |                       |                       | 190,000              |
| Flood Control Structures-Major Maintenance              |  |                | 1,850,000                 |  |                       |                       | 1,850,000            |
| Conservation Areas Capital Projects                     |  |                |                           |  | 655,000               |                       | 655,000              |
| PSAB Project  |  |                |                           |  |                       |                       | -                    |
| Building Major Maintenance                              |  |                |                           |  |                       |                       | -                    |
| Net IT/MP Capital Spending not allocated to Departments |  |                |                           |  |                       | 157,400               | 157,400              |
| <b>TOTAL EXPENSE</b>                                    | <b>110,000</b>                               | <b>190,000</b> | <b>1,850,000</b>          | <b>-</b>                                   | <b>655,000</b>        | <b>157,400</b>        | <b>2,962,400</b>     |
| <b>Funding</b>  |  |                |                           |  |                       |                       |                      |
| Municipal Special Levy                                  |  |                | 875,000                   |  |                       |                       | 875,000              |
| Prov & Federal Govt                                     |  |                |                           |  | 600,000               |                       | 600,000              |
| Self Generated  |  |                |                           |  |                       |                       | -                    |
| Funding from Reserves                                   | 100,000                                      |                | 175,000                   | -  | 55,000                | 157,400               | 487,400              |
| <b>TOTAL FUNDING</b>                                    | <b>100,000</b>                               | <b>-</b>       | <b>1,050,000</b>          | <b>-</b>                                   | <b>655,000</b>        | <b>157,400</b>        | <b>1,962,400</b>     |
| <b>Net Funded by General CAPITAL Levy</b>               | <b>10,000</b>                                | <b>190,000</b> | <b>800,000</b>            | <b>-</b>                                   | <b>-</b>              | <b>-</b>              | <b>1,000,000</b>     |

### BUDGET 2013 - CAPITAL

|   | Water Resources<br>Planning &<br>Environment | FFW            | Flood Control<br>Expenses | Conservation<br>Land Management<br>(Sch 4) | Conservation<br>Areas | Corporate<br>Services | BUDGET 2013<br>TOTAL |
|---|--|----------------|---------------------------|--|-----------------------|-----------------------|----------------------|
| <b>Expenses:</b>  |  |                |                           |  |                       |                       |                      |
| WQ Monitoring Equipment & Instruments                   | 110,000                                      |                |                           |  |                       |                       | 110,000              |
| Flood Forecasting Warning Hardware and Gauges           |  | 190,000        |                           |  |                       |                       | 190,000              |
| Flood Control Structures-Major Maintenance              |  |                | 3,000,000                 |  |                       |                       | 3,000,000            |
| Conservation Areas Capital Projects                     |  |                |                           |  | 622,000               |                       | 622,000              |
| PSAB Project  |  |                |                           |  |                       |                       | -                    |
| Building Major Maintenance                              |  |                |                           |  |                       |                       | -                    |
| Net IT/MP Capital Spending not allocated to Departments |  |                |                           |  |                       | 345,365               | 345,365              |
| <b>TOTAL EXPENSE</b>                                    | <b>110,000</b>                               | <b>190,000</b> | <b>3,000,000</b>          | <b>-</b>                                   | <b>622,000</b>        | <b>345,365</b>        | <b>4,267,365</b>     |
| <b>Funding</b>  |  |                |                           |  |                       |                       |                      |
| Municipal Special Levy                                  |  |                | 200,000                   |  |                       |                       | 200,000              |
| Prov & Federal Govt                                     |  |                | 1,450,000                 |  |                       |                       | 1,450,000            |
| Self Generated  |  |                |                           |  | 622,000               |                       | 622,000              |
| Funding from Reserves                                   | 100,000                                      |                | 550,000                   | -  |                       | 345,365               | 995,365              |
| <b>TOTAL FUNDING</b>                                    | <b>100,000</b>                               | <b>-</b>       | <b>2,200,000</b>          | <b>-</b>                                   | <b>622,000</b>        | <b>345,365</b>        | <b>3,267,365</b>     |
| <b>Net Funded by General CAPITAL Levy</b>               | <b>10,000</b>                                | <b>190,000</b> | <b>800,000</b>            | <b>-</b>                                   | <b>-</b>              | <b>-</b>              | <b>1,000,000</b>     |

### ACTUAL 2012 - CAPITAL

|   | Water Resources<br>Planning &<br>Environment | FFW            | Flood Control<br>Expenses | Conservation<br>Land Management<br>(Sch 4) | Conservation<br>Areas | Corporate<br>Services | ACTUAL 2012<br>TOTAL |
|---|--|----------------|---------------------------|--|-----------------------|-----------------------|----------------------|
| <b>Expenses:</b>                                      |  |                |                           |  |                       |                       |                      |
| WQ Monitoring Equipment & Instruments                 | 58,964                                       |                |                           |  |                       |                       | 58,964               |
| Flood Forecasting Warning Hardware and Gauges         |  | 170,637        |                           |  |                       |                       | 170,637              |
| Flood Control Structures-Major Maintenance            |  |                | 678,113                   |  |                       |                       | 678,113              |
| Conservation Areas Capital Projects                   |  |                |                           |  | 1,127,425             |                       | 1,127,425            |
| PSAB Project  |  |                |                           |  |                       |                       | -                    |
| Building Major Maintenance                            |  |                | 783,000                   |  |                       |                       | 783,000              |
| Funding to Reserves                                   |  |                |                           |  |                       | 96,570                | 96,570               |
| Net IT/MP Capital spending from/(to) Reserve          |  |                |                           |  |                       | (78,493)              | (78,493)             |
| <b>TOTAL EXPENSE</b>                                  | <b>58,964</b>                                | <b>170,637</b> | <b>1,461,113</b>          | <b>-</b>                                   | <b>1,127,425</b>      | <b>18,077</b>         | <b>2,836,216</b>     |
| <b>Funding</b>  |  |                |                           |  |                       |                       |                      |
| Municipal-Other                                       |  |                | 36,400                    |  |                       |                       | 36,400               |
| Prov & Federal Govt                                   |  |                | 253,024                   |  |                       |                       | 253,024              |
| Donations   |  |                |                           |  | 1,127,425             | 18,077                | 1,145,502            |
| Self Generated  |  | 53,457         |                           |  |                       |                       | 53,457               |
| Funding from Reserves                                 |  |                |                           |  |                       |                       | -                    |
| <b>TOTAL FUNDING</b>                                  | <b>-</b>                                     | <b>53,457</b>  | <b>289,424</b>            | <b>-</b>                                   | <b>1,127,425</b>      | <b>18,077</b>         | <b>1,488,383</b>     |
| <b>Net Funded by General Municipal Levy - CAPITAL</b> | <b>58,964</b>                                | <b>117,180</b> | <b>1,171,689</b>          | <b>-</b>                                   | <b>-</b>              | <b>-</b>              | <b>1,347,833</b>     |

# **SECTION C**

## **SPECIAL PROJECTS**

## SECTION C – SPECIAL PROJECTS

This category of activity represents projects that the GRCA undertakes where special one time and/or multi-year funding is applicable. The duration of these projects is typically one year although in some instances projects may extend over a number years, such as Source Protection Planning. External funding is received to undertake these projects.

The main project in this category is the Source Protection Planning project which commenced in 2008 and the planning phase is expected to transition into the implementation phase in 2014. Work includes research and studies related to the development of a Drinking Water Source Protection Plan for each of the four watersheds in the Lake Erie Source Protection Region. The plans are currently under review by the Ministry of the Environment

Another significant project that is complementary to Source Protection Planning is the update to the Grand River Basin Water Management Study. The original study was completed in 1982 and addressed the preferred methods to tackle watershed-wide issues such as flood damages, water quality and water supply. The update will look at the needs of watershed communities for the next 25 years and take into account the pressing issues raised by rapid population growth, farm intensification and climate change.

Other special projects in the area of watershed stewardship include the “Rural Water Quality Program” grants, numerous ecological restoration projects on both GRCA lands and private lands in the watershed and the Mill Creek Ranger stream restoration project.

GRCA Land purchases are treated as special projects and funding comes from the GRCA ‘land sales’ reserve fund (created from previous dispositions of surplus lands), funding from agencies, and/or donations.

## SECTION C - Special Projects Budget

GRAND RIVER CONSERVATION AUTHORITY

Budget 2014

| EXPENDITURES                                    | ACTUAL 2012      | BUDGET 2013      | BUDGET 2014      |
|---|------------------|------------------|------------------|
| Dundas Valley Groundwater Study                 | 0                | 0                | 0                |
| Grand River Management Plan                     | 513,415          | 725,000          | 200,000          |
| Subwatershed Plans - City of Kitchener          | 57,234           | 80,000           | 80,000           |
| Climate Change Monitoring                       | 73,702           | 16,000           | 0                |
| Ecological Decision Framework                   | 15,889           | 220,000          | 0                |
| Floodplain Mapping - Schneider's Creek          | 47,879           | 0                | 0                |
| RWQP - Capital Grants                           | 729,386          | 700,000          | 700,000          |
| Brant/Brantford Children's Water Festival       | 26,365           | 26,000           | 26,000           |
| Species at Risk                                 | 20,114           | 25,000           | 25,000           |
| Trees for Mapleton                              | 10,616           | 66,000           | 65,000           |
| Ecological Restoration                          | 302,128          | 513,000          | 0                |
| Trees for Guelph                                | 33,283           | 40,000           | 40,000           |
| Trails Capital Maintenance                      | 5,534            | 0                | 0                |
| Chillico Pond                                   | 8,232            | 0                | 0                |
| Emerald Ash Borer                               |                  |                  | 900,000          |
| Taquanyah                                       | 205,303          | 55,000           | 20,000           |
| Lands Mgmt - Land Purchases                     | 8,505            | 300,000          | 300,000          |
| Lands Mgmt - Development Costs                  | 48,496           | 50,000           | 50,000           |
| Mill Creek Rangers                              | 30,757           | 35,000           | 35,000           |
| Grand River Country                             | 29,360           | 45,000           | -                |
| <b>Total SPECIAL Projects 'Other'</b>           | <b>2,166,198</b> | <b>2,896,000</b> | <b>2,441,000</b> |
| SCH 1b <b>Source Protection Program</b>         | <b>3,021,732</b> | <b>644,600</b>   | <b>790,000</b>   |
| <b>Total SPECIAL Projects Expenditures</b>      | <b>5,187,930</b> | <b>3,540,600</b> | <b>3,231,000</b> |
| <b>SOURCES OF FUNDING</b>                       |                  |                  |                  |
| Provincial Grants for Source Protection Program | 3,021,732        | 644,600          | 790,000          |
| OTHER GOVT FUNDING                              | 1,299,381        | 1,491,000        | 905,000          |
| SELF-GENERATED                                  | 631,576          | 730,000          | 186,000          |
| FUNDING FROM RESERVES                           | 235,241          | 675,000          | 1,350,000        |
| <b>Total SPECIAL Funding</b>                    | <b>5,187,930</b> | <b>3,540,600</b> | <b>3,231,000</b> |

**Denise Holmes, CAO/Clerk**

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**From:** Soma Hemingway <shemingway@airdberlis.com> on behalf of Jane Pepino <jpepino@airdberlis.com>  
**Sent:** February-03-14 10:54 AM  
**To:** 'bhill@melancthontownship.ca'  
**Cc:** 'dholmes@melancthontownship.ca'  
**Subject:** For Consideration by Council  
**Attachments:** CORE - APPEAL to ERT - January 21 2014.pdf; Attachment 1 - News Article (2).pdf; Attachment 2 - ERT Decision December 23 2013.pdf

Monday February 3, 2014

Dear Mayor Hill and Council:

I am the Chair of CORE (Conserve Our Rural Environment), an incorporated ratepayer's group in the Township of Mulmur. CORE has been involved for years in the opposition to the Dufferin Wind Power proposal for an 49 Industrial Wind Turbine project, in the Township of Melancthon. As I am sure you are aware, that proposal, now owned by the Chinese Government, has been approved by the Ontario Government, under the Green Energy Act. On December 23rd, 2014, CORE's appeal, and that of others, against these approvals, was dismissed by the ERT. CORE has now appealed that decision to the Minister of Environment. I am writing to request that you consider passing a resolution of support for CORE's appeal, and that that resolution be immediately forwarded to the Minister of Environment, the Premier, and all members of Cabinet..

You will see in the attached appeal materials (filed with the Minister of the Environment, pursuant to the Renewable Energy provisions of the EPA) that the Minister's jurisdiction is to act, not solely restricted to accordance with the restrictions in the Act, but rather, IN THE PUBLIC INTEREST.

We believe that the process that has led to the approval of this project, through the various ministries and including the Environmental Tribunal, is entirely contrary to the Public Interest. The process is impossible for any citizen, or even municipality, to successfully challenge. The legal and factual reasons for this firm belief are set out in the attached appeal. Although another party has appealed the ERT decision to the Courts, including a challenge under the Charter of Rights and Freedoms, our citizen group simply cannot maintain the continuing and substantial expense of pursuing further appeals through the Courts.

As a result, and in reliance on the commitments of the Premier and others to "rethink" the REA, we have filed the attached appeal with the Minister of Environment. We hope this will allow the government some insight into what is required to "rebalance" the Act, including; the unfairness of reverse onus (especially in the absence of intervener funding); the impossibility of ever meeting the standard of proof demanded by the Act, until further study is done to establish the impact on human health; the fact that no weight is given to municipal or citizen input by the approving ministries; and that there are inadequate guidelines on some technical matters, including endangered species (bats) and noise.

In addition to these technical flaws and unfairnesses, the circumstances of this particular application are particularly galling, and need redress. The ownership of this proposal has flipped several times over the years, and is now the Chinese Government, in part directly, and in part through its holding in a China based renewable energy company. Not only will the Ontario government be paying substantial subsidies to a foreign government entity, and not to Ontario investors, but also, the lands over which the required transmission line must be constructed is owned by both private landowners, and, in large measure, by the County of Dufferin. Because those lands are not yet entirely secured (a sign of the local opposition to this project), the proponent has applied to the OEB for permission to expropriate the lands: whether agreed to by the County and

landowners on the basis they have no real rights, or forced upon the landowners by the OEB, the effect is that a foreign government will have long term ownership rights of easements over lands owned by Ontario citizens, and municipalities. Additionally, foreign owned cables and infrastructure will be constructed in many municipal Rights of Way, but where municipalities will not have any rights to force repairs or compensation, both through operation of the Act, and through the fact that the sovereign entity which owns them could well be beyond the jurisdiction on Ontario enforcement. Surely, this is not in the public interest.

Finally, CORE has requested the immediate relief of a Stay placed on the ongoing construction of this project, until citizens' appeal rights are exhausted. At the moment, and even before permissions were granted, this proponent (Dufferin Wind Power) has been cutting woodlots, building access roads, and commencing construction of turbines. Surely, this thumbing of the nose at the intent of Ontario laws and regulations, and the Ontario government's right to make a final decision IN THE PUBLIC INTEREST, would demand that construction be suspended until after the issues we ask the government to consider, have been addressed. There are conditions and refinements that are suggested in the attached document, and these will all be rendered moot, and beyond the government's reach, if action is not taken to provide some "breathing room".

We ask your municipality to support the request to the Minister that the construction be halted immediately; that the flaws in the approval set out in CORE's appeal materials be addressed, and the project approval refused. At a minimum, any eventual approval should be subject to the terms and conditions set out in the Appeal, including compensation for affected Dufferin County municipalities and those citizens who have had to participate in a skewed and unfair process.

Your consideration of this request is appreciated.

Jane Pepino, on behalf of The Board and Members of Conserve Our Rural Environment.

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